# A STUDY OF THE EVOLUTION OF CONCENTRATION <br> IN THE FOOD DISTRIBUTION INDUSTRY FOR THE UNITED KINGDOM 

VOLUME II<br>Price surveys

November 1976

In 1970 the Commission initiated a research programme on the evolution of concentration and competition in several sectors and markets of manufacturing industries in the different Member States (textile, paper, pharmaceutical and photographic products, cycles and motorcycles, agricultural machinery, office machinery, textile machinery, civil engineering equipment, hoisting and handling equipment, electronic and audio equipment, radio and television receivers, domestic electrical appliances, food and drink manufacturing industries).

The aims, criteria and principal results of this research are set out in the document "Méthodologie de l'analyse de la concentration appliquée à l'étude des secteurs et des marchés" (ref. 8756 - french version). September 1976.

This particular volume (vol. II: Price Surveys) constitutes a part of the second series of studies, the main aim of which is to present the results of the research on the distribution of food products in the United Kingdom, with regard to the evolution of prices and mark-ups, based on a limited sample of food products and on a limited number of sales points in the Greater London area.

The whole of the food distribution industry in the United Kingdom will be analysed in another volume (vol. I).

# A STUDY OF THE EVOLUTION OF CONCENTRATION IN THE FOOD DISTRIBUTION INDUSTRY FOR THE UNITED KINGDOM 

volume II
Price surveys
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## PREFACE

The present volume is part of a series of sectoral studies on the evolution of concentration in the member states of the European Community.

These reports were compiled by the different national Institutes and experts, engaged by the Commission to effect the study programme in question.

Regarding the specific and general interest of these reports and the responsibility taken by the Commission with regard to the European Parliament, they are published wholly in the original version.

The Commission refrains from commenting, only stating that the responsibility for the data and opinions appearing in the reports, rests solely with the Institute or the expert who is the author.

Other reports on the sectoral programme will be published by the Commission as soon as they are received.

The Commission will also publish a series of documents and tables of syntheses, allowing for international comparisons on the evolution of concentration in the different member states of the Community.
A STUDY OF THE EVOLUTION OF CONCENTRATION
IN THE FOOD DISTRIBUTION INDUSTRY FOR THE UNITED KINGDOM

VOLUME 2: PRICE SURVEYS

## VOLUME TWO

## PRICE SURVEYS

This Report

| commissioned by the Directorate-General for |
| :--- |
| Competition of the Commission of the European |
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| B.Sc. (Econ.), in consultation with Professor |
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| Ph.D., Sc.D. (Cantab.) of the City University, |
| London and the National Institute of Economic |
| and Social Research. |

This Volume the second of two Volumes which concern the

following topics: $\quad$| Volume 1: a study of concentration at the |
| :--- |
| industry scale for the U.K. food |
| distribution industry, 1969-74. |

## THE METHODOLOGY

Dr. R. Linda, Head of Market Structure Division, Commission of the European Communities, Brussels, Belgium.

PART ONE

## - PROGRAM OF RESEARCH ON CONCENTRATION -

## METHODOLOGY OF THE RESEARCH AS APPLIED TO FOOD DISTRIBUTION

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## 1: INTRODUCTION:

Studies of several manufacturing industries: progress so far


#### Abstract

1.1: When, in 1969 and 1970, the Commission launched a programme of quantified studies of specific industries, inflation was, in fact, exerting little real impact. The object of the studies was therefore, particularly in view of the financial and budgetary constraints, restricted in two ways. First of all, the industries to be studied were all in the manufacturing sector (they included pharmaceuticals, cotton, paper, household electrical appliances, office machines, textile machinery, agricultural machinery, food, etc.). Secondly, there was no choice but to forgo recording and analysing prices, even though these have a definite role to play in the actual functioning of competition. Furthermore, the aim of the methodology was to set a uniform basis for describing and comparing the relevant industries in the various Community countries with the ultimate object of overcoming a serious difficulty relating to the available statistics and sources. The mustering and analysis of the large number of data relating to firms' operations has provided a much fuller picture of the structures under study and of the way they have developed since 1962. For the first time, uniform comparable criteria have been used at European level for the measurement and analysis, in major firms in each of the industries considered, of variable factors (turnover, persons employed, wages and salaries, net profits, cash flow and own capital) over a lengthy period which, in several industries and several countries, ran to as much as ten years. It should be noted here that the Commission has already published fifty or so volumes containing the individual reports prepared by the institutes and experts commissioned to do the research together with a series of concentration tables (setting out the comparative econometric analyses and syntheses).


1.2: If the results of these studies are now being summed up at the beginning of 1976, then this means that there must be not so much a revision as above all an extension of the:

- objectives,
- object
- methodology.

As it happens, the objectives originally set retain their validity, since it can be seen from the various individual reports:
(a) that they are realistic in that in most of the industries which have been the subject of research it has been possible to attain them to a satisfactory degree;
(b) that they are useful, for by pursuing them it has been possible to make a substantial increase in the stock of facts and landmarks available for the guidance of the Commission, the European Parliamnet and public opinion in its entirety.

None the less, this stocktaking must also entail an updating of methods (a sort of "aggiornamento") because the economic situation has changed sharply over the last six years and because experience since acquired on methods and tools of analysis should now be turned to good account. Hence the need for a new series of studies; let us begin by outlining their principal features.

The new series of studies: their objectives
1.3: As regards the objectives of the research, the outcome of this "aggioramento" should be:
(a) more far-reaching analysis of the relationship between size and profitability, the aim being to discern and demonstrate disparities of corporate performance and their causes;
(b) development of the analysis of the individual product markets;
(c) the beginnings of a comparative analysis of price trends on certain of these product markets in the various member countries as a function both of the size and of the location of distribution units.

The problem here is to cast new light on relationships based on developments in concentration levels (both for given industries and for specific product markets) and on:
(i) the development and distribution of net profit margins from every conceivable angle, highlighting comparative developments in line with:
(a) production units and distribution units;
(b) large distribution units and small independent units;
(ii) the development of gross profit margins, or mark-ups, obtained in each reference period by the various forms and types of distribution, a distinction being made for:
(a) type of product, account also being taken of the rate of stock turn;
(b) the size of the distribution unit (large and medium firms and very small independent units);
(c) location.

The whole problem of relationships between market power and economic performance thus arises; it should be approached through applied practical economic research.
1.4: $\quad$ The existence of inflationary strain in the various Community countries, however regrettable in social and economic terms, provides a valuable and unique opportunity for competition economists to work from concrete and specific realities in order to analyse the operation of market mechanisms with special reference to the impact of market dominance and of formal or informal restrictive agreements on trends in retail prices and gross and net profit margins, by analysing the effects on price formation and dynamics of the roles of the manufacturing sector and of distribution in its various forms respectively. At times of price stability it is not easy to explain why prices are at a given level or why if at all they are uniform (does the uniformity result from the spontaneous play of competitive forces or from concerted action?), whereas when prices are constantly changing it is an extremely worthwhile exercise to detect flashpoints, parallelisms, the speed and scope of price alignments or of any movements towards divergence, and in more general terms a series of symptoms for diagnosing how circuits are operating and hence:

- on certain inflation "co-factors",
- on certain monopoly profits or rent deriving from the firms position on the market.

How can the existence, the weight and the responsibility in the inflationary process of these monopoly profits be confirmed or denied without first making specific analyses of distribution channels? Yet as far as we can see, these analyses are still conspicuous by their absence.

The impact of international trade on domestic prices
1.5: In addition, our field of vision has to be extended to another range of problems which are of fundamental importance to the Community. It will be realised that the studies on concentration in the various branches of manufacturing industry must set out basic factors of international trade covering
both trade between Community countries and trade with non-member countries, and indeed virtually all the reports put out by the Commission have done this. If the studies are now extended to distribution, it may well be possible to establish a number of significant interrelations between the structure of international trade and comparative developments in retail prices in line with the place of manufacture and/or the origin of the goods. For instance, do the final consumer prices of imported goods rise more or less quickly than the prices for domestic products? Does an increase in the price of domestic products actually spark off the importation of competing products, and if so to what extent, on what conditions and after what time-lag? Do the retail prices of imported goods align on the retail prices of similar domestic goods, or do domestic prices tend to fall under the pressure of imports? Do relations and reactions as between prices (and their variations) for imported and for domestic goods arise in the same way at the same time or are there perhaps differences from country to country and region to region, and even between sales points for the relevant sample? These are only examples of the points to be considered.

Subject matter: food distribution
1.6: The subject matter under study has thus been considerably broadened, since it may no longer be confined to manufacturing industry but must extend also to distribution and its channels, the analysis here being extended and more sophisticated. In fact, there is a threefold problem concerning definition of:
(a) the relevant group or sample of goods;
(b) the relevant stage of the distribution channel;
(c) the relevant territory.
1.7: $\quad$ With respect to (a) above, at first sight it is reasonable to regard as the most important goods for family budgets and thus for the inflationary process not only food, but also textiles and clothing, household electrical appliances and pharmaceutical products. Indeed, it is no coincidence that all these industries are covered by the Commission's programme of research on the development of concentration in manufacturing. But if the study of distribution and its channels is to be got under way without further delay, the subject matter must be confined to the most important and most "strategic" area (for family budgets): food. The same research teams who have already presented excellent reports on the food industry* will also be dealing with the question of

[^0]food distribution. To begin with, the analysis will deal above all with finished food products, although there are plans for putting in hand, at a later stage, an analysis of agricultural products, unprocessed or after primary processing.


#### Abstract

1.8: $\quad$ Food has been selected as a priority subject partly because the price-elasticity of demand for food is relatively low and in certain circumstances can obviously help to spread inflation and create monopoly profits of a purely speculative nature which are very harmful to general economic equilibrium. Later still, it will be particularly interesting to analyse the distribution channels for products for which the price-elasticity of demand is relatively high, such as household furniture, so as to show how far any deflationary benefits of the relative elasticity are offset by the "stickiness" of distribution channels to the detriment both of manufacturers and of consumers.


* Continued from previous page:

Germany: IFO-Institut fur Wirtschaftsforschung, Munich, Italy: SORIS, Turin, the team being made up of B. Balliano, G. Bertone, F. Guaschino and R. Lanzetti .

All the reports have duly been published by the Commission. Copies may be obtained from the Market Structure Division, Office 7-23, Avenue des Nerviens, 9, 1040 Brussels.

## 2: METHODOLOGY: THE SAMPLE OF MAJOR FIRMS ( ${ }^{*}$ )

2.1: Fundamental methodological problems arise when we come to consider points (b) and (c) of paragraph 1.6; that is, the stage of the distribution channel (b) and the territory to be regarded as relevant (c). If the research is to be successful, the subject matter must be defined clearly. Hence the following questions must be answered:

- as regards (b): are we to deal with wholesale trade, the retail trade, or both?
- as regards (c): are we to deal with a national territory, a given region or a highly limited and specific area?
2.2: A very general preliminary answer to all these questions lies in the sample method already applied to all the research carried out on concentration in manufacturing industries. A specific multidimensional analysis (based on a whole series of variables) has always been applied not to "the universe", meaning the whole industry with firms running into thousands, but to a reduced sample ( ${ }^{*}$ ) of major firms (in 1971 $\stackrel{*}{n}$ for the food industry was 60 in the United Kingdom, 50 in France and 58 in Italy). The sample method not only sharply reduces research costs but also makes it possible to bring out the structure and behaviour, the performance of the large units i.e. those of the greatest significance both for concentration and for competition. This method allows generalised application of the typical econometric instruments of oligopolistic analysis to virtually all the structures to be studied.
2.3: In the food industry, which is what concerns us here, the aim is:
(i) to set up a sample $\left({ }^{*}\right)$ of major distribution firms (food retailers):
- working in the retail business and possibly in wholesale trade as well;

SECTOR:
COUNTRY:

(1) Aggregate business of the group, firm or UEA.
(2) Proportion concerned by the relevant sector.
N.B.: Depending on the degree of legal and administrative decentralization of the group and varying from case to case, aggregate business may refer either to world business, to European business or to business in the home country only.

- considered at national level;
(ii) to set up a very small sample ( $(\stackrel{\mathrm{g}}{\mathrm{g}})$ of major national food distributors working at the wholesale stage and completely absent from retail trade;
and
(iii) to analyse the two samples $\stackrel{*}{n}$ and $\stackrel{*}{g}$ separately, compiling all the significant variables (turnover, persons employed, wages and salaries, net profit, cash flow, own means ${ }^{+}$ and, where possible, value added) for each unit studied.
2.4: $\quad$ The Commission's computer will use the individual basic data, as it has already done for so many manufacturing industries, to calculate the indices and ratios required for the Commission's research programme. It is also clear that:
- the methodology applied to distribution is similar to that applied in manufacturing industries;
- the elaboration and setting up of the sample of major firms is therefore a basic research element;
- the compilation of Table 2.1 is a vital preliminary operation even if in certain cases and for certain units there are gaps in the figures.
2.5: $\quad$ Table 2.1 will set out the economic structure of each unit (referred to by name with corporate status or by a letter of the alphabet), the term "firm" being used for units deriving more than $50 \%$ of their turnover from food distribution and the term "unit of economic activity" (UEA) for units not achieving this $50 \%$ threshold. *
2.6: Finally, in deciding on the relevant territory (c), a distinction has to be made between:

```
+ i.e.: equity or own capital.
```

* Table 2.1 may be regarded (i) as a quantitative synthesis, used as a base for a whole series of qualitative and descriptive considerations dealing with interlocking shareholdings and directorates between the main groups and firms, mergers, trade investments, formation of joint ventures, all involving these groups, and (ii) as an overview of their basic economic and financial features, technological structure, degree of integration and diversification, showing inter alia, the countries, industries and markets in which the groups operate. Hence the company profiles, which form a pretty voluminous appendix, link up with analyses of concentration and competition trends, on the various product markets. Indeed, everything links up with everything else.
- analyses of the economic structure of sample $\stackrel{*}{n}$ (or $\stackrel{*}{n}+\stackrel{*}{\mathrm{~g}}$ ) of major distribution firms operating nationally; and
- specific-point or local analyses aimed at making direct surveys on prices and mark-ups.

In the second case, attention will be paid to sales points in a clearly defined area, with the sample method being applied in establishing a limited sample of 30 or 40 sales points in a limited number of areas (e.g. London, Munich, Aarhus, Turin) where the surveys are to be carried out. We shall return to this in later paragraphs.

## 3: OLIGOPOLISTIC INTERDEPENDENCE: THE THREE MATRICES

3.1: $\quad$ The results of the analyses on the economic structure of the major firms' sample ( ${ }^{*}$ ) regarded at national level may be set out in practical summary form in three matrices showing oligopolistic interdependence ${ }^{+}$ (Table 3.1). These matrices can be applied with equal facility to manufacturing industries and to distribution; in, and according to, each individual case a large number of operational conclusions, remarks, and inferences can be drawn from them. ${ }^{+} \quad$ Developing the analyses of results thrown up by these matrices will be part of the work entrusted to the individual research teams. Here we shall simply explain how to construct and read these three matrices, all of which are set out on both the horizontal and vertical planes in decreasing order of a given index or ratio, which varies depending on the matrix as follows:


For matrix No. 2: $\quad 1^{r} i$ and $2^{r}{ }_{i}$;

For matrix No. 3: $1^{c}$ and $3^{c}$;

The various rankings of the variables for Matrix No. 1 and of firms for Matrices
Nos. 2 and 3 are expressed by symbols

$$
v^{i}, v^{i}, r^{i}, r 2^{i}, c^{i}, 3^{i} .
$$

+ Preparatory work for extending the computer programme used by the Commission Computer Centre is making good progress and in 1976 the computer is expected to provide automatically all the elements required for the rapid compilation of all these three matrices (and of the many derived data).
++ See R. Linda, Metodologia della Concentrazione, 1975, of which a lengthy extract was published in Ricerche di Economia Applicata - Metodologia e applicazione all'industria alimentare italiana, Franco Angeli, Milan 1975. In the IAM report on the food and brewery industries in France, some of the indices and matrices discussed in this paragraph were applied in extremely interesting ways.

TABLE 3•1: THE three matrices OF Oligopolistic INTERDEPENDENCE

Year: $\dagger$

```
SECTOR:
COUNTRY:
```

MATRIX No 1 :
OLIGOPOLISTIC UNEVENNESS
(of firms $n$ *)

|  |  | $v^{1}$ | 1 | 2 | $\ldots$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
| $v^{2}$ | VARIABLES | Link |  |  |  |
| 1 |  |  |  |  |  |
| 2 |  |  |  |  |  |
| $\cdots$ |  |  |  |  |  |

MATRIX No 2 :
COMPARATIVE
EfFICIENCY LEVEL (of firms ${ }^{*}$ )

|  |  |  | $\mathrm{r}^{\text {i }}$ | 1 | 2 | ... | n * |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | $\mathrm{E}_{\mathrm{i}}$ |  |  |  |  |
|  |  |  | $1{ }^{\text {r }}$ |  |  |  | 1 [] |
| $\mathrm{r}^{2}$ | $\mathrm{E}_{\text {i }}$ | $2{ }^{\text {r }}$ | $2_{2_{i}} i^{x}$ | 1 [ ] | [ ] | ... |  |
| 1 |  |  | 2[] |  |  |  |  |
| 2 |  |  | 2[] |  |  |  |  |
| . . . |  |  | $\ldots$ |  |  |  |  |
| n* |  |  | 2[] |  |  |  |  |


|  |  |  | ${ }_{c}{ }^{\text {i }}$ | 1 | 2 | $\ldots$ | n* |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | $\mathrm{E}_{\mathrm{i}}$ |  |  |  |  |
|  |  |  | $1^{c}{ }_{i, t}$ |  |  |  |  |
| $c^{3}{ }^{\text {i }}$ | $E_{i}$ | $3^{c}{ }_{i, t}$ | $3^{x} 1_{i, 1}^{x} i_{i, t}$ | 1[] | 1[] | . . | 1[] |
| 1 |  |  | 3[] |  |  |  |  |
| 2 |  |  | 3[] |  |  |  |  |
| . . . |  |  | ... |  |  |  |  |
| n* |  |  | 3 [ ] |  |  |  |  |

## Matrix No. 1:

3.2: $\begin{aligned} L_{n_{h<}^{*}}^{*} \quad & \text { value corresponding to the maxima of the Linda } \\ & \text { index in the interval between } \stackrel{*}{n}=2 \text { and } \stackrel{*}{n}={ }_{n}^{*} \\ & \end{aligned}$
$L_{s}=$ arithmetic mean of the $L$ indices assuming

$$
\stackrel{*}{n}=2 \text { to } \stackrel{*}{n}_{m} \quad \text {, where: }
$$

$\stackrel{*}{n}=$ number of units studied
$\stackrel{*}{n}_{m}^{*}=$ number of units corresponding to the minimum value of the $L$ index within the sample analysed.

The $L$ index is derived from the following formulae:


$$
E O_{i}=\frac{\frac{A_{i}}{i}}{\frac{A_{n}^{*}-A_{i}}{\stackrel{*}{n}-i}}=\frac{\stackrel{*}{n}-i}{i} \cdot \frac{A_{i}}{A_{n}^{*}-A_{i}}=\frac{\stackrel{*}{n}-i}{i} \cdot \frac{A_{i}}{1-A_{i}}
$$

$A_{i}=$ cumulative share of the total sample accounted for by the first i firms
$\underset{n}{A_{*}}=100 \%=1$

Matrix No. 2:
3.3: $\quad E_{i}=$ firm or unit considered

$$
\begin{aligned}
& 1^{r}=1^{r} i=\text { ratio of } \frac{\text { net profits }}{\text { turnover }} \text { as percentage for each firm } \\
& 2^{r}=2^{r} i=\text { ratio of } \frac{\text { net profits }}{\text { own means }} \text { as percentage for each firm }
\end{aligned}
$$

The extension of the programme operated by the Commission Computer Centre also makes provision for calculation of, among other things, four additional ratios taking the cash flow variable instead of net profit and added value in place of own capital: several ratios should be used to measure - in a comparative approach - the profitability of the individual firms or units.
$1^{x}=1^{x_{i}}=$ absolute value of the turnover of a given firm, $\mathbf{i}^{\prime}$
$2^{x}=2^{x_{i}}=$ absolute value of the own capital of a given firm
$1\left[7 \mathrm{i}=\right.$ ranking of a given firm in the table of absolute values of turnover ( ${ }^{\mathrm{x}}$ )
$2\left[\_i=\right.$ ranking of a given firm in the table of absolute values of own capital $(2 x)$
Matrix No. 3:
3.4:
$t$ = base year

$$
1^{c}=t+1{ }_{1} c_{i, t}=t+1 a_{i, t}^{*}-\stackrel{t}{a_{i, t}^{*}}
$$

where:
$\dagger$ * $=$ percentage accounted for by firm $i$ in the sample, for the turnover
$1^{a_{i, t}},=$ variable, as a proportion of all $\stackrel{*}{n}$ firms of the sample.

In other words, $\boldsymbol{j}^{\text {c represents the positive or negative variation of the percentage }}$ share of a given firm $i$ in the entire sample analysed, moving from one year ( $t$ ) to the next $(t+1)$. The figure 1 represents turnover, and figure 3 shows net profit and just as, as we have already seen for Matrix No. 2, figure 2 referred to "own means."

Hence, where index $j^{c}$ represents the annual comparative growth rate of a given firm in relation to turnover, index $3^{c}$ represents this rate in relation to net profit. Another aim of the extension of the Commission computer programme is to allow for mensuration of the growth rate for other variables (persons employed, wages and salaries, gross investments, own means, value added, etc.) in addition to turnover $\left({ }_{1} c\right)$ and net profit ( ${ }_{3} c$.
3.5: $\quad$ Matrix No. 3 serves as a basis for working out the dynamic indices ( $d, F$ ) and the offsetting combined index $(\wedge)^{+}$:

[^1]

2
upper limit of which is $100 \%=1$ (maximum dynamism) and the lower limit 0 .

We then obtain:

$$
\begin{aligned}
& F=\stackrel{*}{n} \cdot d \\
& \Lambda=\frac{L}{F} \text { and } \frac{1}{\Lambda}=\frac{F}{L}
\end{aligned}
$$

Finally it should be noted that these matrices have to be constructed for each year of the period under study.

## 4: THE THREE DISTRIBUTION MATRICES

Analysis of sub-industries and product markets
4.1: $\quad$ The food industry as a whole consists of a whole range of sub-industries of technologically widely differing natures and producing a vast number of products. Hence the various research projects on concentration in manufacturing have taken these sub-industries and their main products separately. In France, for instance, work was done on 14 agro-industrial subindustries: - preserved foods (the whole industry, meat, vegetables, fish);

- milk;
- products derived from cereals (grain milling, biscuits, spaghetti, macaroni and the like);
the rest: animal feed, sugar, fats, chocolate and confectionery, frozen foods, condiments and spices, broths and soups. For each of these subsectors, calculations were made for the indices of oligopolistic inequality and dominance (Linda indices) and market shares of the first four and first eight enterprises (report by IAM, Montpellier, March 1975, Nos. 6912-8695). In the United Kingdom, separate ana y ses were carried out for monufactured milk products, infant foods, ice-cream, grain-milling, biscuits, margarine, sugar, canned, frozen and dehydrated foods, dietetic and health foods (report by Development Analysts Ltd., October 1975). Markets were broken down along similar lines in the other Community countries.
4.2: It should be noted that:
(i) the approach to individual sub-industries, each covering a series of products closely related to each other in technological terms but not necessarily in direct competition on the market, is an essential preliminary phase for analysis of product markets;
(ii) the aim of this analysis is to establish the level of concentration and the operation of competition on each relevant market where interchangeable products can be used for the same purposes subject to given supply and price conditions, and the analysis from this point of view has two poles of interest:
(a) first of all, it concerns manufacturers and producers operating on the various markets, specifying not only their names and brands but also changes in market shares, the relevant market being the national market for a specific product ${ }^{+}$
(b) secondly, the analysis has to follow each stage of the channel through which a given product or brand moves from manufacturer to final consumer.
4.3: $\quad$ In other words the entire economic area from production to consumption, with its structure and evolutive dialectic, has to be analysed, with the products or brands to be studied being selected by the sampling method. The sampling method is the operational response to a manifest technical constraint, since it would be impossible to pay such close attention to each and every one of the multitude of products and brands available on the market. Using this last approach (iib), there is a gradual progression from analysis at national level to analysis at local level, as will be seen in the following paragraphs.

Distribution Matrix No. 1
4.4: $\quad$ The results of the specific-point or local analyses of direct surveys on prices and mark-ups can in practical terms be set out in the form of three matrices, The Distribution Matrices. The base for applying our methodology to distribution is the elaboration and setting up of two samples, one of firms and the other of products or brands. Regarding the sample of firms, a distinction has to be made between:

- major firms $(\stackrel{*}{n})$, in business both as wholesalers and as retailers or only as retailers; and
- small sales points $(\stackrel{*}{m})$, in other words the small independent units to be found in the territory under study.

The sample used for Distribution Matrix No. 1 shown in Table 4.1 consists of a number of enterprises equal to $\stackrel{*}{n}+\stackrel{*}{m}$, and hence we obtain:

[^2]COUNTRY：
DATE OF ENQUIRY：
Year t：

|  |  | RAN |  | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | ．．． | y＊ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| $\underset{\underset{\sim}{z}}{\stackrel{\rightharpoonup}{z}}$ | ENTERPRISE （RETAILER） | $a_{j}{ }_{j}$ |  |  | W | EIGH | TED | AVE | RAGE | ＂M4 | ARK－ | UP＂ | FOR | EA | H P | ROD | UCT |  |  |  |  |  |  |
|  | $\begin{gathered} \text { AT NATIONAL } \\ \text { LEVEL } \\ \hline \end{gathered}$ |  | ${ }^{p_{i}}$ |  | A | \＆SOL | JTE | PRIC | ES F | OR | ACH | PRQ | DUQ 1 |  | RAN | D） | CON | SIDE | ED |  |  |  | V |
| 1 | BIG RETAILERS | ～ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 2 |  | خ |  |  |  |  |  | L | OCA | 1 仡 | NQ | UIR | Y BY |  |  |  |  |  |  |  |  |  | 8 |
| 3 |  | $\begin{aligned} & \text { z. } \\ & \stackrel{y}{\perp} \\ & \hline \end{aligned}$ | $\underset{\sim}{\underline{Z}}$ |  |  | $V$ |  |  | S A | MPL | L $\phi$ | ¢ $F$ | 30 |  |  |  |  |  |  |  |  |  | 8 |
| 4 |  | 岗 | F－ |  |  |  |  |  | OR | M | RE | OUT | LETS |  |  |  |  |  |  |  |  |  | － |
| $\ldots$ |  | 艺 | $\stackrel{\rightharpoonup}{5}$ |  |  |  |  | $7$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  | $\square$ |
| n＊ |  | 茄 | － |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| $\ldots$ | SMALL OUTLETS | in | in |  |  |  |  |  |  | $\searrow$ |  |  |  |  |  |  |  |  |  |  |  |  | 8 |
| $\cdots$ |  | 乭 | 宕 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 8 |
| m＊ |  | $\stackrel{\text { w }}{\sim}$ | $\stackrel{\text { w }}{\sim}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | V |
| AIL ENTERPRISES <br> （RETAILERS） |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | VA |

$$
\begin{aligned}
\stackrel{\star}{\mathrm{a}}_{i} & \left.=\begin{array}{l}
\text { percentage accounted for by each major firm in total sales }(*) \\
\text { sample of major firms ( } \\
\text { ( ) }
\end{array}\right) \text { regarded at national level; }
\end{aligned}
$$

$\begin{aligned} \stackrel{*}{x}_{i}= & \text { absolute sales (in thousands or millions of the national unit of currency) } \\ & \text { of each firm in sample } \stackrel{\star}{n} \text { and of each unit in sample } \stackrel{\stackrel{\rightharpoonup}{m}}{m} \text { for year } t .\end{aligned}$

The bottom of Distribution Matrix No. 1 will show the aggregate national turnover of the retail trade for year $\dagger$ obtained from official statistical sources (in thousands or millions of the national unit of currency), with a breakdown where possible between the individual products $(\stackrel{*}{y})$ entering into the matrix. The vertical of Distribution Matrix No. I, as regards major firms sample $\stackrel{\stackrel{*}{n},}{ }$ is thus closely related to the following tables,

Table No. 2.1 showing the economic structure of major firms ( ${ }^{*}$ ) incorporated in the sample, specifying that part of their business which concerns distribution and, more particularly, retail trade;
and
Table No. 3.1 the three matrices of oligopolistic interdependence, constructed from the individual variables or data relating to the same major firms in sample $\stackrel{*}{n}$ as is used for the three Distribution Matrices.

As for the horizontal of Distribution Matrix No. 1, it should be noted that:
$\stackrel{*}{y}=$ number of products or brands forming the sample;
$q_{i}=$ mark-up, meaning that amount which is added to the buying price for each product or brand to obtain its retail selling price;
$\mathrm{P}_{\mathrm{i}}=$ retail price of a given product in sample $\stackrel{\star}{y}$.
It is important also to note that:

- values $q_{j}$ and $p_{i}$ are generally averages, and are better interpreted if they are accompanied by indications of the upper and lower limits of the bracket within which the average values fall;
- these brackets and values must be drawn from the samples of firms and units $(\stackrel{\star}{\mathrm{n}}+\stackrel{\star}{\mathrm{m}}$ ) taken both at national level (where possible) and at local level.
4.5: $\quad$ Distribution Matrix No. 1 is set out on the horizontal plane (products or brands) in decreasing order of mark-ups on the relevant goods, and on the vertical plane (firms) by size in national terms of firms and units measured according to their proportion of aggregate sales of the sample. The central frame of the matrix sets out the results of the local surveys, in other words:

COUNTRY: MANUFACTURING AND CONSUMER PRICES
DATE OF ENQUIRY:


- the mark-up ( $q_{j}$ ) recorded for each product or brand and applied to each firm or unit retailing the product or brand; and
- the percentage ( ${ }_{\mathrm{a}}^{\mathrm{i}} \mathrm{i}$ ) accounted for by each product or brand in the aggregate sales of each firm or unit at local level (or if this is not possible, at national level; this will be stated in the table).

One essential point is that the central frame of the matrix is devoted exclusively to the local survey, so that:

- the units covered by this part are not the same sample of major firms ( ${ }^{*}$ ) taken at national level but the sales points analysed in the sample area; these sales points may of course either be national major firms incorporated in sample ( $\stackrel{*}{n}$ ) or small independent units $(\stackrel{*}{\mathrm{~m}})$; and
- the ${ }_{\text {a }}$. figures given in the central frame thus set out percentages (for each product or brand) calculated not on the basis of the national sample of $\stackrel{*}{n}$ firms but on the local sample $(\stackrel{*}{\mathrm{n}}+\stackrel{*}{\mathrm{~m}})$ used for the direct price survey.
4.6: It goes without saying that in practice Distribution Matrix No. 1 may be filled only partially and may contain many gaps. Nevertheless, its usefulness and its approach remain vital since it has two objectives:
(a) establish the requirement for economic information in obtaining a valid overall picture of the operation of circuits, mechanism and units of distribution;
(b) establish a global catalogue of the stock of economic information which is actually available, acquirable and usable on the basis of the accounting, administrative and legal rules in force in the various Member States.

Distribution Matrix No. 2
4.7: $\quad$ Here we highlight comparative trends in retail and wholesale (or manufacturing) prices. This Distribution Matrix (shown in Table 4.2) covers the same products or brands $\stackrel{*}{y}$ as Distribution Matrix No. 1 and is set out with index $S_{j}$ on the horizontal plane and $S_{m}$ on the vertical plane where:
$\begin{aligned} S_{i}= & t+1_{S_{i}}=\text { percentage variation }( \pm) \text { of the retail price of a given } \\ & \text { product as compared with the previous period ( } t \text { ) (12 months, } 6\end{aligned}$ months, 3 months).
$S_{m}=t+{ }_{S_{m}}=$ percentage variation ( $\ddagger$ ) of the buying price (manufacturing or import price) of a given product as compared with the previous period ( $t$ ) ( 12 months, 6 months, 3 months).

The following are also shown though they do not enter into the calculation:
${ }^{\dagger} \mathrm{p}_{\mathrm{i}}=$ retail price of a given product i at time t (beginning of the survey);
${ }^{\dagger_{p_{m}}}=$ buying price (manufacturing or import price) at time $\dagger$ (beginning of the survey).

All these prices and their variations are no more than averages obtained from the analysis of the local sample of sales points (firms and independent units: $\stackrel{*}{\hat{*}}+\stackrel{*}{\mathrm{~m}}$ ) for the various relevant products $\left(\begin{array}{c}(y)\end{array}\right)$. It will therefore be of special value to show the actual upper and lower limits.
4.8: $\quad$ There are two fundamental differences between

Distribution Matrices Nos. 1 and 2:
(a) on Distribution Matrix No. 1, only the central frame relates to the local survey whereas the whole of Marrix No. 2 contains results for the local survey with only the last column and the last line (aggregate food products) being reserved for variations and prices recorded at national level (using official statistics when necessary);
(b) Distribution Matrix No. 1 deals both with the sample of firms and sales points and with the sample of products, whereas Matrix No. 2 covers exclusively the sample of products, although these are dealt with separately for comparison purposes at two levels:

- the retail stage
- the buying stage (from the manufacturer or importer).

At the first level, there are no technical difficulties; retail prices are posted in every shop - they are perfectly "transparent." At the second level (buying prices), information can be obtained from "official" price lists (for certain types of product) or from producer industries, importers, customs departments, etc. The price will be free delivered to warehouse or shop, or cif (cost, insurance, freight).

## 4.9: There are two main problems concerning buying prices;

 first of all, the manufacturing or import prices are not always "transparent" (far from it) while, secondly the price is not always the same for all buyers. Major distribution chains, collective buying organizations and selling organizations are
## DATE OF ENQUIRY:


in a position to obtain highly advantageous conditions, prices and discounts as a result of their strong bargaining positions which, in their turn, depend on the scale and continuity of their custom. To simplify matters, we must work on the assumption in Matrix No. 2, that for each product or brand there is a single average price charged to every purchaser, even if this is a fiction: this will generally be the list price before any discounts (there are a large number of types of discount, of varying degrees of "transparency"). Generally, this will, as well, be a buying price also valid at national level and not only that derived from direct surveys of the local sample of selling points.
4.10: One last point remains to be made as regards the connection between buying, manufacturing or import prices in Matrix No. 2 and mark-ups in Matrix No. 1. It is not impossible that negative mark-ups will appear at the extreme right of the horizontal plane in Distribution Matrix No. 1 for certain products or brands. There would be two explanations for this: either large stores are obtaining very substantial discounts on official buying prices set out in the vertical plane of Distribution Matrix 2, or these large stores are practising loss-leading techniques.

Distribution Matrix No. 3: the sales point sample
4.11: Like Distribution Matrix No. 2, Distribution Matrix No. 3 shown in Table 4.3 is based exclusively on the results of the local survey dealing with 30 or 40 sales points. This matrix shows the differences in price increases (or of any falls) between large stores (on the horizontal plane) and small independent units (on the vertical plane).
In setting up the sample of sales points, valid for all the three Distribution Matrices, the diversification and representativity criteria must be taken as bases. Hence there must be a distinction not only for supermarkets, "hypermarkets", cooperatives and small independent sales points, but also for siting (city centre, suburbs, village, small country town, etc.). The object of Distribution Matrix No. 3 is to reveal the operations and performance - measured in absolute terms and in terms of price variations - of all the sales points incorporated in the sample for the local survey. Thus, they represent the final stage of a very thorough econometric analysis within which we shall be able to set a system of price variations and levels theoretically involving $\stackrel{*}{y}(\stackrel{*}{n}+\stackrel{*}{m})$ factors, assuming that for each unit of
 relevant product $(\hat{y})$. Assuming that $\hat{n}$ is the number of sales points falling within the large firms category, actually consisting of supermarkets, and that $\stackrel{*}{m}$ is the number of small independent units, we obtain:
$-\stackrel{*}{y} . \stackrel{*}{n}$ terms on the horizontal plane,
$-\stackrel{*}{y} . \stackrel{*}{m}$ terms on the vertical plane,
all set out in decreasing order of $S_{i}$.
Clearly: $\stackrel{*}{y} \cdot \stackrel{*}{n}+\stackrel{*}{y} \cdot \stackrel{*}{\mathrm{~m}}=\stackrel{*}{y}(\stackrel{*}{\mathrm{n}}+\stackrel{*}{\mathrm{~m}})$

TABLE 4.4
SCHEME OF TABLE OF COMPARATIVE PRICES REGISTERED AT TIME " $\dagger$ " ACCORDING TO THE "SALES POINT" TYPE AND CATEGORY


This concise table will indicate - for each product or brand considered - the Maximum Price (MAX), the Minimum Price (MIN) and the Weighted Average Price (WAM) (resulting from the Arithmetic Mean, weighted according to the frequency).
Each "Sales Point" (capital letter) and each product or brand (number) are coded.

There will therefore, be a price and a price variation for each product and each sales point.
4.12: $\quad$ Distribution Matrix No. 3 may be summarised, as regards the first prices enquiry, in a concise "Scheme of Table of Comparative Prices registered at time " $t$ " according to the Sales Points Type and Category", (Table 4.4) which does not illustrate each single "Sales Point" but each Group or Category of "Sales Points". Thus, for instance, we will have,

A: "Supermarkets Town Centre";
B: "Supermarkets Suburban";
C: "Small Multiple Suburban";
D: "Cooperative Town Centre";
E: "Cooperative Suburban",
and so on.
For the further prices enquiries ( $\dagger+i$ ) it will be helpful to include, not only the absolute prices registered at the last survey ( $\dagger$ ) but also the price variations, from time $t$ to time $t+i$ (Table 4.5).
4.13: With Distribution Matrix No. 3, as well as with Tables 4.4 and 4.5 described above, it will thus be possible to establish a number of salient phenomena characterizing distribution structures:
(a) Are price variations and levels greater for certain types of product than for others?
(b) Do these variations and levels change sharply, and if so how, between the various sales points (depending on their size and siting)?
(c) Do these variations and prices change as between sales points belonging to the same distribution groups or associations?

A further comparison can be obtained from the bottom of Matrix No. 3 in that $T_{i}=$ rate of stock turn. If it were possible to take this aspect of the analysis a stage further and compare it with the various mark-ups applied by the sales points in the sample, economic conclusions could be reached on:

- the performance of the various distribution units;
- trends and distribution of mark-ups as between large distribution firms and small independent units.
4.14: $\quad$ Systematic and reasonably extensive application of the econometric system described above could open the way towards overall specificpoint economic analysis of distribution structures, circuits and units. Subsequently, it would become possible to,

TABLE 4.5
SCHEME OF TABLE OF COMPARATIVE PRICES REGISTERED AT TIME " +i " ACCORDING TO THE "SALES POINT" TYPE AND CATEGORY with the indication of the corresponding price variations (in \%)

|  |  |  |  | S ${ }_{\text {j }}$ |  |  | ${ }^{t+i} S_{j}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1 | 2 | 3 | 4 | . . $\cdot$ | WHOLE SAMPLE OF "SALES POINTS" (only WAM) |
| A | MAX |  |  |  |  |  |  |
|  | MIN |  |  |  |  |  |  |
|  | WAM |  |  |  |  |  |  |
| B | MAX |  |  |  |  |  |  |
|  | MIN |  |  |  |  |  |  |
|  | WAM |  |  |  |  |  |  |
| C | MAX |  |  |  |  |  |  |
|  | MIN |  |  |  |  |  |  |
|  | WAM |  |  |  |  |  |  |
| D | MAX |  |  |  |  |  |  |
|  | MIN |  |  |  |  |  |  |
|  | WAM |  |  |  |  |  |  |
| . $\cdot$. | MAX |  |  |  |  |  |  |
|  | MIN |  |  |  |  |  |  |
|  | WAM |  |  |  |  |  |  |
| WHOLE SAMPLE OF "SALES POINTS" | MAX |  |  |  |  |  |  |
|  | MIN |  |  |  |  |  |  |
|  | WAM |  |  |  |  |  |  |

This concise table will indicate - for each product or brand considered - the Maximum Price (MAX), the Minimum Price (MIN) and the Weighted Average Price (WAM) (resulting from the Arithmetic Mean, weighted according to the frequency), registered at the more recent survey ( ${ }^{\dagger}+\mathrm{i}_{\mathrm{i}}$ ). Moreover, for each Price, the corresponding variation in price (in \%) from time $t$ to time $t+i$, will also be indicated at the right hand side. It is noteworthy that the WAM for the price variation is the arithmetic mean of all price variations taken into account. Each "Sales Point" (capital letter) and each product or brand (number) are coded.
(a) formulate a number of hypotheses explaining the role and responsibility of distribution in the inflationary process,
(b) update and set on new empirical bases certain aspects of the theory of monopolistic competition posited by Piero Sraffa and E.H. Chamberlin,
and (c) extend the interdependence and distribution model to cover competitive weapons and strategies other than prices (such as advertising, product differentiation).

+ Although Marshall and K. Wicksell can be regarded as the precursors of this theory, the basic works on the subject are: Piero Sraffa, The Law of Returns under Competitive Conditions, in Economic Journal, 1926, and, a few years later, Edward H. Chamberlin, The Theory of Monopolistic Competition, Harvard University Press, 1933.


## 5: CONCLUSION

Problems relating to the practical application of the methodology:
quarterly surveys and products
5.1: In practical terms there are a number of other points to be made about this econometric system concerning:

- timing
- products or brands
- areas or regions.

For Table 2.1 (economic structure of the $\stackrel{*}{n}$ firms constituting the sample and of the most important business units) and the three matrices of oligopolistic interdependence, there should be one year intervals (one set of tables for each year of the study period), whilst for the three Distribution Matrices, it would be better for direct local surveys on prices to be made every quarter, for instance from 15 to 20 January, 15 to 20 April and so on (one set of tables for each quarter of the period).

The study period should go back at least to 1968-69 for Table 2.1 and the three matrices of oligopolistic interdependence. $\overline{H o w e v e r, ~ i t ~ w o u l d ~ b e ~ v i r t u a l l y ~}$ impossible to use this Community methodology in order to carry out "retroactive" direct surveys of prices so that the three Distribution Matrices will be possible only from 1976.
5.2: $\quad$ As for the products, it would help comparisons along international lines if initially we took industrial food products:
(a) manufactured by major multinational groups;
(b) marketed in most Community countries;
(c) having an appreciable impact on family budgets, particularly as regards purchasing and consumption frequency (daily, weekly, monthly).

One point of twofold importance in establishing the sample concerns the selection "of products; first of all, information must be fairly easy and cheap to obtain and, secondly, meaningful and consistent country-to-country comparisons must be possible. ${ }^{+}$Another general point is that in each country, within each product classification, the most widely sold brand or brands will be selected, even if these differ from one country to another. Here, there will also be the problem of own-label products; there are a number of goods which the major chain stores distribute under their own brand or name (especially preserved foods). Hence, for sales points not belonging to such chains, it will be necessary to find a brand which is equivalent to the own label brand as regards attractiveness to the consumer (and not only in terms of quality and quantity). At a later stage, ${ }^{++}$ the product sample will gradually be extended so as to give a systematic analysis in each Community country of the most frequently represented food categories and brands. Furthermore, it may be advisable to extend the surveys to cover goods which, although not food products as such, are nevertheless frequently sold at food sales points (such as detergents of different types and brands, household insecticides, a few other household products).

Selection of areas - interpretation of results
5.3: $\quad$ As we have already seen, a pilot survey will initially be carried out in no more than one area or region per country (London, Munich, Aarhus, Turin, Montpellier). Thereafter, the experience acquired with these pilot surveys will be used to increase the number of areas or zones, so that between six and ten will be covered in each Community country. In France, for instance,

+ On the basis of suggestions of the various experts and research institutes, a tentative list of products for the first stage of the local price survey has been worked out. It includes the following products (some popular brands in individual countries are given in brackets):
- children's foods, such as: vegetables and meat, carrot and apricot preparations, biscuits, etc. (Heinz, Gerber, Guigoz, Farley's, Nutricia);
- biscuits, crackers, cakes, with or without chocolate (McVitie, Jacobs, Crawfords', Bahlsen, de Beukelaer, Brandt, Motta, Perugina, Ferrero, Cadbury);
- Cornflakes and other breakfast cereals (Kelloggs);
- cheeses: Cheddar, sliced cheese, processed cheese, cottage cheese, Brie, Camembert, Provolone, Bel Paese (Kraft, Milkana, Velveta, Gervais-Danone, Galbani, and others to be determined);
- other products appearing under different brands such as: cocoa, coffee, tea, powdered or tinned milk, cream (Nestle, Maja), fish preserves (tuna, salmon etc.), flour, ices (Artic, Motta, Danone), frozen foods (peas, beans, fish fingers of well-known brands such as lglo, Findus, etc.), tinned fruits (Del Monte, Armour), health foods, margarine, meat extracts, packeted soups, etc.
Certain very popular beverages will also have to be taken in (Pepsi-Cola, Coca-Cola, Fanta or similar orange drinks, Schweppes Indian Tonic, etc.).
+ New contracts may be concluded to finance this, if the Commission authorizes continuation of the surveys.
there might be eight areas, giving, in addition to Montpellier, the Paris conurbation, and Nantes, Lille-Roubaix, Grenoble, Bordeaux, Nancy, Strasbourg and Marseilles areas. Here it should be noted that whereas extending the scope of the product sample has very little impact on research costs, extending the survey areas and regions does push costs up more or less proportionately (travel expenses), one determinant being the number of sales points to be surveyed.
5.4: It must not be forgotten that all sales points (in all the survey areas) must be surveyed in the same week if results are to be comparable. This being so, the idea will be to keep the number of survey areas or regions and the number of sales points visited each quarter in each area or region as low as possible, and although experience may bring better counsel, 30 or 40 sales points, receiving quarterly visits in each survey area, would seem sufficient. Obviously, if the sampling method is to be applied so rigorously with such careful regard to economy, the results of these studies must be interpreted with extreme caution.
5.5: In other words, we must ensure that the economic analysis is not distorted because the sample is too small. General operational conclusions will thus be possible if certain common factors and other findings show an extremely high percentage of frequency as compared with the total number of cases studied, both as regards products and as regards sales points.
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## PART TWO

## THE PRICE SURVEYS

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## THE PRICE SURVEYS

## 1: INTRODUCTION

1.1: The Methodology presented in Part 1 of this Report indicated the purpose and need for a programme of research based upon the collection, at source, of food products' prices at the retail distribution level. The reader will, however, be aware when reading this Report (as is the author in writing it) that the methodological requirements have not been fully adhered to and more particularly that the full potential of research topics as provided by the comprehensive data base has not been realised. There are two reasons for this; first of all because the research has been approached very much along the lines of a pilot study in that the data as well as the Methodology is being tested, and secondly, the manipulation of multivariate data without the assistance of a computer is a formidable and in some cases impossible task. Having made this qualification, however, it should be made clear that the absence of any particular subject of research is not intended to imply a deficiency on the part of either the Methodology or the data, but merely represents that which is capable of being handled by one researcher.
1.2: $\quad$ Notwithstanding the above comments, what this research report has concerned itself with are topics which by their nature are supplementary to the direct methodological requirements. The data base has been utilised to focus upon the differences in unit prices between different sizes of the same Branded product, and notes the not inconsiderable incremental payments required for the smallest size of a product's range, compared with the largest. The Report assesses the degree to which particular retailers are committed to Own-Label marketing strategies as well as identifying the products which from our sample appear most commonly as Own-Label goods. A comparison of Branded and OwnLabel prices reveals differences in their respective pricing behaviour, a contention which appears to be substantiated from the assessment of retailers' comparative pricing policies for Branded goods whereby some retailers, after the substitution of Own-Label products, become relatively more expensive, and others relatively cheaper. An attempt has been made to measure consumer choice, taking into account both Branded and Own-Label products as well as the full size range of each available. Theoretical levels of choice are shown to be high, certainly between shops, but within each shop this is tempered by the existence of lines that are out-of-stock and thereby not available for purchase.
1.3: A recent seminar on retailing* had as its theme "Retailers under Pressure", and whilst this was mainly concerned with the debate between planners and retailers on the emergent role of superstores and hypermarkets, the institutional arrangements which have come increasingly to bear upon the U.K. food industry during recent years were also recognised as factors contributing to this "pressure." These arrangements which were in force during the Price Surveys (with all but one remaining so) concern particularly the Price Code, food subsidies, the Price Check Scheme and to a lesser degree, metrication, and their effects upon food prices at the retail level. The Price Code requires food distributors to remain within their respective gross and net profit margin Reference Levels and one of the main ways in which such "finetuning " is achieved is by altering prices, either up or down as the case may be, and especially through the promotion of special low-price offers. The current programme of food subsidies was introduced in the United Kingdom in March $1974^{+}$and concerns the following products: bread, butter, cheese, milk, tea and household flour. The last two items in this list have been included in the Price Survey analysis and on the 6th August 1976 ${ }^{+}$the level of Government subsidy was 8 p . per lb for tea and lp . per lb for flour. The Price Check scheme was a voluntary arrangement introduced by the Government whereby the prices of certain goods and services were held so as not to increase by more than 5 per cent., during the six months ended 15th August 1976. The food and drink items included in this scheme are as follows, and contained in it are many of the products for which price data were collected for the Price Surveys; standard bread (G.B. only), liquid milk, granulated sugar, frozen peas, many biscuits, sweets and chocolates, tea (in packets) cornflakes and some other breakfast cereals, beer including stout and lager, and cider.* Between the two Price Surveys which form the basis of this Report a few products became available in metric packs (e.g. salt, some biscuits, sugar) and any increase in absolute prices caused by slightly larger pack sizes has been accounted for in any price comparisons. Except for metrication, therefore, the effects of the other institutional arrangements have not been separately identified in this Report, but their presence and possible effects should nevertheless be borne in mind.
1.4: $\quad$ Finally it must be stressed that the Price Surveys were carried out in a relatively confined area, in shops located near to the commissioned institute's offices. Whilst being reasonably representative of a local situation therefore, it is but a microcosm of United Kingdom retailing as a whole. Certain of the relationships identified at the local level may well exist nationally but the full range of character and diversity of trading operations in the U.K. is not fully reflected.

[^3]
## 2: THE DATA BASE

2.1: $\quad$ The basic data for this research report is comprised of observations on the retail prices of 154 food products in 28 shops in the Croydon area, recorded between 12th and 16th of January 1976 and again six months later, between 12th and 16th July 1976.
2.2: $\quad$ The definitive list of the individual items which together constitute the products sample ( $\dot{y}_{y}^{*}$ ) is shown in Appendix 1, Table 1, from which it can be seen that fresh foods such as milk, eggs, bread and vegetables have been excluded. The figures listed down the left hand side of this Appendix table are the Branded product code numbers; those prefixed by " $A$ " indicate an Own-Label equivalent whilst suffix letters ' $a$ ', ' $b$ ', ' $c$ ' and ' $d$ ' indicate successively larger sizes of the same Brand line. These code numbers appear in parenthesis after each product is mentioned. It is apparent, therefore, that the products sample has been restricted to what are perhaps the most commonly sought branded foods, which range from Canned Fish, Vegetables and Fruit, through Biscuits and Cakes to Frozen Foods. As well as branded goods, 16 ownlabel products which are directly comparable with their branded equivalents have been included in the total of 154 items. It should also be noted that the sample appears all the more extensive because more than just one size category of each brand has been included. The prices of the 154 products in the sample were collected from visits to 28 shops operated by 22 retail food distribution companies in the local Croydon area. The names of these shops, or in the nomenclature of the Methodology "sales points sample, $\stackrel{*}{n}+\stackrel{*}{\mathrm{~m}}$ ", are listed in Appendix 1, Table 2, together with their operators. During the six months interval between the First ( $\dagger$ ) and Second ( $t+1$ ) Price Surveys two shops ceased trading, so that two new stores were substituted for these in the Second survey.
2.3: $\quad$ Given that the prices of 154 goods were sought in 28 shops, and if every item was available, then this should produce a maximum of 4,312 price observations from each Price Survey. This, of course, is the idealised situation but which was not found, (indeed was not expected), to be the case in reality. The incidence of what can be termed "non-availability" was found to be quite marked; for example, at the First Prices Survey the
actual number of observations totalled 2,086 which as a ratio of non-availability is 51.6 per cent. However, this factor declined at the time of the Second Prices Survey to only 37.8 per cent., an improvement which is most likely attributable to the greater awareness of the researchers collecting the information after their experiences at the time of the First Survey.
2.4: $\quad$ The incidence of non-availability is particularly evident when one looks at individual products. At the First Prices Survey there were only two out of the 154 products that were available in all 28 shops. At the Second Prices Survey, there was only one such product. The degree of nonavailability on a product-by-product basis may be seen by reference to the last columns of Appendix 1, Tables 3 and 4 which refer to the First and Second Price Surveys, respectively. The product group most seriously affected is that of Canned Fish, Fruit and Vegetables.
2.5: $\quad$ The phenomenon of non-availability has been mentioned at this stage of the Report because it serves to underline the fundamental problem encountered by this type of research; namely, that of obtaining the basis for a "shopping basket" or common sample of goods. The substitution of own-label goods may go some way in overcoming this but the problem is by no means solved. Indeed, it is tentatively held by this researcher that the attainment of a common sample of goods on the scale that the Methodology requires is an unreal proposition.
2.6: $\quad$ The main purpose of Appendix 1, Tables 3 and 4 is in presenting the basic data upon which this Report is based; that is the data on average retail prices for each product at each of the Surveys. The average prices are simple averages derived from the number of observations. For inclusion in these Tables, own-brands have been considered as one product in their own right being directly competitive with their branded equivalents. This means for example, that in Appendix 1, Table 3, own-brand A7a (Garden Peas) has an average price based upon the own-brands of 13 different shops.
2.7: $\quad$ The Methodology also requires the computation of mark-ups as applied to each product, or more particularly as applied by each retailer to each product. This is the second problem that this research has encountered. To calculate mark-ups one needs to know buying prices yet, for obvious reasons firms do not publish these, neither is a direct request to the companies themselves likely to produce a positive response, though this latter course remains to be attempted. The information contained in publicly available company accounts contains little to help us here, either. So, recourse has had to be made to a normative assumption; namely that all firms face a common buying price for each good. Such a common buying price is publicly available in a monthly supplement to the trade publication, "The Grocer", *

[^4]and entitled "The Price List". Analysis of this "List" for the months of our Price Surveys enables a common buying price to be stated for each product in our sample and comparison with the average retail prices already calculated allows mark-ups to be derived. Thus, two more comprehensive tables may be produced, Appendix 1, Tables 5 and 6 which show these derived mark-ups in both absolute and percentage terms for the First and Second Price Surveys, respectively. ${ }^{+}$
2.8: An important qualification.attaches to these mark-ups and any interpretation placed upon them. This is that the buying prices extracted from "The Price List" are based upon data "supplied by manufacturers, importers or sole agents, and are for the smallest quantity they supply." The buying prices we have adopted for this Study, therefore, do not take account of the relative differences in purchasing power of the retailers included in our sample of shops. The actual buying prices enjoyed by some, if not all, of these retailers may be considerably less than assumed which means that the derived mark-ups could be larger than indicated in Appendix 1, Tables 5 and 6. Furthermore, to the extent that negative mark-ups imply that a product is being used as a loss-leader, then this may be evidence for cautionary interpretation as some of these products appear to be unlikely candidates for use in such selling techniques, e.g. coffee and Gerber baby foods.

+ Buying price data is only available for 106 items from the First Survey, and 113 items from the Second Survey. No buying price data is available for own-labels.


## 3: UNIT PRICES

3.1: The collection of retail price data on more than one size category of the same product enables us to examine and compare unit price differences. From both the First and Second Price Surveys there are 33 sets of such data available for analysis and these are presented in this section at Tables 3.1 and 3.2 , respectively. The product data on sizes and average prices that appear in the second and third columns of these Tables are extracted directly from the appropriate tables in Appendix 1. From these two columns the unit prices are derived and presented in column four and against each product is set the Unit Price Index in the last column.
3.2: In general, product unit prices show an inverse relationship between size and price, that is, the smaller the size the greater the unit price. The exceptions in our survey were Marie Elisabeth Sardines (4), the only item to maintain this anomaly in both Surveys, and Saxa Salt (48), Spry 'Crisp ' $n$ ' Dry' Vegetable Oil (29) and Typhoo Tea Bags (66) which all showed cheaper unit prices in the First Survey. The difference for Typhoo Tea Bags (66) however, was marginal and that for Saxa Salt (48) can possibly be explained by packaging costs in that the larger size is sold in a sturdier cardboard drum.
3.3: The Unit Price Index for each product is presented in the last column of Tables 3.1 and 3.2 and has as its base measure (100) the size category of each product for which the greatest number of observations was recorded. This has been taken as a proxy representing the most popular size purchased and enables comparisons to be made of the relative expenditures between the smallest and largest size categories of each product. However, for two products in the First Prices Survey and three from the Second the criterion of setting the Index-base against the size having the greatest number of observations has been abandoned because the number of observations for the sizes was equal. Those five products are identified in the footnote to Tables 3.1 and 3.2 and in these cases the Index-base has been set against the size category ranking one above the smallest size available.
3.4: $\quad$ The following analysis is based on the results of the Second Prices Survey as presented in Table 3.2. Of the 33 sets of product observations, there are 7 cases* where the most popular item is that of the smallest size category available. With the Unit Price Index set against this smallest size it is possible to see the potential savings in unit price terms that may be achieved by buying in larger sizes. However, from our evidence it is immediately possible to contradict this expectation, for buying a 7 oz tin of Marie Elisabeih Sardines cost 19 per cent. more per oz. on average, than buying the smaller $4_{8}^{3}$ oz size. For the other 6 products there are savings to be had by buying in sizes larger than those which appear to be most popularly demanded, yet the degree of saving varies with the type of product. Buying a 16 oz jar of Branston Pickle (24a) instead of an 11 oz jar (24) there is a saving, on average of 3.4 per cent. Similarly, the larger size of Saxa Salt (48a) represents a saving of 5.4 per cent. The savings to be had when buying larger quantities of beverages such as tea and coffee are marginal. For example, an 8 oz jar of Nestles Nescafe Instant Coffee ( 60 a ) is only 0.5 per cent. cheaper than buying a 4 oz jar (60), and for Maxwell House Instant Coffee (61/6la) the comparable reduction in expenditure is 1.4 per cent., whilst purchasing 144 Lyons Typhoo tea-bags (66) is only 1.8 per cent. less expensive than buying 72 Typhoo tea-bags (66a). The most significant unit price advantage appears to be in rejecting the most popular $\frac{1}{2} \mathrm{lb}$ pack of Birds Eye (frozen) Garden Peas (85) in favour of the llb (85a) or 2 lb (85b) packs where the savings on average in unit price terms are in the order of 17.1 per cent. and 31.6 per cent. respectively.
3.5: $\quad$ We can now look at the 26 products where the Unit Price Index whilst being set against the most popular size, is not set against the smallest size available. This allows us to see directly the additional relative units costs incurred when buying small sizes, and again a pattern of extremes is evident, varying from an extra 1.3 per cent. for the smallest size of Birds Eye Fish Fingers (83) to 38.1 per cent. for McDougall's Self-Raising Flour (46). The frequency distribution presented as Table 3.3 summarises the situation and identifies the products concerned.
3.6: From Table 3.3 some interesting points emerge. First of all, looking at the $0-10$ per cent. range in this Table, there appear some competitive products of different manufacturers; namely, Spry Vegetable Oil (29) and Mazola Corn Oil (30), Lyons Tetley Tea Bags (64) and P.G. Tips Tea Bags (65), and Birds Eye (83) and Findus (84) Fish Fingers. Within the 10-20 per cent. range there are three Heinz products; that is, Baked Beans (6), Tomato Ketchup (26) and Salad Cream (27). Another Heinz product - Vegetable Soup (17) - has a large comparative unit price increase and is found in the 20-30 per cent. range. In the 30-40 per cent. range both McDougall's and Homepride's Self-Raising Flours occur. In the

[^5]latter case, the explanation for the disproportionate loading of unit price onto the smallest size available may be a penalty related to the characteristics of the commodity e.g. weight and bulk, whereas the presence of Heinz products in close proximity to each other in the ranges shown may be accounted for by a deliberate pricing policy which discriminates against the smaller sizes.
3.7: It is possible to extend this analysis of the additional relative unit costs attributable to buying small sizes of goods by ignoring the comparison between the smallest quantity and that defined as the most popular, and simply comparing the unit cost of the smallest with the unit cost of the largest size available. From the data in Tables 3.1 and 3.2, 29 and 32 sets of data, respectively, may be used (ignoring the cases where the smallest size does in fact have the lowest unit price). The first point to be made is that there is a general tendency for the percentage difference in unit price to be larger, the greater the number of sizes that are available for each product. There are some exceptions, but the relationship can be clearly seen in Table 3.4
3.8: $\quad$ Again the data from the Second Prices Survey is used for this analysis and in this respect the information in Table 3.4 may be collated and is represented in Table 3.5. Table 3.5 differs from Table 3.3 for two reasons; first of all it refers to 32 rather than 26 branded products and secondly because it is based upon a wider range of relative price/size differences. To this latter reason, therefore, may be attributed the slightly different ranking of products in Table 3.5.
3.9: Within the $0-10$ per cent. range of Table 3.5 remains Spry Vegetable Oil (29) and Mazola Corn Oil (30), Tetley Tea Bags (64) and P.G. Tips Tea Bags (65), with the addition of Typhoo Tea Bags (66), and Birds Eye (83) and Findus (84) Fish Fingers. Two competing products of different manufacturers are introduced to this range; namely Nestles Nescafe Instant Coffee (60) and General Food's Maxwell House Instant Coffee (61). The most paradoxical situation is perhaps that for frozen foods, whereby both Birds Eye (83) and Findus (84) Fish Fingers appear in the $0-10$ per cent. range, yet their frozen Garden Peas ( 85 and 86 ) appear in the $30-40$ per cent. range. Perhaps the most dramatic difference between Tables 3.5 and 3.3 is in relation to the Heinz products which in the latter Table were fairly closely grouped. As a result of the approach used in devising Table 3.5 these products are not now so closely related, their movements having been upwards in the scale of unit price differences; Heinz Baked Beans (6) in particular having shifted from the $10-20$ per cent. range to the 40-50 per cent. range. It is also noteworthy that Smedley's Garden Peas (7) which in Table 3.3 ranked in the $30-40$ per cent. range rises to the $60-70$ per cent. range in Table 3.5
3.10: It is apparent therefore that the examination of unit price differences can yield a markedly different picture depending upon the product-size chosen for the Index-base. The first approach which used the
most popularly purchased size as the Index base may be valid when analysing the data solely from a consumer choice point of view. On the other hand, if one were to bring into the analysis production costs in relation to varying size categories of the same brand or product then from a manufacturers' point of view, the second method which compared the unit prices of the smallest and largest sizes of brands may perhaps be more appropriate.
3.11: It is possible from the data we have to combine unit retail price data and unit buying price data to derive a Unit Index of Mark-ups, by product. Such an analysis, for example, has been carried out for Heinz Baked Beans (6) and is presented here in Table 3.6. This Table shows that in relation to the most commonly purchased size category ( $7 \frac{3}{4} \mathrm{oz}$ ) the smallest ( 5 oz ) size carries a disproportionate amount of loading by way of the Markup - the Index for which is 60 per cent. greater than for the $7 \frac{3}{4}$ oz size. Of equal importance is the fact that the $15 \frac{3}{4}$ oz size represents only 47 per cent. of the unit mark-up applied to the $7 \frac{3}{4}$ oz size. This in itself says something of the way manufacturers apportion costs and hence how retailers apply markups - whether this is in relation to true costs or is a matter of deliberate policy is another matter.

TABLE 3.1
Price Comparisons of different size categories of the same product
First Prices Survey

| PRODUCT NO. | $\begin{aligned} & \text { SIZE } \\ & \text { CATEGORY } \end{aligned}$ | AVERAGE PRICE (New Pence) | UNIT PRICE <br> (all in New Pence per oz., unless otherwise stated) | UNIT PRICE <br> INDEX |
| :---: | :---: | :---: | :---: | :---: |
| 2 | $3 \frac{1}{2}$ oz | 26.50 | 7.57 | 126.2 |
| 2 a | $7 \frac{1}{2}$ oz | 45.05 | 6.00 | 100 |
| 4 | 4㐌 oz | 20.08 | 4.59 | 100 |
| 4a | 7 oz | 36.13 | 5.16 | 112.4 |
| 5 | 7 oz | 33.25 | 4.75 | 109.2 |
| 5a | 12 oz | 52.21 | 4.35 | 100 |
| 6 | 5 oz | 7.00 | 1.40 | 119.6 |
| $6 a$ | $7 \frac{3}{4}$ oz | 9.06 | 1.17 | 100 |
| 6 b | $15 \frac{3}{4} \mathrm{oz}$ | 14.00 | 0.89 | 76.1 |
| 6c | 28 oz | 26.50 | 0.95 | 81.2 |
| 7 | 5 oz | 7.36 | 1.47 | 130.1 |
| 7 a | 10 oz | 11.32 | 1.13 | 100 |
| 7 b | 19 oz | 18.25 | 0.96 | 84.5 |
| 8 | $9 \frac{1}{2} \mathrm{oz}$ | 12.79 | 1.35 | 100 |
| 80 | 18 oz | 18.83 | 1.05 | 77.8 |
| 9 | 10 oz | 10.86 | 1.09 | 110.1 |
| 9 a | 15 oz | 14.79 | 0.99 | 100 |
| 17 | 10 oz | 11.35 | 1.14 | 100 |
| 17a | 151 ${ }^{\frac{1}{4} \text { oz }}$ | 13.19 | 0.86 | 75.4 |
| 19 | 3 servings | 15.00 | 5.00 per serving | 108.2 |
| 19a | 6 servings | 27.75 | 4.62 per serving | 100 |
| 21 | 2 oz | 17.90 | 8.95 | 108.1 |
| 21 a | 4 oz | 33.14 | 8.28 | 100 |
| 21 b | 8 oz | 63.67 | 7.96 | 96.1 |
| 21 c | 16 oz | 127.80 | 7.98 | 96.4 |


| PRODUCT NO. | $\begin{aligned} & \text { SIZE } \\ & \text { CATEGORY } \end{aligned}$ | AVERAGE PRICE (New Pence) | UNIT PRICE (all in New Pence per oz., unless otherwise stated) | UNIT PRICE INDEX |
| :---: | :---: | :---: | :---: | :---: |
| 22 | 2 oz | 14.50 | 7.25 | 121.6 |
| 22a | 4 oz | 23.83 | 5.96 | 100 |
| 22b | 8 oz | 47.42 | 5.93 | 99.5 |
| 22c | 16 oz | 94.13 | 5.88 | 98.6 |
| 23 | $3 \frac{1}{2}$ oz | 19.31 | 5.52 | 100 |
| 23a | 6 oz | 31.75 | 5.29 | 95.8 |
| 24 | 11 oz | 22.54 | 2.05 | 100 |
| 24a | 16 oz | 27.71 | 1.73 | 84.4 |
| 26 | 7 oz | 17.00 | 2.43 | 119.1 |
| 26a | 12 oz | 24.43 | 2.04 | 100 |
| 26b | 15 oz | 28.50 | 1.90 | 93.1 |
| 26 c | 20 oz | 35.40 | 1.77 | 86.8 |
| 27 | $4 \frac{3}{4} \mathrm{oz}$ | 15.00 | 3.43 | 117.5 |
| 27a | 7 oz | 20.47 | 2.92 | 100 |
| 27 b | 10 oz | 28.33 | 2.83 | 96.9 |
| 27c | 20 oz | 52.00 | 2.60 | 89.0 |
| 28 | 10 oz | 20.04 | 2.00 | 100 |
| 28a | 16 oz | 28.00 | 1.75 | 87.5 |
| 28b | 20 oz | 30.00 | 1.50 | 75.0 |
| 29 | $16 \frac{1}{2}$ oz | 36.03 | 2.18 | 100 |
| 29a | 32 oz | 70.33 | 2.20 | 100.9 |
| 30 | 160z- $\frac{1}{2}$ litre | 35.85 | 2.24 | 100 |
| 30a | 32oz-1 litre | 65.71 | 2.05 | 91.5 |
| 34 | 8 oz | 21.33 | 2.67 | 100 |
| 34a | 12 oz | 30.97 | 2.58 | 96.6 |
| 45 | 6 pints | 11.50 | 1.92 per pint | 100 |
| 45a | 11 oz | 18.86 | 1.71 per pint | 89.1 |
| 45b | 22 oz | 37.75 | 1.71 per pint | 89.1 |
| 46 | 1 lb | 9.25 | 9.25 per lb | 129.0 |
| 46a | 3 lb | 21.52 | 7.17 per lb | 100 |
| 47 | 1 lb | 9.42 | 9.42 per lb | 132.1 |
| 47a | 3 lb | 21.38 | 7.13 per lb | 100 |


| PRODUCT NO. | $\begin{gathered} \text { SIZE } \\ \text { CATEGORY } \end{gathered}$ | AVERAGE PRICE (New Pence) | UNIT PRICE (all in New Pence per oz., unless otherwise stated) | UNIT PRICE <br> INDEX |
| :---: | :---: | :---: | :---: | :---: |
| 48 | 1 lb | 7.33 | 7.33 per lb | 100 |
| 48a | $1 \frac{1}{2} \mathrm{lbs}$ | 11.15 | 7.43 per lb | 101.4 |
| 60 | 4 oz | 40.90 | 10.22 | 100 |
| 60a | 8 oz | 78.67 | 9.83 | 96.2 |
| 61 | 4 oz | 41.50 | 10.38 | 100 |
| 61a | 8 oz | 82.42 | 10.30 | 99.2 |
| 64 | 36 bags/4 oz | 16.40 | 4.10 | 105.9 |
| 64a | 72 bags/8 oz | 30.94 | 3.87 | 100 |
| 64 b | 144 bags/16oz | 60.62 | 3.79 | 97.9 |
| 65 | 36 bags/4 oz | 16.50 | 4.12 | 103.0 |
| 65a | 72 bags/8 oz | 32.0 | 4.00 | 100 |
| 65b | 144 bags/160z | 62.13 | 3.88 | 97.0 |
| 66 | 72 bags/8 oz | 30.90 | 3.86 | 100 |
| 66a | 144 bags/160z | 62.13 | 3.88 | 100.5 |
| 68 | $12 \mathrm{fl} . \mathrm{oz}$ | 34.62 | 2.88 per fi. oz | 100 |
| 68a | $17 \frac{1}{2} \mathrm{fl} . \mathrm{oz}$ | 45.95 | 2.62 per fl. oz | 90.9 |
| 83 | 6 pack | 23.26 | 3.89 per pack | 110.8 |
| 83a | 10 pack | 35.11 | 3.51 per pack | 100 |
| 83b | 16 pack | 55.00 | 3.44 per pack | 98.0 |
| 84 | 6 pack | 23.00 | 3.83 per pack | 107.3 |
| 84a | 10 pack | 35.67 | 3.57 per pack | 100 |
| 846 | 14 pack | 49.40 | 3.53 per pack | 98.9 |
| 85 | $\frac{1}{2} \mathrm{lb}$ | 15.67 | 1.96 | 128.9 |
| 85a | 1 lb | 24.32 | 1.52 | 100 |
| 85b | 2 lb | 46.56 | 1.46 | 96.0 |
| 86 | $\frac{1}{2} \mathrm{lb}$ | 15.90 | 1.99 | 124.4 |
| 86a | 1 lb | 25.50 | 1.60 | 100 |
| 86b | 2 lb | 42.93 | 1.34 | 83.8 |

[^6]TABLE 3.2
Price Comparisons of different size categories of the same product
Second Prices Survey

| PRODUCT NO | $\begin{gathered} \text { SIZE } \\ \text { CATEGORY } \end{gathered}$ | AVERAGE PRICE (New Pence) | UNIT PRICE (all in New Pence per oz., unless otherwise stated) | UNIT * PRICE INDEX |
| :---: | :---: | :---: | :---: | :---: |
| 2 | $3 \frac{1}{2} \mathrm{oz}$ | 30.21 | 8.63 | 126.9 |
| 2a | $7 \frac{1}{2}$ oz | 51.00 | 6.80 | 100 |
| 4 | $4 \frac{3}{88} \mathrm{oz}$ | 18.44 | 4.21 | 100 |
| 4a | 7 oz | 35.08 | 5.01 | 119.0 |
| 5 | 7 oz | 39.00 | 5.57 | 118.8 |
| $5 a$ | 12 oz | 56.33 | 4.69 | 100 |
| 6 | 5 oz | 7.32 | 1.46 | 118.7 |
| $6 a$ | $7 \frac{3}{4}$ oz | 9.57 | 1.23 | 100 |
| 6 b | $15 \frac{3}{4} \mathrm{oz}$ | 14.54 | 0.92 | 74.8 |
| 6c | 28 oz | 27.45 | 0.98 | 79.7 |
| 7 | 5 oz | 7.55 | 1.51 | 133.6 |
| 7 a | 10 oz | 11.34 | 1.13 | 100 |
| 7 b | 19 oz | 17.05 | 0.90 | 79.6 |
| 8 | $9 \frac{1}{2} \mathrm{oz}$ | 12.75 | 1.34 | 122.9 |
| 8 a | 18 oz | 19.60 | 1.09 | 100 |
| 9 | 10 oz | 11.17 | 1.12 | 115.5 |
| 9 a | 15 oz | 14.50 | 0.97 | 100 |
| 17 | 10 oz | 11.72 | 1.17 | 124.5 |
| 17a | 151 ${ }^{\frac{1}{4} \text { oz }}$ | 14.32 | 0.94 | 100 |
| 19 | 3 servings | 14.64 | 4.88 per serving | 107.7 |
| 19a | 6 servings | 27.21 | 4.53 per serving | 100 |
| 21 | 2 oz | 18.43 | 9.21 | 107.7 |
| 21 a | 4 oz | 34.21 | 8.55 | 100 |
| 21 b | 8 oz | 66.64 | 8.33 | 97.4 |
| 21 c | 16 oz | 126.23 | 7.89 | 92.3 |


| $\begin{aligned} & \text { PRODUCT } \\ & \text { NO. } \end{aligned}$ | SIZE CATEGORY | AVERAGE PRICE (New Pence) | UNIT PRICE (all in New Pence per oz., unless otherwise stated) | UNIT PRICE INDEX |
| :---: | :---: | :---: | :---: | :---: |
| 22 | 12 oz | 15.07 | 7.53 | 110.7 |
| 22a | 4 oz | 27.19 | 6.80 | 100 |
| 22b | 8 oz | 50.78 | 6.35 | 93.4 |
| 22c | 16 oz | 94.55 | 5.91 | 86.9 |
| 23 | $3 \frac{1}{2}$ oz | 19.30 | 5.51 | 106.8 |
| 23a | 6 oz | 30.95 | 5.16 | 100 |
| 24 | 11 oz | 22.52 | 2.05 | 100 |
| 24a | 16 oz | 31.65 | 1.98 | 96.6 |
| 26 | 7 oz | 16.78 | 2.40 | 118.2 |
| 26a | 12 oz | 24.40 | 2.03 | 100 |
| 26b | 15 oz | 28.64 | 1.91 | 94.1 |
| 26 c | 20 oz | 35.41 | 1.77 | 87.2 |
| 27 | $4 \frac{3}{4} \mathrm{oz}$ | 14.77 | 3.11 | 115.6 |
| 27a | 7 oz | 20.34 | 2.91 | 108.2 |
| 27b | 10 oz | 26.86 | 2.69 | 100 |
| 27 c | 20 oz | 51.00 | 2.55 | 94.8 |
| 28 | 10 oz | 21.68 | 2.17 | 121.9 |
| 28a | 16 oz | 28.47 | 1.78 | 100 |
| 28b | 20 oz | - | - | - |
| 29 | $16 \frac{1}{2}$ oz | 34.44 | 2.09 | 102.4 |
| 29a | 32 oz | 65.44 | 2.04 | 100 |
| 30 | 160z/2 litre | 35.71 | 2.23 | 108.3 |
| 30a | 32oz/1 litre | 66.05 | 2.06 | 100 |
| 34 | 8 oz | 19.78 | 2.47 | 102.5 |
| 34a | 12 oz | 28.93 | 2.41 | 100 |
| 45 | 6 pts | 12.26 | 2.04 per pint | 109.7 |
| 45a | 11 oz | 20.50 | 1.86 per pint | 100 |
| 45b | 1 lb 602 | 38.74 | 1.76 per pint | 94.6 |
| 46 | 1 lb | 9.32 | 9.32 per lb | 138.1 |
| 46a | 31 b | 21.20 | 7.07 per lb | 100 |
| 47 | 11 b | 9.43 | 9.43 per lb | 134.1 |
| 47a | 31 b | 21.35 | 7.12 per lb | 100 |
| 48 | 11 b | 9.04 | 9.04 per lb | 100 |
| 48a | $1 \frac{1}{2} \mathrm{lb}$ | 12.77 | 8.51 per lb | 94.6 |


| $\begin{gathered} \text { PRODUCT } \\ \text { NO. } \end{gathered}$ | SIZE <br> CATEGORY | AVERAGE PRICE (New Pence) | UNIT PRICE <br> (all in New Pence per oz., unless otherwise stated) |  | UNIT PRICE INDEX |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 60 | 4 oz | 54.44 | 13.61 |  | 100 |
| 60a | 8 oz | 108.31 | 13.54 |  | 99.5 |
| 61 | 4 oz | 54.31 | 13.58 |  | 100 |
| 6la | 8 oz | 107.10 | 13.39 |  | 98.6 |
| 64 | 36 bags/4oz | 16.70 | 4.18 |  | 103.9 |
| 64a | $72 \mathrm{bags} / 8 \mathrm{oz}$ | 32.13 | 4.02 |  | 100 |
| 64 b | 144 bags/160z | 61.84 | 3.86 |  | 96.0 |
| 65 | $36 \mathrm{bags} / 4 \mathrm{oz}$ | 16.73 | 4.18 |  | 108.8 |
| 65a | $72 \mathrm{bags} / 8 \mathrm{oz}$ | 30.86 | 3.86 |  | 105.2 |
| 65b | 144 bags/160z | 61.36 | 3.84 |  | 100 |
| 66 | 72 bags/8oz | 30.95 | 3.87 |  | 100 |
| $66 a$ | 144 bags/160z | 60.89 | 3.80 |  | 98.2 |
| 68 | 12 fl oz | 34.16 | 2.85 | per fl oz | 109.2 |
| 68a | $17 \frac{1}{2} \mathrm{fl} \mathrm{oz}$ | 45.76 | 2.61 | per fl oz | 100 |
| 83 | 6 pack | 24.28 | 4.05 | each | 101.3 |
| 83a | 10 pack | 39.97 | 4.00 | each | 100 |
| 83b | 16 pack | 59.77 | 3.73 | each | 93.3 |
| 84 | 6 pack | 25.00 | 4.17 | each | 106.6 |
| 84a | 10 pack | 39.13 | 3.91 | each | 100 |
| 84b | 14 pack | 55.00 | 3.93 | each | 100.5 |
| 85 | $\frac{1}{2} \mathrm{lb}$ | 15.45 | 1.93 |  | 100 |
| 85a | 116 | 25.59 | 1.60 |  | 82.9 |
| 85b | 21 b | 42.20 | 1.32 |  | 68.4 |
| 86 | $\frac{1}{2} \mathrm{lb}$ | 16.50 | 2.06 |  | 132.9 |
| $86 a$ | 11 b | 24.77 | 1.55 |  | 100 |
| 86b | 21 b | 46.17 | 1.44 |  | 92.9 |

* The base (100) for the Unit Price Index is set against the Size Category for which the greatest number of observations was recorded, the exceptions being for Product No's 6a/6b, 28/28a, 34/34a, where the number of observations was equal.

TABLE 3.3
Additional unit prices payable when buying the smallest size available compared with the most popular size purchased

| Additional \% <br> per Unit Price | No. | Products |
| :--- | :--- | :--- |
| $0-10$ | Spry Crisp ' $n$ ' Dry Vegetable Oil, Mc Vities <br> Chocolate Homewheat, Tetley Tea Bags, Birds <br> Eye Fish Fingers (frozen), Wondermash Instant <br> Potato, Bovrii, Colman's English Mustard, Mazola <br> Corn Oi, Brds Custard Powde, PG Tips Tea Bags, <br> Ribena Blackcurrant Drink, Findus Fish Fingers (frozen). |  |
| $10-20$ | 6 | Libbys Corned Beef, Heinz Baked Beans, Hartley's <br> Garden Peas, Heinz Tomato Ketchup, Heinz Salad <br> Cream, Marmite. |
| $20-30$ | 4 | Smedley's Sliced Green Beans, Heinz Vegetable <br> Soup, HP Epicure Pickled Onions, John West <br> Pink Salmon. |
| $30-40$ | 4 | Smedley's Garden Peas, Homepride Self-Raising <br> Flour, Findus Garden Peas (frozen), McDougall's <br> Self-Raising Flour. |

SOURCE: Second Prices Survey, data extracted from Table 3.2.

TABLE 3.4
Magnitude of Unit Price Differences between the smallest and largest size
of each Product and the Number of Sizes per Brand available

| Product No. | FIRST SURVEY |  | SECOND SURVEY |  |
| :---: | :---: | :---: | :---: | :---: |
|  | \% Difference <br> in Unit Price | No. Sizes Available | \% Difference in Unit Price | No. Sizes Available |
| 2 | 26.2 | 2 | 26.9 | 2 |
| 4 | * | * | * | * |
| 5 | 9.2 | 2 | 18.8 | 2 |
| 6 | 47.4 | 4 | 48.9 | 4 |
| 7 | 53.1 | 3 | 67.8 | 3 |
| 8 | 28.6 | 2 | 22.9 | 2 |
| 9 | 10.1 | 2 | 15.5 | 2 |
| 17 | 32.6 | 2 | 24.5 | 2 |
| 19 | 8.2 | 2 | 7.7 | 2 |
| 21 | 12.1 | 4 | 16.7 | 4 |
| 22 | 23.3 | 4 | 27.4 | 4 |
| 23 | 4.3 | 2 | 6.8 | 2 |
| 24 | 18.5 | 2 | 3.5 | 2 |
| 26 | 37.3 | 4 | 35.6 | 4 |
| 27 | 31.9 | 4 | 21.9 | 4 |
| 28 | 33.3 | 3 | 21.9 | 2 |
| 29 | * | * | 2.4 | 2 |
| 30 | 9.3 | 2 | 8.3 | 2 |
| 34 | 3.5 | 2 | 2.5 | 2 |
| 45 | 12.3 | 3 | 15.9 | 3 |
| 46 | 29.0 | 2 | 38.1 | 2 |
| 47 | 32.1 | 2 | 34.1 | 2 |
| 48 | * | * | 6.2 | 2 |
| 60 | 4.0 | 2 | 0.5 | 2 |
| 61 | 0.7 | 2 | 1.4 | 2 |
| 64 | 8.2 | 3 | 8.3 | 3 |
| 65 | 6.2 | 3 | 8.8 | 3 |
| 66 | * | * | 1.8 | 2 |
| 68 | 9.9 | 2 | 9.2 | 2 |
| 83 | 13.1 | 3 | 8.6 | 3 |
| 84 | 8.5 | 3 | 6.1 | 3 |
| 85 | 34.2 | 3 | 46.2 | 3 |
| 86 | 48.5 | 3 | 43.0 | 3 |

* These products had the lowest Unit Price attributed to the smallest size category. SOURCE: Derived from Tables 3.1 and 3.2.

Additional unit prices payable when buying the smallest size available

| Additional \% per Unit Price | No. | Products |
| :---: | :---: | :---: |
| 0-10 | 15 | Branston Pickle, Spry Crisp ' $n$ ' Dry Vegetable Oil, McVities Chocolate Homewheat, Nestles Nescafe Instant Coffee, Maxwell House Instant Coffee, Typhoo Tea Bags, Wondermash Instant Potato, Colman's English Mustard, Mazola Corn Oil, Saxa Salt, Tetley Tea Bags, PG Tips Tea Bags, Ribena Blackcurrant Drink, Birds Eye Fish Fingers (frozen), Findus Fish Fingers (frozen). |
| 10-20 | 4 | Libbys Corned Beef, Hartley's Garden Peas, Bovril, Birds Custard Powder. |
| 20-30 | 6 | Smedley's Sliced Green Beans, Heinz Vegetable Soup, Heinz Salad Cream, HP Epicure Pickled Onions, John West Pink Salmon, Marmite. |
| 30-40 | 3 | Homepride Self-Raising Flour, Heinz Tomato Ketchup, McDougall's Self-Raising Flour. |
| 40-50 | 3 | Findus Garden Peas (frozen), Heinz Baked Beans, Birds Eye Garden Peas (frozen). |
| 50-60 | 0 | - |
| 60-70 | 1 | Smedley's Garden Peas. |
| 32 |  |  |

SOURCE: Second Prices Survey, data extracted from Table 3.2

TABLE 3.6
Unit Index of Mark-Up - an example using Heinz Baked Beans

|  |  | (New Pence) |  |  |
| :--- | :---: | :---: | :---: | :---: |
|  | 5 oz | $7 \frac{3}{4}$ oz | $15 \frac{3}{4}$ oz | 28 oz |
| Average Retail Price | 7.00 | 9.06 | 14.00 | 26.50 |
| Unit Retail Price (per oz) | 1.40 | 1.17 | 0.89 | 0.95 |
| Unit Index | 119.6 | 100 | 76.1 | 81.2 |
| Assumed Buying Price | 5.8 | 7.9 | 12.9 | 22.5 |
| Unit Buying Price (per oz) | 1.16 | 1.02 | 0.82 | 0.80 |
| Unit Index | 113.7 | 100 | 70.7 | 68.9 |
| Derived Mark-up | 1.2 | 1.16 | 1.1 | 4.0 |
| Unit Mark-up (per oz) | 0.24 | 0.15 | 0.07 | 0.15 |
| Unit Index | 160 | 100 | 47 | 100 |

NOTE: The base for the Unit Index (100) is taken in relation to the most popular size, the latter being determined in relation to the number of observations.

## 4: BRANDED AND OWN-LABEL GOODS - ASPECTS OF AVAILABILITY AND PRICE

## Availability

4.1: $\quad$ Product non-availability emerged as a problem during the analysis of the Prices Survey data and its incidence was discussed earlier in this Report at Section 2. Given the fairly high levels of non-availability at both Price Surveys the question arose as to whether this was a reasonable basis upon which to infer that retailers were restricting consumer choice by not offering certain items for sale. "Interviewers", when collecting the price data were not specifically required to check with shop managers whether goods not displayed were out-of-stock or just not regular stock items. It was decided because of this that the Price Survey data alone was inadequate upon which to base a judgement that could be only too misleading.
4.2: To overcome this problem, therefore, a self-completion questionnaire was sent to each operator of the stores in our sample. A facsimile of the questionnaire, together with a list of the firms which responded, is set out in Appendix 2. The questionnaire which concerned 28 Branded products and their Own-Label equivalents selected at random, was designed not only to elicit information on availability, but also to explore the stocking relationships between Branded and Own-Label goods, and the comparable "depths" * of Branded and Own-Label product ranges.
4.3: The existence in our sample of 28 products of fast moving lines of nationally advertised brands is shown in Table 4.1 where some 11 Brands were stocked by all 12 shops and a further 7 Brands by 11 shops. The Brands least likely to be stocked appear, from the replies, to be Glenryck Pilchards (3) and Hartley's Garden Peas (9). The presence of an " 0 " in the second column of Table 4.1 indicates the type of products which from our sample tend not to be Own-branded, and there are four of these; namely, Pilchards, Bovril meat extract,

[^7]Cookeen cooking fat, and Lucozade health drink. As both Bovril (21) and Marmite (22) as Brands and as meat extracts may be considered similar products one may not expect to see a comparable Own-Label being stocked for both lines. Indeed, this is the case, yet there are only three instances of an equivalent for Marmite (22) appearing as an Own-Label in Table 4.1. Other products which show a tendency to not being stocked by retailers as Own-Brands are Salmon, Porage Oats, and Cocoa.
4.4: $\quad$ It is evident from Table 4.1 that the most frequently stocked Brands also tend to appear most often as Own-Labels. This implies that a considerable range of choice exists for the following products: Salad Cream, Tinned Soup, Baked Beans (the only product to be stocked in all 12 shops as both a Branded and an Own-Label good), Margarine, Salt, Flour, Custard Powder, Evaporated Milk, Sterilised Cream, Instant Coffee, Tea Bags and Blackcurrant health drink. It is noteworthy, also, that the Own-Label most likely to be stocked more often than the Branded equivalent used in this sample, is tinned Garden Peas.
4.5: $\quad$ The extent to which the respondent retailers operate an Own-Label policy is indicated in Table 4.2. The first column of this Table represents the number of brands stocked (maximum 28) at the time of our questionnaire, where at least one size category of each Brand was carried. The second column sets out the number of equivalent Own-Label lines. Each of the Co-op's that took part in this survey can be seen to be consistent in stocking the maximum number of Branded products as well as stocking the same number of Own-Labels as each other. However, what is important is not so much the number of Own-Label products stocked by each shop, but rather the ratio of Own-Labels to Brands. In this respect, the retailer with the least significant Own-Branding policy appears to be Oakeshotts (Sales Point No. 5) with an OwnLabel ratio of only 8.6. At the other extreme, the Sainsbury branches at Addiscombe (Sales Point No. 8) and in Croydon's Whitgift Centre (Sales Point No. 1) have ratios of 141.6 and 95.2 , respectively, and represent the retailer from our sample which pursues the most dominant Own-Labelling approach. Safeway, Tesco, Fine Fare, and Bishops (Sales Point Nos. 4, 13, 14, 16, respectively) all come close to having three-quarters of Branded goods replicated by Own-Labels.
4.6: $\quad$ The pattern of Own-Labelling policies can be further substantiated by taking account of not only the degree of comparability between Brands and Own-Labels offered but also product "depth" - that is the number of sizes available in each Brand or Own-Label line. The results of the questionnaire can be used to show that whereas Safeway, Tesco, Fine Fare and Bishops had in Table 4.2 around 75 per cent. penetration by Own-Labels on a brand-by-brand basis, Table 4.3 in accounting for "depth" reveals a slightly different pattern of choice. In this Table Tesco are shown to offer 11 products equally available in terms of "depth" for both Brands and Own-Labels, compared with Bishops 10, Fine Fare 9 and Safeway 6. On the other hand, each of these four shops,
except Bishops, offered 8 Own-Label products with a smaller size range than the comparable Brands available. The Sainsbury shops have the greatest number of occurrences where their Own-Label lines have a greater "depth" than the equivalent Brands as well as offering more Own-Labels without any corresponding Brand. Oakeshott's comparatively weak Own-Labelling approach is further underlined in Table 4.3 which shows that of its 2 Own-Label lines, both are available in a smaller size range than the equivalent Branded goods. Sainsbury's dominant Own-Branding policy is reinforced by Table 4.3 whilst Tesco would appear to offer a more extensive choice in terms of "depth" as between Brands and Own-Labels.
4.7: $\quad$ The relative range of choice offered by the retailers responding to the questionnaire can be more closely examined by combining a measure of Brand choice with a measure for Own-Label choice. The basis of these measures lies in determining the total number of sizes stocked for each Brand available from the manufacturer and summing to one cumulative figure. Thus, column ( 1 ) of Table 4.4 shows, for example, that Tesco's 27 Branded lines equal a potential choice of some 74 items which are available from food manufacturers. Repetition of this summing procedure for the Brands actually stocked is shown in column (2) of Table 4.4 as 69 for this same retailer, whilst for the 20 Own-Label lines the cumulative measure is 41 . A penetration factor for Brand choice can therefore be shown by the ratio of column (2): column (1) and for Own-Label choice by the ratio of column (3): column (2). These ratios, derived from the data in Table 4.4, are presented for each shop in Table 4.5, and shown graphically in Graph 1.
4.8: $\quad$ The low choice-ratios shown for Sainsbury in column $A$ of Table 4.5 together with high choice-ratios for Own-Labels again emphasises this operator's significant Own-Branding policy. The low Brand choice factors imply that where Sainsbury stocks a particular Brand it is likely that it only offers as little as one size of the Brand's full range. Oakeshotts appears as offering the most comprehensive range of choice in terms of Brand "depth" available from manufacturers, closely followed by Budgen and Tesco. The most equable balance, however, between relative choices of Branded and Own-Label goods is that available from Safeway (80.9 Branded ratio c.f. 72.7 Own-Label) and Fine Fare (77.1 Branded ratio c.f. 64.8 Own-Label). It does appear to be the case, therefore, that there is a considerable element of repetition of choice between Branded and Own-Label lines in the outlets of the retailers replying to the questionnaire. However, the greater the degree of involvement in Own-Labelling the more likely is choice restricted to such lines. What is not specifically revealed by the Tables is that where both Brands and Own-Labels of the same product are offered it is sometimes the case that the largest size of Own-Label available will be larger than that for the largest size of the Brand, and is no doubt another dimension to aspects of choice.

B : Ratio of Own-Label Depth: Brand Depth
A : Ratio of Brand Depth : Brand Depth available from Manufacturer


* based upon Table 4.5. Figures in parenthesis are Sales Point Nos.
4.9: Turning to the problem of non-availability, it has been possible take retailers' answers to the questionnaire on the Branded products they stock and compare these with the results of what was available in the shops at the time of the Second Prices Survey. Thus, the "apparent discrepancy" revealed by this comparison is set out in Table 4.6 which is based upon the 28 Brand lines (or 59 items allowing for "depth") surveyed. If all the items claimed to be stocked were in fact regular stock items at the time of the Second Prices Survey then the incidence of non-availability for the questionnaire based sample is 24.1 per cent. compared to 37.8 per cent. actually encountered at the Prices Survey for 154 items in 28 shops. (See earlier paragraph 2.5). This apparent discrepancy can be interpreted as an out-of-stock situation,yet it remains to be decided how far this is reasonable given the magnitude of the stock-outs shown in the last column of Table 4.6 and is a point worth pursuing in discussion with retailers. The implied out-of-stock position for Oakeshotts in this Table is 36.2 per cent., that for one of the Co-ops 32.7 per cent., whilst for another Co-op it is only 14.3 per cent., the lowest in the list. There may be many qualifications to be placed upon interpreting these figures of general levels of out-of-stock situations for each of the retailers, not least in importance being the fact that the Second Prices Survey was conducted in July 1976 and the retailers questionnaire distributed and completed during October 1976 during which time policies may have changed. Nevertheless, the figures do lend some weight to the author's contention that it is unrealistic to hope that all products will be available in the shops at the same time when a Price Survey is being carried out.

4. 10: $\quad$ Finally, Table 4.7 shows the frequency with which the apparent discrepancy arises for the products considered. There are 9 products claimed by the retailers to be stock items and which were, in fact, in stock at the time of the Prices Survey. In addition, there are 15 and 14 products showing a discrepancy of only 1 and 2, respectively. However, these results bear little relation to the Second Prices Survey results where only one product was available in all shops, only 8 in all but one shop and only 5 in all but two shops.

Price
4.11: One of the benefits that appear to be available to consumers is in buying the products offered by retailers Own-Label marketing strategies because of the favourable price differential between these and the equivalent Branded goods. Such comparisons have been made for the First and Second Prices Surveys and are presented in Tables 4.8 and 4.9 respectively; no account has been taken of comparative quality.* It should perhaps be restated that the average prices of the Branded goods are based upon observations amongst 28 shops and for Own-Labels the basis of the average price is the same, which

[^8]has the effect of presenting the Own-Label as a directly competitive 'brand.' Thus, the differential shown in Tables 4.8 and 4.9 is a general indication of the level of extra expenditure that could be incurred by buying Brands or conversely the level of savings that could be enjoyed through purchasing OwnLabels. The items which offer the greatest savings by purchasing Own-Labels generally appear to be cheese spread (A81), flour (A46a) and vegetable oil (A29), whilst the smallest differences appear for canned shandy (A72) and evaporated milk (A74).
4.12: $\quad$ The data in Tables 4.8 and 4.9 are brought together in Table 4.10 so that changes in the differential between the two Price Surveys may be clearly seen. Of the 15 sets of comparative data, 8 show a narrowing of this differential, explained primarily by the greatest increase in average price being attributable to the Own-Label goods, whilst for 7 it has widened. It would seem that while these differentials remain and inflation does not abate, some significant savings in absolute terms may be had by buying OwnLabels.
4.13: Further analysis of the data on Own-Label and Brand prices reveals notable differences in the pricing behaviour of the two classes of goods. This contention must remain an hypothesis at this stage because the basis for it is founded upon our sample of observations of only 16 Own-Label and Branded products. Nevertheless, the evidence that may be adduced is that of a comparison between average retail prices for each product and its associated measure of dispersion, i.e. the standard deviation. In Table 4.11 the appropriate data is set out for Own-Label products in both the First and Second Price Surveys and the trend which may be discerned is that generally the higher the average price, the higher the standard deviation. Indeed, the pattern is made all the more clear by the representation in Graph 2 and by the significant degree of correlation attached to each of the two series, i.e. First series (1), $r=0.79$ and Second series (2), $r=0.88$. However, when the same analysis is applied to the equivalent Branded goods from the Second Price Survey the strength of the observed relationship falls to $r=0.41$ (c.f. $r=0.88$ for Own-Label).
4.14: The comparison of Branded and Own-Label data is set out in Table 4. 12 and Graph 3, and from the Table it can be seen that for 11 of the 15 products the standard deviation attributable to the Branded goods exceeds the corresponding measure for Own-Label goods. Now, using our example, the standard deviation provides a measure of the degree to which individual prices, whilst contributing to a mean, are in fact dispersed around that mean. By this definition, therefore, it is likely that there is both a greater total range of prices for Branded goods as well as the likelihood of more different prices being encountered within that range, than for Own-Label goods. If the extent to which prices fluctuate around a mean can be taken as a measure of competition (irrespective of location) then the relatively wider dispersion for Branded goods may simply be a reflection that such goods are heavily advertised on a national basis compared to Own-Labels which receive little, if any,
*GRAPH 2: Relationship between Average Retail Price and Standard Deviation for 16 Own-Label Products at the First (1) and Second (2) Prices Surveys


* based upon Table 4-11
* GRAPH 3: Relationship between Average Retail Price and Standard Deviation for 15 comparable Branded and Own-Label Products

* based upon Table 4-12
similar attention. The corollary to this aspect of competion is that a classification could be devised to identify particular products as being of a more competitive nature than others but such competition would need to be qualified by factors such as relative frequency of purchase, that higher-priced products per se offer a greater potential for price cutting, as well as recognising the price differentials that retailers may endeavour to maintain between Branded goods and their Own-Label counterparts.
4.15: $\quad$ That different retailers pursue different pricing policies for both their Branded and Own-Label lines in relation to average product prices, emerges in the following section which is concerned with Implied Pricing Policies.

TABLE 4.1
Number of Shops Stocking Selected Branded and Own-Label Products
$\begin{array}{llcc}\hline & & \begin{array}{c}\text { No. of Shops Stocking } \\ \text { the Products* }\end{array} \\$\cline { 3 - 3 } $\left.\begin{array}{lll}\text { Product } \\ \text { No. } & & \text { Own-Label }\end{array} \\ \hline & \text { Product } & & \\ \text { Equivalents }\end{array}\right]$

SOURCE: D.A. Questionnaire, Appendix 2.

* Where at least one size of the product was stocked.

TABLE 4.2
Stock Ratio of Own-Labels to Brands

| Sales <br> Point <br> No. | Sales Point | No. of <br> Brands <br> (out of a <br> possible 28) | No. of Equivalent <br> Own-Labels <br> (out of a possible <br> $28)$ | Ratio of <br> Own-Labels <br> to Brands |
| :---: | :--- | :--- | :---: | :--- |
| 13 | Tesco | 27 | 20 | 74.1 |
| 15 | Budgen | 28 | 16 | 57.1 |
| 1 | Sainsbury | 21 | 20 | 95.2 |
| 8 | Sainsbury | 12 | 17 | 141.6 |
| 4 | Safeway | 25 | 19 | 76.0 |
| 26 | Co-op | 28 | 19 | 67.8 |
| 27 | Co-op | 28 | 19 | 67.8 |
| 28 | Co-op | 28 | 19 | 67.8 |
| 3 | Woolworth | 27 | 17 | 62.9 |
| 16 | Bishops | 27 | 19 | 70.4 |
| 14 | Fine Fare | 26 | 19 | 73.1 |
| 5 | Oakeshotts | 23 | 2 | 8.6 |

SOURCE: D.A. Questionnaire, Appendix 2.

TABLE 4.3
Relationship between Brand and Own-Label "depth"

| Total No. O/L's offered (1) | Total No. Brands offered (2) | Sales Point (3) | Instances where Own-Label <br> "Depth" <br> EQUALS <br> Branded Depth <br> (4) | Instances where <br> Own-Label <br> "Depth" <br> EXCEEDS <br> Branded Depth <br> (5) | Instances where Own-Label "Depth" LESS THAN Branded Depth (6) | Own-Label offered but No Brand (7) | Brand offered but no OwnLabel <br> (8) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 20 | 27 | Tesco | 11 | 1 | 8 | NiI | 7 |
| 16 | 28 | Budgen | 8 | 1 | 7 | Nil | 12 |
| 20 | 20 | Sainsbury | 6 | 7 | 3 | 4 | 4 |
| 17 | 12 | Sainsbury | 5 | 4 | Nil | 8 | 3 |
| 19 | 25 | Safeway | 6 | 4 | 8 | 1 | 7 |
| 19 | 28 | Co-op | 5 | 4 | 10 | Nil | 9 |
| 19 | 28 | Co-op | 4 | 5 | 10 | Nil | 9 |
| 19 | 28 | Co-op | 4 | 4 | 11 | Nil | 9 |
| 17 | 27 | Woolworth | 10 | 1 | 5 | 1 | 11 |
| 19 | 27 | Bishops | 10 | 2 | 6 | 1 | 9 |
| 19 | 26 | Fine Fare | 9 | 1 | 8 | 1 | 8 |
| 2 | 23 | Oakeshotts | 0 | 0 | 2 | Nil | 21 |

SOURCE: D.A. Survey, Appendix 2.

* please note: $\quad$ column (4) $+(5)+(6)+(7)=$ column (1)
column $(4)+(5)+(6)+(8)=$ column (2)

TABLE 4.4
Cumulative measures of Branded Own-Label "Depth"

| Sales Point | Brand "Depth" <br> available from <br> Manufacturer <br> $(1)$ | Brand "Depth" <br> actually stocked <br> (2) | Own-Label <br> "Depth" <br> actually stocked <br> $(3)$ |
| :--- | :---: | :---: | :---: |
| Tesco | 74 | 69 | 41 |
| Budgen | 76 | 72 | 32 |
| Sainsbury | 58 | 34 | 43 |
| Sainsbury | 31 | 14 | 29 |
| Safeway | 68 | 55 | 40 |
| Co-op | 75 | 67 | 37 |
| Co-op | 76 | 66 | 37 |
| Co-op | 76 | 67 | 35 |
| Woolworth | 72 | 55 | 31 |
| Bishops | 70 | 62 | 35 |
| Fine Fare | 70 | 54 | 35 |
| Oakeshotts | 61 | 59 | 2 |

SOURCE: D.A. Survey, Appendix 2.

TABLE 4.5
Penetration Factors for Brand and Own-Label Choice

| Sales <br> Point <br> No. | Sales Point | Ratio of Brand <br> "Depth" Stocked <br> to Brand Depth <br> available from <br> Manufacturers <br> (A) | Ratio of Own- <br> Label "Depth" <br> Stocked to Brand <br> "Depth" <br> Stocked <br> (B) |
| :--- | :--- | :--- | :---: |
| 13 | Tesco | 93.2 | 59.4 |
| 15 | Budgen | 94.7 | 44.4 |
| 1 | Sainsbury | 58.6 | 126.5 |
| 8 | Sainsbury | 45.2 | 207.1 |
| 26 | Safeway | 80.9 | 72.7 |
| 27 | Co-op | 89.3 | 55.2 |
| 28 | Co-op | 86.8 | 56.1 |
| 3 | Co-op | 88.2 | 52.2 |
| 16 | Woolworth | 76.4 | 56.4 |
| 14 | Bishops | 88.6 | 56.4 |
| 5 | Fine Fare | 77.1 | 64.8 |

SOURCE:
D.A. Survey, Appendix 2.

TABLE 4.6
Apparent Discrepancy Analysed by Shops

| Sales |  |  |  |  |  |
| ---: | :--- | :---: | :--- | :---: | :---: |
| Point |  |  |  |  |  |
| No. | Sales Point | In stock <br> at 2nd <br> Prices <br> Survey <br> $(1)$ | Stocked <br> according to <br> Questionnaire* <br> $(2)$ | Apparent <br> Discrepancy <br> $(3)$ | Col. 3 <br> as $\%$ <br> Col. 2 |
| 13 | Tesco | 49 | 58 | 9 |  |
| 15 | Budgen | 45 | 59 | 14 | 15.6 |
| 1 | J. Sainsbury | 22 | 30 | 8 | 23.7 |
| 8 | J. Sainsbury | 10 | 12 | 2 | 26.7 |
| 4 | Safeway | 38 | 46 | 8 | 16.7 |
| 26 | Co-op | 43 | 56 | 13 | 17.4 |
| 27 | Co-op | 48 | 56 | 8 | 23.2 |
| 28 | Co-op | 37 | 55 | 18 | 14.3 |
| 3 | Woolworth | 33 | 45 | 12 | 32.7 |
| 16 | Bishops | 43 | 54 | 11 | 26.7 |
| 14 | Fine Fare | 31 | 47 | 16 | 20.4 |
| 5 | Oakeshotts | 30 | 47 | 17 | 34.0 |
|  |  | 429 | 565 | 136 | 36.2 |

## TABLE 4.7

Frequency of Apparent Discrepancy Analysed by Products

| Frequency of <br> Discrepancy | No. Products* |
| :---: | :---: |
| 0 | 9 |
| 1 | 15 |
| 2 | 14 |
| 3 | 6 |
| 4 | 6 |
| 5 | 5 |
| 6 | 3 |
| 7 | $\underline{1}$ |

* The Questionnaire concerned 28 Brand lines; taking account of the different size categories raises the number of products to 59 .

TABLE 4.8
Price Comparisons of branded and own-label goods
First Prices Survey

|  |  | $\begin{array}{l}\text { Average } \\ \text { Product } \\ \text { No. }\end{array}$ | Size |
| :--- | :--- | :--- | :--- |
| (new price pence) |  |  |  |$)$

TABLE 4.9
Price Comparisons of Branded and Own-Label Goods
Second Prices Survey

| Product <br> No. | Size | Average Retail Price (new pence) | Differential |
| :---: | :---: | :---: | :---: |
| 7 a | 10 oz | 11.34 | 14.8 |
| A 7a | 10 oz | 9.88 |  |
| 29 | $16 \frac{1}{2} \mathrm{oz}$ | 34.44 | 26.1 |
| A 29 | $16 \frac{1}{2} \mathrm{oz}$ | 27.31 |  |
| 37 | 7 oz | 14.00 | 26.9 |
| A 37 | 7 oz | 11.03 |  |
| 46a | 31 b | 21.20 | 23.4 |
| A $46 a$ | 31 b | 17.18 |  |
| 58 | 116 | 23.78 | 15.3 |
| A 58 | 1 lb | 20.63 |  |
| 59 | 11 b | 25.98 | 9.9 |
| A 59 | 1 lb | 23.64 |  |
| 60 | 4 oz | 54.44 | 12.5 |
| A 60 | 4 oz | 48.40 |  |
| 62 | 4 oz | 10.35 | 14.6 |
| A 62 | 4 oz | 9.03 |  |
| 71 | 11.5 fl oz | 11.66 | 20.2 |
| A 71 | 11.5 fl oz | 9.70 |  |
| 72 | 11.5 fl oz | 11.58 | 8.3 |
| A 72 | 11.5 fl oz | 10.69 |  |
| 73 | bottle | 25.50 | 14.4 |
| A 73 | bottle | 22.29 |  |
| 74 | $1 \frac{3}{4}$ pints | 16.40 | 7.4 |
| A 74 | $1 \frac{3}{4}$ pints | 15.27 |  |
| 76 | 6 oz | 14.48 | 9.6 |
| A 76 | 6 oz | 13.21 |  |
| 77 | 8 oz | 11.78 | 14.7 |
| A 77 | 8 oz | 10.27 |  |
| 81 | $3 \frac{1}{2}$ oz | 15.83 | 43.4 |
| A 81 | $3 \frac{1}{2}$ oz | 11.04 |  |

TABLE 4.10
Comparison of Retail Price Differential between Branded and Own-Label Goods
First and Second Price Surveys

| Product No. |  | Ist Survey Differential | 2nd Survey Differential |
| :---: | :---: | :---: | :---: |
| $7 a$ | ) | 16.8 | 14.8 |
| A 7a | ) |  |  |
| $\begin{array}{r}29 \\ \hline 29\end{array}$ | ) | 23.3 | 26.1 |
| A 29 | ) |  |  |
| $\begin{array}{r}37 \\ \text { A } \\ \hline\end{array}$ | ) | 11.9 | 26.9 |
| A 37 | ) |  |  |
| 46a | ) | 21.9 | 23.4 |
| A 46a | ) |  |  |
| 58 A 58 | ) | 12.3 | 15.3 |
| A 58 | ) |  |  |
| 59 | ) | 16.8 | 9.9 |
| A 59 | ) |  |  |
| 60 | ) | 8.1 | 12.5 |
| A 60 | ) |  |  |
| 62 | ) | 13.7 | 14.6 |
| A 62 | ) |  |  |
| $\begin{array}{r}71 \\ \hline 71\end{array}$ | ) | 20.9 | 20.2 |
| A 71 | ) |  |  |
| 72 A 72 | ) | 10.9 | 8.3 |
| A 72 | ) |  |  |
| 73 | ) | 20.9 | 14.4 |
| A 73 | ) |  |  |
| $\begin{array}{r}74 \\ \hline\end{array}$ | ) | 8.4 | 7.4 |
| A 74 | ) |  |  |
| 76 | ) | 15.6 | 9.6 |
| A 76 | ) |  |  |
|  | ) | 11.5 | 14.7 |
| A 77 | ) |  |  |
|  |  | 58.7 | 43.4 |
| A 81 |  |  |  |

TABLE 4.11
Comparison of average retail price, standard deviation, standard error,
and number of observations ( $N$ ) for 16 Own-Label products

| Product No. | Average Price (New Pence) | N | Standard <br> Deviation | Standard Error |
| :---: | :---: | :---: | :---: | :---: |
| FIRST PRICES SURVEY |  |  |  |  |
| A 7a | 9.69 | 13 | . 773 | . 214 |
| A 29 | 29.21 | 14 | 1.249 | . 334 |
| A 37 | 10.79 | 12 | . 593 | . 171 |
| A 46a | 17.65 | 17 | 2.331 | . 565 |
| A 56 | 16.18 | 16 | 2.967 | . 742 |
| A 58 | 20.17 | 18 | 1.258 | . 297 |
| A 59 | 22.60 | 20 | 2.390 | . 534 |
| A 60 | 37.82 | 20 | 4.874 | 1.090 |
| A 62 | 8.97 | 18 | . 634 | . 149 |
| A 71 | 9.40 | 11 | . 417 | . 126 |
| A 72 | 10.50 | 15 | . 753 | . 194 |
| A 73 | 21.75 | 16 | 1.820 | . 455 |
| A 74 | 14.80 | 22 | . 874 | . 186 |
| A 76 | 12.09 | 16 | . 755 | . 188 |
| A 77 | 10.31 | 16 | . 788 | . 197 |
| A 81 | 10.17 | 12 | 1.196 | . 345 |

SECOND PRICES SURVEY

| A 7 a | 9.88 | 20 | .737 | .165 |
| :--- | ---: | ---: | ---: | ---: |
| A 29 | 27.31 | 16 | 2.645 | .661 |
| A 37 | 11.03 | 17 | .726 | .176 |
| A $46 a$ | 17.18 | 19 | 1.138 | .261 |
| A 56 | 17.43 | 14 | 1.831 | .489 |
| A 58 | 20.63 | 19 | 1.516 | .348 |
| A 59 | 23.64 | 22 | 1.501 | .320 |
| A 60 | 48.40 | 20 | 3.448 | .771 |
| A 62 | 9.03 | 16 | .514 | .129 |
| A 71 | 9.70 | 10 | .678 | .214 |
| A 72 | 10.69 | 8 | .827 | .292 |
| A 73 | 22.29 | 7 | .488 | .184 |
| A 74 | 15.27 | 22 | .764 | .163 |
| A 76 | 13.21 | 17 | 1.000 | .242 |
| A 77 | 11.27 | 15 | .654 | .169 |
| A 81 | 12 | .04 |  | .608 |

TABLE 4.12
Comparison of average retail prices, standard deviation, standard
error and number of observations ( $N$ ) as between Branded and
Own-Label Products
Second Prices Survey

| Product No. | Average Price (New Pence) | N | Standard <br> Deviation | Standard Error |
| :---: | :---: | :---: | :---: | :---: |
| 7a | 11.34 | 16 | 0.879 | . 220 |
| A 7a | 9.88 | 20 | 0.737 | . 165 |
| 29 | 34.44 | 16 | 1.767 | . 442 |
| A 29 | 27.31 | 16 | 2.645 | . 661 |
| 37 | 14.00 | 25 | 1.327 | . 265 |
| A 37 | 11.03 | 17 | 0.726 | . 176 |
| 46a | 21.20 | 26 | 1.591 | . 312 |
| A 46a | 17.18 | 19 | 1.138 | . 261 |
| 58 | 23.78 | 27 | 2.386 | . 459 |
| A 58 | 20.63 | 19 | 1.516 | . 348 |
| 59 | 25.98 | 26 | 2.050 | . 420 |
| A 59 | 23.64 | 22 | 1.501 | . 320 |
| 60 | 54.44 | 17 | 3.796 | . 921 |
| A 60 | 48.40 | 20 | 3.448 | . 771 |
| 62 | 10.35 | 27 | 0.844 | . 162 |
| A 62 | 9.03 | 16 | 0.514 | . 129 |
| 71 | 11.66 | 16 | 3.586 | . 897 |
| A 71 | 9.70 | 10 | 0.678 | . 214 |
| 72 | 11.58 | 6 | 2.590 | 1.058 |
| A 72 | 10.69 | 8 | 0.827 | . 292 |
| 73 | 25.50 | 2 | 1.414 | 1.000 |
| A 73 | 22.29 | 7 | 0.488 | 0.184 |

TABLE 4.12 Cont'd.

| Product <br> No. | Average <br> Price <br> (New Pence) | N | Standard <br> Deviation | Standard <br> Error |
| :--- | :--- | :--- | :--- | :--- |
| 74 | 16.40 | 26 | .721 | .141 |
| A 74 | 15.27 | 22 | 0.764 | .163 |
| 76 | 14.48 | 25 | 0.888 | .178 |
| A 76 | 13.21 | 17 | 1.000 | .242 |
|  | 11.78 | 27 | 0.711 | .137 |
| A 77 | 10.27 | 15 | .654 | .169 |
|  |  |  | 27 | 1.326 |
| A 81 | 15.83 | 12 | .608 | .255 |

## 5: IMPLIED PRICING POLICIES

5.1: It is the purpose of this final section to indicate, in relative terms, the different pricing policies that can be deduced from the Price Survey dara as between retailers, on the one hand, and between Brands and Own-Labels, on the other.
5.2: Rather than using all the observations on the prices of 154 goods in each of the Surveys this analysis has been confined to Branded goods which had 20 or more price observations at each Survey, simply for the ease and convenience of manipulating data. Nevertheless, there are 42 products conforming to this definition from the First Prices Survey and 56 from the Second comprising some 956 and 1302 price observations from each Survey, respectively. The data relating to these products is set out in Appendix 3, Tables 1 and 2.
5.3: The research has taken the following form in determining a comparative measure of different retailers pricing behaviour:-
(1) to express each price observation as a deviation (+ or - ) from the products' mean price;
(2) to express these product deviations as percentages;
(3) to sum each of the product deviations on a shop-by-shop basis and to divide this by the total number of observations - thereby deriving a mean deviation in percentage terms;

Thus, (4) we have a global measure of the tendency to which particular shops price their products in relation to the average for Branded goods as a whole.
5.4: A first set of results can be presented to show in broadterms the degree to which particular retailers price their Branded products either above or below the means for each product. This is shown in Tables 5.1 and 5.2
for the First and Second Price Surveys and is based solely upon a count of the positive and negative deviations. Some 15 or just over half of the shops in the First Survey, had 51 per cent. or more of the sample products in their respective shops priced above average product prices. This pattern is broadly replicated by the Second Price Survey with some 17 shops exceeding the 51 per cent. threshold, the notable additions being the Wavy Line (Sales Point No. 29) and Alliance (Sales Point No. 30) shops each with around 80 per cent. of products priced above average. On the other hand, one of the Keymarkets shops (Sales Point No. 2) is shown at the First Survey to have 72.2 per cent. of its products priced below average prices whilst both Keymarket shops (Sales Points No. 2 and 9) at the Second Survey had over 80.0 per cent. of products priced in this manner.
5.5: $\quad$ The resultant percentage mean deviations for Branded goods attained after application of the procedure described in para. 5.3 (above) can be used as a basis for generalisations about retailers' pricing policies. Discussion of these implied policies will, however, be confined to the Second Price Survey data although the tables of results applying to the First Prices Survey can be found in Appendix 3. Thus, the Second Survey results are presented here in Table 5.3, the figures of interest at this stage being the rank order of mean deviations in column (2) of this Table.
5.6: $\quad$ Correct interpretation of Table 5.3 is very important. The figures are not specifically intended to show that it is cheaper or dearer to buy goods in one shop as opposed to any other but rather that each shop identified teads to price its Branded goods above or below the average for Branded goods as a whole, by the magnitude of the value shown. Thus, on the one hand it can be implied that Wavy Line (Sales Point No. 29) tends to price its Branded goods at +5.606 per cent. above the average, whilst on the other one of the Keymarkets' shops (Sales Point No. 2) prices at -5.546 per cent. of the average. Across the whole spectrum of values from +5.606 to -5.546 there are 11 shops with positive mean deviations and 17 showing negative values, and it is the case for the latter that its maximum is reached at a generally slower rate than for the corresponding maximum positive value. For example, between 0 and -1.000 there occur some 7 shops whilst there is only one shop between 0 and +1.000 . Similarly, there are only 4 positive values between +1.000 and +2.000 against 6 negative values within that comparable range. The maximum values for each extreme are attained after two fairly sharp steps; namely, from +3.950 to +4.285 to +5.606 and from -2.904 to -4.872 to -5.546 .
5.7: $\quad$ The different styles of trading and location that may contribute some explanation towards the pricing variations are not explicitly evident from Table 5.3, although this will be the subject of a later paragraph. However, it is pertinent to note that the shops ranking 1 to 5 (inclusive), that is those with the most "expensive" policies are either independently owned or members of voluntary groups. The multiple food retailer which ranks highest in this table of relative pricing policies is Budgen, which ranks sixth. That different pricing policies appear to be adopted by shops within the same trading group is
evidenced by the different rankings of the 3 Co-operative stores, (Sales Point Nos. 26, 27, 28) and the 2 Tesco stores (Sales Point Nos. 6, 13).
Nevertheless, the difference in mean deviation between Co-op stores number 27 and 28 may not be all that significant as is likely with the Sainsbury stores numbers 1 and 8. The two Keymarkets shops emerge quite clearly to represent a retailer which by comparison with other stores within the Survey area is likely to have the "cheapest" prices for its Branded goods. It is apparent from the foregoing analysis, therefore, that considerable variations in pricing policy have been encountered within a relatively confined survey area.
5.8: $\quad$ Having derived a pattern of pricing policies based upon Branded goods it was decided that where possible in each of the shops, the equivalent Own-Label goods should be substituted for Brands to see if any changes in relative pricing policies resulted. This has been done, and the results are presented in column (3) of Table 5.3. A comparison of this column with column (2) reveals a very interesting difference; namely, that after the substitution of Own-Labels some shops become relatively more expensive. Now this in itself may be contrary to expectations given that earlier sections of this Report have demonstrated Own-Labels to have a favourable price advantage over comparable Brands. Yet, what this difference allows us to infer is that there are different pricing policies for Brands and Own-Labels amongst the same retail outlets.
5.9: Before setting out the evidence for this proposition it is worthwhile examining more closely the differences between columns (2) and (3) in Table 5.3. The most striking differences are revealed at the extremes of the ranking of mean deviations, where, for example, the top 5 "dearest" shops become (with one exception) relatively cheaper through the substitution of OwnLabels. Conversely, most of the shops in the lower orders of the ranking on the basis of Branded goods become relatively more expensive after the substitution of Own-Labels. The notable incongruity is perhaps Keymarkets where one of its shops (Sales Point No. 2) becomes relatively cheaper and the other (Sales Point No. 9) becomes relatively dearer. Table 5.4 shows how rank order changes after substituting Own-Labels: eleven of the 28 shops remain in the same position whilst 13 move to within $\pm 3$ places of their Branded positions. The four most significant moves shown by this Table are for Fine Fare (Sales Point No. 14) which changes from 9th to 13th, the Co-op shop (Sales Point No. 27) which rises to 10 th from 14th, another Co-op shop (Sales Point No. 26) rises from 22nd to 18th, and a Sainsbury shop (Sales Point No. 1) moves to 25th from being 19th.
5.10: Returning to the implied differences in pricing policies as between Own-Label goods on the one hand, and Brands on the other, the reason that this arises from our research is in the distinction maintained between average Brand prices and average Own-Label prices. The substitution of OwnLabels (where available) for the relevant Brands in Table 5.3 resulted in shops becoming either relatively "dearer" or "cheaper", the extent to which this occurred depending upon the degree to which a particular shops' Own-Label
products were placed in terms of positive or negative deviations from Own-Label average prices. It is possible, therefore, to take the Brands and the Own-Labels substituted for them in each shop (i.e. in moving from column (2) to column (3) in Table 5.3) and compare the percentage mean deviations in each shop for each of these classes of goods. (The method is exactly the same as that described at para. 5.3, above). The results of this analysis are set out in Graph 4 which allows generalisations to be made about the shops relative pricing policies for Branded and Own-Label goods, in relation to the 4 pricing quadrants identified.
5.11: The shops included in the 4 quadrants are as follows:

| QUADRANT A: |  | Prices greater than the average for both Brands and Own-Labels. |
| :---: | :---: | :---: |
| Sales Point No. | 14 | Fine Fare |
|  | 15 | Budgen |
|  | 22 | Londis |
|  | 23 | Spar |
|  | 29 | Wavy Line |
| QUADRANT B: |  | Prices greater than the average for Brands, less than the average for |
|  |  | Own-Labels. |
| Sales Point No. | 7 | Caters |
|  | 17 | Wallis |
|  | 30 | Alliance |
| QUADRANT C: |  | Prices less than the average for both Brands and Own-Labels. |
| Sales Point No. | 1 | Sainsbury |
|  | 2 | Keymarkets |
|  | 3 | Woolworths |
|  | 4 | Safeway |
|  | 5 | Oakeshotts |
|  | 6 | Tesco |
|  | 9 | Keymarkets |
|  | 16 | Bishops |
|  | 26 | Co-op |
|  | 28 | Co-op |
| QUADRANT D: |  | Prices less than the average for |
|  |  | Brands, greater than the average for Own-Labels. |

Sales Point No. 8 Sainsbury
11 International Stores
12 Waitrose
13 Tesco
20 Foodrite
25 International Stores
27 Co-op
It should be noted that Sales Point Nos. 19, 20 and 24 do not appear above or in Graph 4 because there were no Own-Label products which could be substituted. The retailers at the extremes of the rankings in Table 5.3 appear again at the extremes of Graph 4. Wavy Line (Sales Point No. 29) appears to price both its Branded and Own-Label goods considerably above average product prices, while the 2 Keymarkets shops (Sales Point Nos. 2 and 9) represent the antithesis of this apparent policy.
5.12: There are, however, some inconsistencies between the shops appearing in the Quadrants defined above, and those in the ranking of Table 5.3. Oakehsotts (Sales Point No. 5) should perhaps be in Quadrant B, Caters (Sales Point No. 7) in Quadrant D and Wallis (Sales Point No. 17) in Quadrant C. Notwithstanding these three discrepancies the pattern of pricing policies displayed in Graph 4, based upon a small sample of products, is reasonably representative of the situation set out in Table 5.3. In the light of these findings it would seem that examination of a wider range of price differentials between Brands and Own-Labels on a product-by-product and shop-by-shop basis would be very useful.
5.13: Little mention has so far been made concerning how pricing policies may vary according to variations in shop size, location and function. However, the sample of sales points has been analysed to account for these differing criteria and the matrix of Sales Point Categories so derived is defined in Appendix 4 and forms the framework for the following analysis which is based upon the same sample of Branded products with $20+$ price observations at the Second Prices Survey and measures of mean deviations in percentage terms.
5.14: Table 5.5. shows clearly the trend towards relatively lower prices as shop size increases, although the large supermarkets (+8,000 $\mathrm{sq} . \mathrm{ft}$ ) seem to be relatively more expensive than their smaller counterparts ( $4,000-7,999$ sq. ft.). That the Branded goods become relatively more expensive with increasing distance from the town centre is also evident with the independent/voluntary groups exhibiting the largest positive mean deviations from average Branded prices. Table 5.6 shows the same functional/locational analysis after substituting Own-Labels for the comparable Brands with the same basic relationships being maintained.

* GRAPH 4: THE FOUR PRICING QUADRANTS ( $\pm$ percent Mean Deviations)

BRANDS


## THE 4 QUADRANTS

A: Greater than the average for both Brands and Own-Labels
B: Greater than the average for Brands, less than the average for Own-Labels
C: Less than the average for both Brands and Own-Labels
D: Less than the average for Brands, greater than the average for Own-Labels

SOURCE: Second Prices Survey, Own-Label substitutes and their comparable Brands.

* Figures are Sales Point Nos.

TABLE 5.1
Proportion of Brands priced Above or Below average prices

* First Prices Survey

| Sales <br> Point <br> No. | Sales Point | Proportion of Brands Priced: |  |  | Base for percentages |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Above <br> Average | At the Average | Below <br> Average |  |
| 1 | Sainsbury | 41.7 | 2.7 | 55.6 | 36 |
| 2 | Key Markets | 22.2 | 5.6 | 72.2 | 36 |
| 3 | Woolworth | 35.5 | - | 64.5 | 31 |
| 4 | Safeway | 28.9 | 2.7 | 68.4 | 38 |
| 5 | Oakeshotts | 62.9 | 3.8 | 33.3 | 27 |
| 6 | Tesco | 51.4 | 5.4 | 43.2 | 37 |
| 7 | Caters | 72.2 | 2.8 | 25.0 | 36 |
| 8 | Sainsbury | 64.3 | - | 35.7 | 14 |
| 9 | Key Markets | 29.7 | 5.4 | 64.9 | 37 |
| 10 | Oakeshotts | 86.7 | - | 13.3 | 30 |
| 11 | International Stores | 58.8 | 3.0 | 38.2 | 34 |
| 12 | Waitrose | 40.0 | 2.5 | 57.5 | 40 |
| 13 | Tesco | 36.8 | 2.7 | 60.5 | 38 |
| 14 | Fine Fare | 34.5 | - | 65.5 | 29 |
| 15 | Budgen | 57.1 | - | 42.9 | 35 |
| 16 | Bishops | 47.0 | - | 53.0 | 34 |
| 17 | F.J. Wallis | 42.8 | 2.9 | 54.3 | 35 |
| 18 | Liptons | 40.6 | - | 59.4 | 32 |
| 19 | W.H. Cullen | 75.0 | - | 25.0 | 40 |
| 20 | Foodrite | 50.0 | 3.1 | 46.9 | 32 |
| 21 | Walton, Hassell \& Port | 72.2 | - | 27.8 | 36 |
| 22 | Londis | 67.6 | 5.4 | 27.0 | 37 |
| 23 | Spar | 74.1 | - | 25.9 | 27 |
| 24 | Old Coulsdon Stores | 75.0 | - | 25.0 | 40 |
| 25 | International Stores | 66.7 | 3.0 | 30.3 | 33 |
| 26 | Co-op | 57.9 | - | 42.1 | 38 |
| 27 | Co-op | 52.5 | - | 47.5 | 40 |
| 28 | Co-op | 50.0 | - | 50.0 | 34 |
| 29 | . . | ... | ... | . | . . |
| 30 | . . | ... | ... | ... | . . |

## SOURCE:

+ Base for Percentages is the total number of price observations (out of 42) in each shop.
* based upon Brands with 20+ price observations.

TABLE 5.2
Proportion of Brands priced Above or Below average prices

* Second Prices Survey

| Sales <br> Point <br> No. | Sales Point | Proportion of Brands Priced: |  |  | Base for percentages |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Above <br> Average | At the Average | Below Average |  |
| 1 | Sainsbury | 36.1 | 2.8 | 61.1 | 36 |
| 2 | Key Markets | 15.7 | 3.9 | 80.4 | 51 |
| 3 | Woolworth | 47.8 | - | 52.2 | 46 |
| 4 | Safeway | 34.6 | 1.9 | 63.5 | 52 |
| 5 | Oakeshotts | 63.4 | 2.5 | 34.1 | 41 |
| 6 | Tesco | 50.0 | 1.9 | 48.1 | 52 |
| 7 | Caters | 52.9 | - | 47.1 | 51 |
| 8 | Sainsbury | 37.5 | 6.2 | 56.3 | 16 |
| 9 | Key Markets | 14.6 | 2.1 | 83.3 | 48 |
| 10 | . . . | ... | ... | ... | ... |
| 11 | International Stores | 52.0 | - | 48.0 | 50 |
| 12 | Waitrose | 34.6 | - | 65.4 | 52 |
| 13 | Tesco | 49.1 | - | 50.9 | 55 |
| 14 | Fine Fare | 70.0 | - | 30.0 | 40 |
| 15 | Budgen | 74.5 | - | 25.5 | 47 |
| 16 | Bishops | 46.9 | - | 53.1 | 49 |
| 17 | F.J. Wallis | 41.7 | 2.0 | 56.3 | 48 |
| 18 |  | . | . | . | ... |
| 19 | W.H. Cullen | 78.6 | - | 21.4 | 42 |
| 20 | Foodrite | 55.6 | 2.2 | 42.2 | 45 |
| 21 | Walton, Hassell \& Port | 70.0 | 2.0 | 28.0 | 50 |
| 22 | Londis | 71.7 | 2.2 | 26.1 | 46 |
| 23 | Spar | 65.7 | - | 34.3 | 35 |
| 24 | Old Coulsdon Stores | 76.9 | - | 23.1 | 52 |
| 25 | International Stores | 54.2 | - | 45.8 | 48 |
| 26 | Co-op | 54.9 | - | 45.1 | 51 |
| 27 | Co-op | 55.8 | - | 44.2 | 52 |
| 28 | Co-op | 61.2 | - | 38.8 | 49 |
| 29 | Wavy Line | 80.4 | - | 19.6 | 46 |
| 30 | Alliance | 80.8 | 1.9 | 17.3 | 52 |

## SOURCE:

$\pm$ Base for Percentages is the total number of price observations (out of 56) in each shop. * based upon Brands with 20+ price observations.

TABLE 5.3
Implied Retail Pricing Policies ${ }^{+}$
Second Prices Survey

| Rank <br> (1) | \% <br> Mean Deviation on Basis of Branded items (2) | \% Mean Deviation after substitution of Own-Labels <br> (3) | Operator <br> (4) | Sales <br> Point <br> No. <br> (5) |
| :---: | :---: | :---: | :---: | :---: |
| 1 | + 5.606 | + 4.692 | Wavy Line | 29 |
| 2 | + 4.285 | + 4.054 | Alliance | 30 |
| 3 | + 3.950 | + 3.950 | W.H. Cullen | 19 |
| 4 | + 3.613 | + 3.613 | Old Coulsdon Stores | 24 |
| 5 | + 3.367 | + 3.323 | Londis | 22 |
| 6 | + 2.359 | + 1.593 | Budgen | 15 |
| 7 | + 1.958 | + 1.958 | Walton, Hassell \& Port | 21 |
| 8 | + 1.803 | + 1.778 | Oakeshotts | 5 |
| 9 | + 1.787 | + 0.210 | Fine Fare | 14 |
| 10 | + 1.704 | + 1.116 | Spar | 23 |
| 11 | + 0.119 | + 0.281 | Co-op | 28 |
| 12 | -0.107 | $+0.275$ | International Stores | 25 |
| 13 | - 0.240 | - 0.121 | Caters | 7 |
| 14 | - 0.270 | +0.537 | Co-op | 27 |
| 15 | - 0.481 | - 0.259 | Tesco | 13 |
| 16 | - 0.659 | - 0.508 | Waitrose | 12 |
| 17 | - 0.718 | + 0.150 | Foodrite | 20 |
| 18 | - 0.917 | - 0.292 | International Stores | 11 |
| 19 | - 1.027 | - 2.275 | Sainsbury | 1 |
| 20 | - 1.041 | - 1.121 | Bishops | 16 |
| 21 | - 1.187 | - 0.624 | Sainsbury | 8 |
| 22 | - 1.193 | - 0.346 | Co-op | 26 |
| 23 | - 1.304 | - 1.173 | Woolworth | 3 |
| 24 | - 1.999 | - 2.088 | Wallis | 17 |
| 25 | - 2.481 | - 1.827 | Tesco | 6 |
| 26 | - 2.904 | - 2.678 | Safeway | 4 |
| 27 | - 4.872 | - 5.055 | Key Markets | 9 |
| 28 | - 5.546 | - 4.559 | Key Markets | 2 |

+ BASIS: Sample of Products with 20+ observations.
* Ranked according to Column (2).

TABLE 5.4
Change in Ranking after Substitution of Own-Labels
Second Prices Survey

| Ranking (1) | Sales Point No. and Operator <br> (2) | Ranking after substitution of Own-Labels <br> (3) | Column (3) c.f. <br> Column (1) |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | Same | Within <br> $\pm \begin{array}{l}\text { a }\end{array}$ |
|  |  |  | (4a) | (4b) |
| 1 | 29 Wavy Line | 1 | $\times$ |  |
| 2 | 30 Alliance | 2 | $\times$ |  |
| 3 | 19 W.H. Cullen | 3 | $\times$ |  |
| 4 | 24 Old Coulsdon Stores | 4 | $\times$ |  |
| 5 | 22 Londis | 5 | $\times$ |  |
| 6 | 15 Budgen | 8 |  | $\times$ |
| 7 | 21 Walton, Hassell \& Port | 6 |  | $\times$ |
| 8 | 5 Oakeshotts | 7 |  | $\times$ |
| 9 | 14 Fine Fare | 13 |  |  |
| 10 | 23 Spar | 9 |  | $\times$ |
| 11 | 28 Co -op | 11 | $\times$ |  |
| 12 | 25 International Stores | 12 | $\times$ |  |
| 13 | 7 Caters | 15 |  | $\times$ |
| 14 | 27 Co-op | 10 |  |  |
| 15 | 13 Tesco | 16 |  | $\times$ |
| 16 | 12 Waitrose | 19 |  | $\times$ |
| 17 | 20 Foodrite | 14 |  | $\times$ |
| 18 | 11 International Stores | 17 |  | $\times$ |
| 19 | 1 Sainsbury | 25 |  |  |
| 20 | 16 Bishops | 21 |  | $\times$ |
| 21 | 8 Sainsbury | 20 |  | $\times$ |
| 22 | 26 Co-op | 18 |  |  |
| 23 | 3 Woolworth | 22 |  | $\times$ |
| 24 | 17 Wallis | 24 | $\times$ |  |
| 25 | 6 Tesco | 23 |  | $\times$ |
| 26 | 4 Safeway | 26 | $\times$ |  |
| 27 | 9 Key Markets | 27 | $\times$ |  |
| 28 | 2 Key Markets | 28 | $\times$ |  |

[^9]TABLE 5.5
Implied Pricing Policies - (Branded Goods) - \% Mean Deviations
Analysed by Sales Point Category Size, Location and Function

## Second Prices Survey

|  | Small Self Service 1999 sq.ft. <Sales Area | Large Self Service 2000-3999 sq. ft. Sales Area | Supermarket 4000-7999 <br> sq. ft. <br> Sales Area | Large <br> Supermarket $8000+$ sq. ft. <br> Sales Area |
| :---: | :---: | :---: | :---: | :---: |
| TOWN CENTRE |  |  |  |  |
| Multiple <br> Voluntary/Independent <br> Co-op <br> Food Hall | $+1.803$ | - | $\begin{gathered} -2.904 \\ - \\ -1.193 \end{gathered}$ | $\begin{gathered} -2.438 \\ - \\ - \\ -1.304 \end{gathered}$ |
| $\begin{aligned} & \text { PRIMARY SUBURBAN } \\ & \hline \text { CENTRE } \end{aligned}$ |  |  |  |  |
| Multiple <br> Voluntary/Independent Co-op | $+0.968$ | $\begin{aligned} & +2.359 \\ & +0.270 \end{aligned}$ | -2.058 - - | $-0.659$ |
| SECONDARY SUBURBAN CENTRE |  |  |  |  |
| Multiple <br> Voluntary/Independent Co-op | $\begin{aligned} & +3.950 \\ & +3.389 \end{aligned}$ | $\begin{aligned} & +0.048 \\ & +5.606 \\ & +0.119 \end{aligned}$ | $\begin{gathered} -1.999 \\ -0.718 \\ - \end{gathered}$ | - |

BASIS: Sample of Products with $20+$ observations in 28 shops.

## TABLE 5.6

Implied Pricing Policies - (after substitution of own-labels) - \% Mean Deviations
Analysed by Sales Point Category Size, Location and Function

## Second Prices Survey

|  | Small Self <br> Service <1999 sq.ft. <br> Sales Area | Large Self Service 2000-3999 sq. ft. Sales Area | Supermarket 4000-7999 <br> sq. ft. <br> Sales Area | Large Supermarket $8000+\mathrm{sq} . \mathrm{ft}$. Sales Area |
| :---: | :---: | :---: | :---: | :---: |
| TOWN CENTRE |  |  |  |  |
| Multiple <br> Voluntary/Independent <br> Co-op <br> Food Hall | $+1.778$ | - | $\begin{gathered} -2.678 \\ - \\ -0.346 \end{gathered}$ | $\begin{gathered} -2.320 \\ - \\ - \\ -1.173 \end{gathered}$ |
| $\begin{aligned} & \text { PRIMARY SUBURBAN } \\ & \hline \text { CENTRE } \\ & \hline \end{aligned}$ |  |  |  |  |
| Multiple <br> Voluntary/Independent Co-op | $+1.116$ | $\begin{aligned} & +1.593 \\ & +0.537 \end{aligned}$ | $-1.980$ | $-0.508$ |
| SECONDARY SUBURBAN CENTRE |  |  |  |  |
| Multiple <br> Voluntary/Independent Co-op | $\begin{array}{r} -3.950 \\ +2.684 \\ - \end{array}$ | $\begin{aligned} & -0.235 \\ & +4.692 \\ & +0.281 \end{aligned}$ | $\begin{array}{r} -2.088 \\ +0.150 \end{array}$ | - |

BASIS: Sample of Products with $20+$ observations in 28 shops.

## $6:$

## CONCLUSION:

6.1: The element of the data base contained in this Report which has not been fully exploited is that which relates to mark-ups and how these vary for both products and retailers. The reasons for not doing so were described earlier in this part of the Report at paragraphs 2.7 and 2.8 and concern the qualifications that must be attached to mark-ups derived on the basis of assumed buying prices. Moreover, had this study attempted to ascribe particular mark-up policies to retailers utilising the approach adopted for inferring retail pricing policies, the use of a common buying price would only have revealed the same relative pattern for mark-ups. Whilst analysis of mark-ups using this assumption may reveal relative differences it is considered that before fully complying with the requirements of the Methodology it would be beneficial to attempt to discuss buying prices directly with retailers to elicit their cooperation.
6.2: As a topic subsidiary to the Methodology, the different pricing policies applied by retailers to their Branded and Own-Label goods merits further research based upon a larger number of comparable Brands and Own-Labels, and to include an examination of the price differentials for each product on a shop-by-shop basis. The emergence of Own-Label marketing and particularly the evolution of Own-Label prices is especially interesting for the way in which price competition amongst Own-labels is significantly different to that for Brands. The future role of Own-Labels in retailers' merchandising strategies and any concomitant effects upon Brand/Own-Label price competition is an interesting research topic in its own right.
6.3: At the present time the European Commission in Brussels is preparing a computer program to analyse the results of Price Survey work and thus it will be possible to consolidate the practical results within the methodological framework. We look forward therefore to conducting further Price Surveys in 1977.

## APPENDIX

 1THE DATA-BASE TABLES

APPENDIX 1, TABLE 1


A - indicates the Own-Label lines that are more or less comparable with the branded goods and are included in products sample, $\stackrel{\stackrel{ }{y}}{y}$, which equals 154.

## Packet Vegetables

| 19 | Wondermash Instant Potato | 3 servings |
| :--- | :--- | :--- |
| $19 a$ | Wondermash Instant Potato | 6 servings |
| 20 | Surprise Peas | $2-3$ servings |
| $20 a$ | Surprise Peas | 4 servings |

Meat Extracts and Savoury Relishes

21
2la
21 b
21c Bovril
22
22a
22b
22c
23 Colman's English Mustard
23a
24
24a
25
26
26a
26b
26c
27
27a
27b

$$
27 c
$$

$$
28
$$

28a
28b

A29
29a
30
30a
31
32
33
Bovril

Marmite

Colman's English Mustard
Branston Pickle
Branston Pickle
H.P. Brown Sauce

Heinz Tomato Ketchup
Heinz Tomato Ketchup
Heinz Tomato Ketchup
Heinz Salad Cream
Heinz Salad Cream
Heinz Salad Cream
Heinz Salad Cream

## Cooking Oils and Fats

2 oz
Bovril 4 oz
Bovril 8 oz
16 oz

Marmite 4 oz
Marmite 8 oz
Marmite 16 oz
$3 \frac{1}{2}$ oz
6 oz
11 oz

9 oz
7 oz
12 oz
15 oz
Heinz Tomato Ketchup 20 oz
43 oz
7 oz 10 oz
20 oz
H.P. Epicure Pickled Onions 10 oz
H.P. Epicure Pickled Onions 16 oz
H.P. Epicure Pickled Onions 20 oz

| A29 | Spry Crisp 'n' Dry Vegetable Oil | $16 \frac{1}{2} \mathrm{oz}$ |
| :--- | :--- | :--- |
| 29a | Spry Crisp 'n' Dry Vegetable Oil | $32 / 35 \mathrm{oz}$ |
| 30 | Mazola Corn Oil | $16 \mathrm{oz} / \frac{1}{2}$ litre |
| 30a | Mazola Corn Oil | $32 \mathrm{oz} /$ litre |
| 31 | Cookeen Cooking Fat | 8 oz |
| 32 | Spry Cooking Fat | 8 oz |
| 33 | Trex Cooking Fat | 8 oz |



| A60 | Nestles Nescafe Instant Coffee (powder) | 4 oz |
| :---: | :---: | :---: |
| 60a | Nestles Nescafe Instant Coffee (powder) | 8 oz |
| 61 | Maxwell House Instant Coffee (powder) | 4 oz |
| 6la | Maxwell House Instant Coffee (powder) | 8 oz |
| A62 | P.G. Tips Tea | 4 oz |
| 63 | Typhoo Tea | 4 oz |
| 64 | Tetley Tea Bags | 36 bags |
| 64a | Tetley Tea Bags | 72 bags |
| 64b | Tetley Tea Bags | 144 bags |
| 65 | P.G. Tips Tea Bags | 36 bags |
| 65a | P.G. Tips Tea Bags | 72 bags |
| 65b | P.G. Tips Tea Bags | 144 bags |
| 66 | Typhoo Tea Bags | 72 bags |
| 669 | Typhoo Tea Bags | 144 bags |
| 67 | Cadbury's Cocoa | 1 lb |
| 68 | Ribena Blackcurrant | 12 fl oz |
| 68a | Ribena Blackcurrant | $17 \frac{1}{2} \mathrm{fl} \mathrm{oz}$ |
| 69 | Lucozade | Large |
| 70 | Robinson's Barley Water |  |
| A71 | Coca-Cola | 11.5 fl oz |
| A72 | Top Deck Shandy | 11.5 fl oz |
| A73 | Quosh Orange Squash |  |
|  | Dairy and Related |  |
| A74 | Carnation Evaporated Milk | $1 \frac{3}{4}$ pints |
| 75 | Nestles Ideal Evaporated Milk | $1 \frac{3}{4}$ pints |
| A76 | Nestles Sterilised Cream | 6 oz |
| A77 | Stork Margarine (packet) | 8 oz |
| 78 | Echo Margarine (packet) | 8 oz |
| 79 | Flora Soft Margarine (tub) | 8 oz |
| 80 | Eden Vale Cottage Cheese | 8 oz |
| A81 | Dairylea Cheese Spread | $3 \frac{1}{2}$ oz |
| 82 | Kraft Processed Cheddar Cheese | 7 oz |
|  | Frozen Foods |  |
| 83 | Birds Eye Fish Fingers | 6 pack |
| 83a | Birds Eye Fish Fingers | 10 pack |
| 83b | Birds Eye Fish Fingers | 16 pack |
| 84 | Findus Fish Fingers | 6 pack |
| 84a | Findus Fish Fingers | 10 pack |
| 84b | Findus Fish Fingers | 14 pack |
| 85 | Birds Eye Garden Peas | $\frac{1}{2} \mathrm{lb}$ |
| 85a | Birds Eye Garden Peas | 1 lb |
| 85b | Birds Eye Garden Peas | 2 lb |
| 86 | Findus Garden Peas | $\frac{1}{2} \mathrm{lb}$ |
| 86a | Findus Garden Peas | 1 lb |
| 86b | Findus Garden Peas | 2lb |

SALES POINTS AND THEIR OPERATORS

| Sales <br> Point <br> No. | Trading Name and Location | Operator |
| :---: | :---: | :---: |
| 1 | SAINSBURY, Whitgift Centre, Croydon | J. Sainsbury Ltd. |
| 2 | KEYMARKETS, Whitgift Centre, Croydon | Key Markets Ltd . |
| 3 | WOOLWORTHS, Whitgift Centre, Croydon | F.W. Woolworth \& Co.Ltd. |
| 4 | SAFEWAY, George St., Croydon | Safeway Food Stores Ltd. |
| 5 | OAKESHOTTS, George St., Croydon | Oakeshotts Ltd. |
| 6 | TESCO, Church St, Croydon | Tesco Stores (Holdings) Ltd. |
| 7 | CATERS, Surrey St., Croydon | Cater Bros. (Provisions) Ltd. |
| 8 | SAINSBURY, Lower Addiscombe Rd. | J. Sainsbury Ltd. |
| 9 | KEYMARKETS, Royal Oak Centre, Purley | Key Markets Ltd. |
| *10 | OAKESHOTTS, Purley | Oakeshotts Ltd. |
| 11 | INTERNATIONAL STORES, Warlingham | International Stores Ltd. |
| 12 | WAITROSE, Coulsdon | Waitrose Ltd. |
| 13 | TESCO, Coulsdon | Tesco Stores(Holdings) Ltd. |
| 14 | FINE FARE, Hamsey Green | Fine Fare Ltd. |
| 15 | BUDGEN, Selsdon | Booker McConnēll Ltd. |
| 16 | BISHOPS, Mitcham | Bishops Food Stores Ltd. |
| 17 | WALLIS, S. Norwood | F.J. Wallis Ltd. |
| *18 | LIPTONS, Coulsdon | Lipton(Retail) Ltd. |
| 19 | W.H. CULLEN, Old Coulsdon | Cullens Stores Ltd. |
| 20 | FOODRITE, Caterham | Foodrite Ltd. |
| 21 | WALTON, HASSELL \& PORT, Purley | Walton, Hassell \& Port Ltd. |
| 22 | LONDIS, Cherry Orchard Road | Londis Holdings Ltd. |
| 23 | SPAR, near Royal Oak Centre | Spar (Food Holdings) Ltd. |
| 24 | OLD COULSDON STORES, Old Coulsdon | Independently owned |
| 25 | INTERNATIONAL STORES, Purley | International Stores Ltd. |
| 26 | CO-OP, London Road, Croydon | South Suburban Co-op Soc. |
| 27 | CO-OP, Coulsdon | " "1 |
| 28 | CO-OP, Lower Addiscombe Road | " " " " |
| +29 | WAVY LINE, Old Lodge Lane | Wavy Line Grocers Ltd. |
| +30 | ALLIANCE, Brighton Road, S. Croydon | Alliance Wholesale Grocers |

[^10]APPENDIX 1, TABLE 3
FIRST PRICES SURVEY
AVERAGE PRICES (tpi) OF PRODUCTS SAMPLE $\underset{\gamma}{\hat{*}}$

| $\begin{aligned} & \text { PRODUCT } \\ & \text { NO. * } \end{aligned}$ |  | $\begin{aligned} & \text { AVERAGE } \\ & \text { PRICE } \\ & \text { (tpi) } \\ & \text { (New Pence) } \end{aligned}$ | RANGE |  | VARIATION <br> (New Pence) | NO. OF OBSERVATIONS |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | HIGH <br> (New | LOW <br> Pence) |  |  |
|  | 1 |  | 59.00 | 63 | 52 | 11 | 9 |
|  | 2 | 26.50 | 30 | 24 | 6 | 7 |
|  | 2a | 45.05 | 51 | 41 | 10 | 9 |
|  | 3 | 25.08 | 32.5 | 23 | 9.5 | 18 |
|  | 4 | 20.08 | 24.5 | 15 | 9.5 | 18 |
|  | 4a | 36.13 | 36.5 | 36 | 0.5 | 4 |
|  | 5 | 33.25 | 37 | 29.5 | 7.5 | 2 |
|  | $5 a$ | 52.21 | 59 | 49 | 10 | 7 |
|  | 6 | 7.00 | 7 | 7 | Nil | 1 |
|  | $6 a$ | 9.06 | 9.5 | 7 | 2.5 | 27 |
|  | 6 b | 14.00 | 15.5 | 13.5 | 2 | 5 |
|  | 6 c | 26.50 | 27 | 25.5 | 1.5 | 3 |
|  | 7 | 7.36 | 7.5 | 7 | 0.5 | 7 |
|  | 7 a | 11.32 | 12.5 | 10 | 2.5 | 11 |
| A | 7a | 9.69 | 11 | 8.5 | 2.5 | 13 |
|  | 7 b | 18.25 | 18.5 | 18 | 0.5 | 2 |
|  | 8 | 12.79 | 17 | 11.5 | 5.5 | 14 |
|  | 8 a | 18.83 | 20 | 18 | 2 | 3 |
|  | 9 | 10.86 | 12 | 9 | 3 | 7 |
|  | 9 a | 14.79 | 15.5 | 14 | 1.5 | 7 |
|  | 10 | 20.20 | 22 | 18.5 | 3.5 | 5 |
|  | 11 | 20.50 | 22.5 | 17.5 | 5 | 8 |
|  | 12 | 22.30 | 24 | 21 | 3 | 5 |
|  | 13 | 7.20 | 9 | 6 | 3 | 20 |
|  | 14 | 8.28 | 9.5 | 6.5 | 3 | 20 |
|  | 15 | 8.14 | 10 | 7.5 | 2.5 | 11 |
|  | 16 | 9.60 | 14.5 | 7.5 | 7 | 10 |
|  | 17 | 11.35 | 12 | 9.5 | 2.5 | 27 |
|  | 17 a | 13.19 | 14.5 | 10.5 | 4 | 8 |
|  | 18 | 11.73 | 12.5 | 10 | 2.5 | 20 |
|  | 19 | 15.00 | 15 | 15 | Nil | 5 |
|  | 19a | 27.75 | 29.5 | 26 | 3.5 | 18 |
|  | 20 | 12.32 | 14 | 10.5 | 3.5 | 20 |
|  | 20a | 17.90 | 19 | 16 | 3 | 5 |
|  | 21 | 17.90 | 18.5 | 16 | 2.5 | 5 |
|  | 21 a | 33.14 | 35 | 30 | 5 | 21 |
|  | 21 b | 63.67 | 68 | 60 | 8 | 6 |


| $\begin{aligned} & \text { PRODUCT } \\ & \text { NO. * } \end{aligned}$ |  | AVERAGE PRICE (tpi) (New Pence | RANGE |  | VARIATION (New Pence) | NO. OF OBSERVATIONS |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | HIGH <br> (New | LOW <br> Pence) |  |  |
|  | 21c |  | 127.80 | 134 | 120 | 14 | 5 |
|  | 22 | 14.5 | 14.5 | 14.5 | Nil | 2 |
|  | 22a | 23.83 | 27 | 20 | 7 | 20 |
|  | 22b | 47.42 | 49 | 43 | 6 | 6 |
|  | 22c | 94.13 | 95.5 | 91 | 4.5 | 4 |
|  | 23 | 19.31 | 20 | 18 | 2 | 24 |
|  | 23a | 31.75 | 32 | 31 | 1 | 8 |
|  | 24 | 22.54 | 24.5 | 18.5 | 6 | 25 |
|  | 24a | 27.71 | 32 | 25 | 7 | 7 |
|  | 25 | 17.27 | 19.5 | 13.5 | 6 | 22 |
|  | 26 | 17.00 | 17 | 17 | Nil | 5 |
|  | 26a | 24.43 | 25 | 23.5 | 1.5 | 21 |
|  | 26 b | 28.50 | 30 | 25 | 5 | 6 |
|  | 26c | 35.40 | 36 | 34 | 2 | 5 |
|  | 27 | 15.00 | 15 | 15 | Nil | 6 |
|  | 27a | 20.47 | 21 | 18 | 3 | 17 |
|  | 27b | 28.33 | 29 | 27 | 2 | 12 |
|  | 27c | 52.00 | 53 | 49 | 4 | 8 |
|  | 28 | 20.04 | 23 | 17.5 | 5.5 | 12 |
|  | 28a | 28.00 | 29 | 27 | 2 | 2 |
|  | 28 b | 30.00 | 30 | 30 | Nil | 1 |
|  | 29 | 36.03 | 38 | 34 | 4 | 15 |
| A | 29 | 29.21 | 31 | 18 | 3 | 14 |
|  | 29a | 70.33 | 79 | 65 | 14 | 6 |
|  | 30 | 35.85 | 38 | 34 | 4 | 20 |
|  | 30a | 65.71 | 68 | 64 | 4 | 7 |
|  | 31 | 12.15 | 13 | 11.5 | 1.5 | 24 |
|  | 32 | 13.53 | 14.5 | 13 | 1.5 | 17 |
|  | 33 | 14.83 | 15.5 | 14 | 1.5 | 15 |
|  | 34 | 21.33 | 24 | 18 | 6 | 23 |
|  | 34a | 30.97 | 32 | 26 | 6 | 15 |
|  | 35 | 34.11 | 39 | 29 | 10 | 14 |
|  | 36 | 31.95 | 34 | 29 | 5 | 11 |
|  | 37 | 12.08 | 14 | 9.5 | 4.5 | 24 |
| A | 37 | 10.79 | 12 | 10 | 2 | 12 |
|  | 38 | 20.63 | 22 | 17 | 5 | 23 |
|  | 39 | 16.27 | 16.5 | 14.5 | 2 | 11 |
|  | 40 | 12.97 | 13 | 12.5 | 0.5 | 19 |
|  | 41 | 20.75 | 21 | 18 | 3 | 16 |
|  | 42 | 9.59 | 10 | 7.5 | 2.5 | 22 |
|  | 43 | 15.87 | 16.5 | 14 | 2.5 | 23 |
|  | 44 | 11.25 | 12 | 9.5 | 2.5 | 18 |
|  | 45 | 11.50 | 12 | 11 | 1 | 17 |



| $\begin{aligned} & \text { PRODUCT } \\ & \text { NO. * } \end{aligned}$ |  | AVERAGE PRICE (tpi) (New Pence) | RANGE |  | VARIATION <br> (New Pence) | NO. OF OBSERVATIONS |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | HIGH <br> (New | LOW <br> Pence) |  |  |
|  | 72 |  | 11.65 | 12.5 | 11 | 1.5 | 17 |
| A | 72 | 10.50 | 11.5 | 9 | 2.5 | 15 |
|  | 73 | 26.31 | 28.5 | 24.5 | 4 | 13 |
| A | 73 | 21.75 | 25.5 | 16.5 | 9 | 16 |
|  | 74 | 16.04 | 17.5 | 13 | 4.5 | 24 |
| A | 74 | 14.80 | 16 | 12.5 | 3.5 | 22 |
|  | 75 | 16.22 | 17 | 15 | 2 | 9 |
|  | 76 | 13.98 | 18 | 11.5 | 6.5 | 20 |
| A | 76 | 12.09 | 13 | 10 | 3 | 16 |
|  | 77 | 11.50 | 12.5 | 9.5 | 3 | 28 |
| A | 77 | 10.31 | 12.5 | 9 | 3.5 | 16 |
|  | 78 | 10.96 | 11.5 | 10 | 1.5 | 23 |
|  | 79 | 18.61 | 19 | 17.5 | 1.5 | 22 |
|  | 80 | 22.31 | 24 | 22 | 2 | 13 |
|  | 81 | 16.14 | 18 | 14.5 | 3.5 | 28 |
| A | 81 | 10.17 | 13 | 9 | 4 | 12 |
|  | 82 | 35.21 | 39 | 29.5 | 9.5 | 21 |
|  | 83 | 23.36 | 25.5 | 23 | 2.5 | 7 |
|  | 83a | 35.11 | 38 | 29 | 9 | 18 |
|  | 83b | 55.00 | 55 | 55 | Nil | 2 |
|  | 84 | 23.00 | 23 | 23 | Nil | 5 |
|  | 84a | 35.67 | 36 | 33 | 3 | 9 |
|  | 84b | 49.40 | 50 | 47 | 3 | 5 |
|  | 85 | 15.67 | 16.5 | 15.5 | 1 | 6 |
|  | 85a | 24.32 | 27 | 22 | 5 | 14 |
|  | 85b | 46.56 | 49 | 44.5 | 4.5 | 8 |
|  | 86 | 15.90 | 16.5 | 13.5 | 3 | 5 |
|  | 86a | 25.50 | 27 | 22 | 5 | 5 |
|  | 86b | 42.93 | 49 | 35 | 14 | 7 |

[^11]APPENDIX 1, TABLE 4
SECOND PRICES SURVEY
AVERAGE PRICES ( $t+1 \mathrm{pi}$ ) OF PRODUCTS SAMPLE ${ }^{*}$

AVERAGE

## PRICE

RANGE

| PRODUCT | $t+\mathrm{lpi}$ | HIGH LOW | VARIATION | NO. OF |
| :---: | :---: | :---: | :---: | :---: |
| NO. * | (New Pence) | (New Pence) | (New Pence) | OBSERVATIONS |


| 1 | 61.09 | 66 | 55 | 11 | 11 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2 | 30.21 | 32.5 | 27.5 | 5 | 7 |
| 2a | 51 | 57.0 | 47 | 10 | 13 |
| 3 | 27.04 | 29 | 23.5 | 5.5 | 13 |
| 4 | 18.44 | 23 | 15.5 | 7.5 | 16 |
| 4a | 35.08 | 36.5 | 33 | 2.5 | 6 |
| 5 | 39 | 39 | 39 | - | 1 |
| 5a | 56.33 | 65 | 49 | 16 | 12 |
| 6 | 7.32 | 7.5 | 7 | 0.5 | 17 |
| $6 a$ | 9.57 | 10 | 8.5 | 1.5 | 27 |
| 6 b | 14.54 | 16.5 | 12 | 4.5 | 27 |
| 6c | 27.45 | 28.5 | 25 | 3.5 | 10 |
| 7 | 7.55 | 8.5 | 7 | 1.5 | 11 |
| 7 a | 11.34 | 13 | 8.5 | 4.5 | 16 |
| A 7a | 9.88 | 11 | 8.5 | 2.5 | 20 |
| 7 b | 17.05 | 18.5 | 14 | 3.5 | 10 |
| 8 | 12.75 | 13.5 | 12 | 1.5 | 4 |
| 8 a | 19.60 | 21 | 19 | 2 | 5 |
| 9 | 11.17 | 11.5 | 11 | 0.5 | 3 |
| 9 a | 14.5 | 15 | 14 | 1 | 4 |
| 10 | 21.43 | 22.5 | 20 | 2.5 | 7 |
| 11 | 21.10 | 23.5 | 19.5 | 4 | 10 |
| 12 | 21.44 | 27.5 | 15 | 12.5 | 8 |
| 13 | 8.06 | 9 | 7 | 2 | 18 |
| 14 | 8.64 | 9.5 | 7.5 | 2 | 18 |
| 15 | 8.96 | 11 | 7 | 4 | 14 |
| 16 | 8.56 | 9.5 | 7 | 2.5 | 8 |
| 17 | 11.72 | 12.5 | 11 | 1.5 | 27 |
| 17a | 14.32 | 15 | 12.5 | 2.5 | 28 |
| 18 | 12.54 | 15 | 9.5 | 5.5 | 24 |
| 19 | 14.64 | 15 | 13 | 2 | 11 |
| 19a | 27.21 | 29.5 | 24 | 5.5 | 17 |
| 20 | 13.32 | 14 | 11.5 | 2.5 | 17 |
| 20a | 19.43 | 21.5 | 18.5 | 3 | 20 |
| 21 | 18.43 | 18.5 | 17.5 | 1 | 20 |
| 21 a | 34.21 | 35 | 31 | 4 | 26 |
| 21 b | 66.64 | 68 | 62.5 | 5.5 | 25 |

AVERAGE PRICE
PRODUCT $\quad+$ + lpi NO. * (New Pence) (New Pence)

RANGE
HIGH LOW
(New Pence)

VARIATION
(New Pence)
NO. OF OBSERVATIONS



| PRODUCT |  | AVERAGE | RANGE |  | VARIATION <br> (New Pence) | $\begin{gathered} \text { NO. OF } \\ \text { OBSERVATIONS } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{gathered} t+1 \mathrm{lpi} \\ \text { (New Pence) } \end{gathered}$ | $\begin{aligned} & \mathrm{HIGH} \\ & (\mathrm{Nev} \end{aligned}$ | LOW <br> Pence |  |  |
| A | 72 | 11.58 | 13 | 10.5 | 2.5 | 6 |
|  | 72 | 10.69 | 11.5 | 9.5 | 2 | 8 |
|  | 73 | 25.5 | 26.5 | 24.5 | 2 | 2 |
| A | 73 | 22.29 | 24 | 21 | 3 | 7 |
|  | 74 | 16.40 | 18 | 14.5 | 3.5 | 26 |
| A | 74 | 15.27 | 16.5 | 14 | 2.5 | 22 |
|  | 75 | 16.00 | 22 | 12 | 10 | 11 |
|  | 76 | 14.48 | 16 | 12.5 | 3.5 | 25 |
| A | 76 | 13.21 | 14.5 | 11 | 3.5 | 17 |
|  | 77 | 11.78 | 13.5 | 10.5 | 3 | 27 |
| A | 77 | 10.27 | 11.5 | 9.5 | 2 | 15 |
|  | 78 | 10.98 | 12 | 10 | 2 | 25 |
|  | 79 | 18.98 | 19.5 | 18.5 | 1 | 20 |
|  | 80 | 23.46 | 26 | 21 | 5 | 13 |
|  | 81 | 15.83 | 18.5 | 13.5 | 5 | 27 |
| A | 81 | 11.04 | 12 | 10 | 2 | 12 |
|  | 82 | 35.89 | 39.5 | 29.5 | 10 | 18 |
|  | 83 | 24.28 | 25 | 20 | 5 | 18 |
|  | 83a | 39.97 | 40 | 33 | 7 | 19 |
|  | 83b | 59.77 | 61 | 56 | 5 | 13 |
|  | 84 | 25 | 25 | 25 | 0 | 11 |
|  | 84a | 39.13 | 40 | 35 | 5 | 15 |
|  | 84b | 55.00 | 55 | 55 | 0 | 7 |
|  | 85 | 15.45 | 15.5 | 14.5 | 1 | 19 |
|  | 85a | 25.59 | 29 | 21 | 8 | 16 |
|  | 85b | 42.20 | 47 | 39 | 8 | 5 |
|  | 86 | 16.5 | 16.5 | 16.5 | 0 | 9 |
|  | 86a | 24.77 | 29 | 19.5 | 9.5 | 11 |
|  | 86b | 46.17 | 48 | 37 | 11 | 7 |

PRODUCT NO. - relates to products listed in Appendix 1, Table 1, and Suffix ' A ' identifies own-label items. Subscripts identify different size category of same product.

APPENDIX 1, TABLE 5
FIRST PRICES SURVEY
DERIVED AVERAGE MARK-UPS

| Product No. | Average Retail Price * (pence) | Assumed <br> Buying + <br> Price <br> (pence) | Derived <br> Average <br> Mark Up <br> (pence) | Mark Up (\%) |
| :---: | :---: | :---: | :---: | :---: |
| 1 | 59.00 |  |  |  |
| 2 | 26.50 |  |  |  |
| 2 a | 45.05 |  |  |  |
| 3 | 25.08 | 19.2 | 5.88 | 30.6 |
| 4 | 20.08 |  |  |  |
| 4a | 36.13 |  |  |  |
| 5 | 33.25 |  |  |  |
| 5 a | 52.21 |  |  |  |
| 6 | 7.00 | 5.8 | 1.20 | 20.7 |
| $6 a$ | 9.06 | 7.9 | 1.16 | 14.7 |
| 6 b | 14.00 | 12.9 | 1.10 | 8.5 |
| 6 c | 26.50 | 22.5 | 4.00 | 17.8 |
| 7 | 7.36 | 6.2 | 1.16 | 18.7 |
| 7 a | 11.32 | 9.5 | 1.82 | 19.1 |
| A 7a | 9.69 |  |  |  |
| 7 b | 18.25 |  |  |  |
| 8 | 12.79 | 10.3 | 2.49 | 24.2 |
| 8 a | 18.83 |  |  |  |
| 9 | 10.86 | 9.2 | 1.66 | 18.0 |
| 9 a | 14.79 |  |  |  |
| 10 | 20.20 |  |  |  |
| 11 | 20.50 |  |  |  |
| 12 | 22.30 |  |  |  |
| 13 | 7.20 | 6.5 | 0.70 | 10.8 |
| 14 | 8.28 | 7.7 | 0.58 | 7.5 |
| 15 | 8.14 | 8.25 | -0.11 | -1.3 |
| 16 | 9.60 | 8.25 | 1.35 | 16.4 |
| 17 | 11.35 | 10.00 | 1.35 | 13.5 |
| 17a | 13.19 | 12.5 | 0.69 | 5.5 |
| 18 | 11.73 | 10.3 | 1.43 | 13.9 |
| 19 | 15.00 | 12.4 | 2.60 | 20.9 |
| 19a | 27.75 | 23.6 | 4.15 | 17.6 |
| 20 | 12.32 | 11.0 | 1.33 | 12.1 |
| $20 a$ | 17.90 | 15.6 | 2.30 | 14.7 |
| 21 | 17.90 | 15.5 | 2.40 | 15.5 |
| 21 a | 33.14 | 29.4 | 3.74 | 12.7 |
| 21 b | 63.67 | 57.0 | 6.67 | 11.7 |
| 21c | 127.80 | 108.2 | 19.60 | 18.1 |
| 22 | 14.5 | 12.1 | 2.40 | 19.8 |


| Product <br> No. | Average <br> Retail <br> Price * <br> (pence) | Assumed <br> Buying <br> Price <br> (pence) | Derived <br> Average <br> Mark Up <br> (pence) | Mark Up (\%) |
| :---: | :---: | :---: | :---: | :---: |
| 22a | 23.83 | 21.7 | 3.13 | 14.4 |
| 22 b | 47.42 | 41.1 | 6.32 | 15.4 |
| 22c | 94.13 | 79.7 | 14.43 | 18.1 |
| 23 | 19.31 | 16.0 | 3.23 | 20.2 |
| 23a | 31.75 | 25.7 | 6.05 | 23.5 |
| 24 | 22.54 | 20.0 | 2.54 | 12.7 |
| 24a | 27.71 | 27.9 | -0.19 | -0.7 |
| 25 | 17.27 | 14.2 | 3.06 | 21.5 |
| 26 | 17.00 | 14.2 | 2.80 | 19.7 |
| 26a | 24.43 | 20.8 | 3.63 | 17.4 |
| 26b | 28.50 | 25.0 | 3.50 | 14.0 |
| 26 c | 35.40 |  |  |  |
| 27 | 15.00 | 12.5 | 2.50 | 20.0 |
| 27a | 20.47 | 17.5 | 3.00 | 17.1 |
| 27b | 28.33 | 24.2 | 4.13 | 17.1 |
| 27 c | 52.00 | 44.2 | 7.80 | 17.6 |
| 28 | 20.04 | 16.8 | 3.24 | 19.3 |
| 28a | 28.00 | 22.8 | 5.20 | 22.8 |
| 28b | 30.00 |  |  |  |
| 29 | 36.03 | 32.3 | 3.73 | 11.5 |
| A 29 | 29.21 |  |  |  |
| 29a | 70.33 | 61.7 | 8.63 | 14.0 |
| 30 | 35.85 | 31.5 | 4.35 | 13.8 |
| 30a | 65.71 | 59.3 | 6.41 | 10.8 |
| 31 | 12.15 | 10.5 | 1.65 | 15.7 |
| 32 | 13.53 | 11.7 | 1.83 | 15.6 |
| 33 | 14.83 | 12.6 | 2.30 | 18.2 |
| 34 | 21.33 | 16.4 | 5.80 | 35.4 |
| 34a | 30.97 | 23.8 | 7.17 | 30.1 |
| 35 | 34.11 | 27.0 | 7.11 | 26.3 |
| 36 | 31.95 | 27.5 | 4.45 | 16.2 |
| A 37 | 12.08 |  |  |  |
| 37 | 10.79 | 11.3 | 0.80 | 7.1 |
| 38 | 20.63 | 15.0 | 4.80 | 32.0 |
| 39 | 16.27 |  |  |  |
| 40 | 12.97 |  |  |  |
| 41 | 20.75 |  |  |  |
| 42 | 9.59 | 8.2 | 1.40 | 17.1 |
| 43 | 15.87 | 13.4 | 2.47 | 18.4 |
| 44 | 11.25 | 9.7 | 1.55 | 16.0 |
| 45 | 11.50 | 9.0 | 2.50 | 27.8 |
| 45a | 18.86 | 15.5 | 3.36 | 21.7 |
| 45b | 37.75 | 30.1 | 5.65 | 18.8 |
| 46 | 9.25 | 7.8 | 1.45 | 18.6 |
| 46a | 21.52 | 20.9 | 0.62 | 3.0 |
| A 46a | 17.65 |  |  |  |


| Product No. | Average <br> Retail <br> Price * <br> (pence) | Assumed <br> Buying <br> Price ${ }^{+}$ <br> (pence) | Derived <br> Average <br> Mark Up <br> (pence) | Mark Up (\%) |
| :---: | :---: | :---: | :---: | :---: |
| 47 | 9.42 | 9.3 | 0.12 | 1.3 |
| 47a | 21.38 | 23.5 | -2.12 | -9.0 |
| 48 | 7.33 | 6.2 | 1.13 | 18.2 |
| 48a | 11.15 | 9.3 | 1.85 | 19.9 |
| 49 | 22.86 |  |  |  |
| 50 | 12.00 | 10.8 | 1.20 | 11.1 |
| 51 | 20.70 |  |  |  |
| 52 | 26.02 | 24.0 | 1.90 | 7.9 |
| 53 | 25.85 |  |  |  |
| 54 | 20.18 | 17.3 | 2.88 | 16.6 |
| 55 | 26.12 | 22.1 | 4.03 | 18.2 |
| A 56 | 16.18 |  |  |  |
| 57 | 24.70 | 21.4 | 3.31 | 15.5 |
| 58 | 22.65 | 21.9 | 0.75 | 3.4 |
| A 58 | 20.17 |  |  |  |
| 59 | 26.40 | 23.7 | 2.70 | 11.4 |
| A 59 | 22.60 |  |  |  |
| 60 | 40.90 | 38.8 | 2.15 | 5.5 |
| A 60 | 37.82 |  |  |  |
| 60a | 78.67 | 83.3 | -4.63 | -5.5 |
| 61 | 41.50 | 42.4 | -0.90 | -2.1 |
| 6la | 82.42 | 82.3 | 0.12 | 0.14 |
| 62 | 10.20 | 10.3 | -0.11 | -1.06 |
| A 62 | 8.97 |  |  |  |
| 63 | 10.72 | 10.5 | 0.17 | 1.6 |
| 64 | 16.40 | 14.1 | 2.30 | 16.3 |
| 64a | 30.94 | 27.8 | 3.14 | 11.3 |
| 64 b | 60.62 | 55.2 | 5.43 | 9.8 |
| 65 | 16.50 | 14.5 | 2.00 | 13.8 |
| 65a | 32.00 | 26.2 | 5.80 | 22.1 |
| 65 b | 62.13 | 56.6 | 5.53 | 9.8 |
| 66 | 30.90 | 28.8 | 2.10 | 7.3 |
| 669 | 62.13 | 57.0 | 5.13 | 9.0 |
| 67 | 53.00 | 46.5 | 6.50 | 14.0 |
| 68 | 34.62 | 26.1 | 8.48 | 32.5 |
| 68a | 45.95 | 34.6 | 11.35 | 32.8 |
| 69 | 29.31 | 22.3 | 7.01 | 31.4 |
| 70 | 29.11 | 21.4 | 7.69 | 35.9 |
| 71 | 11.37 | 8.5 | 2.87 | 33.8 |
| A 71 | 9.40 | - |  |  |
| 72 | 11.65 | 8.4 | 3.37 | 40.1 |
| A 72 | 10.50 |  |  |  |
| 73 | 26.31 | 20.6 | 5.71 | 27.7 |
| A 73 | 21.75 |  |  |  |
| 74 | 16.04 | 15.0 | 1.04 | 6.9 |
| A 74 | 14.80 |  |  |  |


| Product No. | Average <br> Retail <br> Price * <br> (pence) | Assumed <br> Buying Price (pence) | Derived <br> Average <br> Mark Up (pence) | Mark Up (\%) |
| :---: | :---: | :---: | :---: | :---: |
| 75 | 16.22 | 14.0 | 2.22 |  |
| 76 | 13.98 | 12.7 | 1.29 | 10.1 |
| A 76 | 12.09 |  |  |  |
| 77 | 11.50 | 11.0 | 0.50 | 4.5 |
| A 77 | 10.31 |  |  |  |
| 78 | 10.96 | 9.9 | 1.06 | 10.7 |
| 79 | 18.61 | 15.8 | 4.05 | 25.6 |
| 80 | 22.31 | 17.0 | 5.31 | 31.2 |
| 81 | 16.14 | 12.8 | 3.27 | 25.5 |
| A 81 | 10.17 |  |  |  |
| 82 | 35.21 | 26.6 | 8.64 | 32.5 |
| 83 | 23.36 | 19.1 | 4.26 | 22.3 |
| 83a | 35.11 | 29.8 | 5.20 | 17.4 |
| 83b | 55.00 | 45.8 | 9.20 | 20.1 |
| 84 | 23.00 | 19.0 | 4.00 | 21.0 |
| 84a | 35.67 | 29.8 | 5.87 | 19.7 |
| 84b | 49.40 | 39.0 | 10.40 | 26.7 |
| 85 | 15.67 | 12.7 | 3.00 | 23.6 |
| 85a | 24.32 | 21.7 | 2.62 | 12.1 |
| 85b | 46.56 | 41.5 | 5.06 | 12.2 |
| 86 | 15.90 | 13.5 | 3.00 | 22.2 |
| 86a | 25.50 | 21.7 | 3.80 | 17.5 |
| 86b | 42.93 | 40.0 | 2.93 | 7.3 |

* From Appendix 1, Table 3. Column 1.
+ Extracted from "The Grocer" 3rd January 1976. Where no buying price has been assumed, none was available in this publication.

APPENDIX 1, TABLE 6
SECOND PRICES SURVEY
DERIVED AVERAGE MARK UPS

| Product No. | Average <br> Retail <br> Price* <br> (pence) | Assumed <br> Buying <br> Price ${ }^{+}$ <br> (pence) | Derived <br> Average <br> Mark Up <br> (pence) | Mark Up (\%) |
| :---: | :---: | :---: | :---: | :---: |
| 1 | 61.09 |  |  |  |
| 2 | 30.21 |  |  |  |
| 2 a | 51.00 |  |  |  |
| 3 | 27.04 | 19.8 | 7.28 | 36.8 |
| 4 | 18.44 | 14.5 | 4.00 | 27.6 |
| 4a | 35.08 | 24.8 | 10.28 | 41.4 |
| 5 | 39.00 |  |  |  |
| 5 a | 56.33 |  |  |  |
| 6 | 7.32 | 6.3 | 1.02 | 16.2 |
| 6a | 9.57 | 8.3 | 1.27 | 15.3 |
| 6 b | 14.54 | 13.8 | 0.74 | 5.4 |
| 6 c | 27.45 | 23.8 | 3.65 | 15.3 |
| 7 | 7.55 | 6.3 | 1.25 | 19.8 |
| 7 a | 11.34 | 9.9 | 1.44 | 14.5 |
| A 7a | 9.88 |  |  |  |
| 7b | 17.05 |  |  |  |
| 8 | 12.75 | 10.6 | 2.15 | 20.2 |
| 8 a | 19.60 |  |  |  |
| 9 | 11.17 | 9.2 | 1.97 | 21.4 |
| 9 a | 14.5 |  |  |  |
| 10 | 21.43 |  |  |  |
| 11 | 21.10 |  |  |  |
| 12 | 21.44 |  |  |  |
| 13 | 8.06 | 7.3 | 0.76 | 10.4 |
| 14 | 8.64 | 8.1 | 0.54 | 6.7 |
| 15 | 8.96 | 9.1 | -0.14 | -1.5 |
| 16 | 8.56 | 9.1 | -0.54 | -5.9 |
| 17 | 11.72 | 10.0 | 1.72 | 17.2 |
| 17a | 14.32 | 12.5 | 1.82 | 14.6 |
| 18 | 12.54 | 11.0 | 1.54 | 14.0 |
| 19 | 14.64 | 12.4 | 2.18 | 17.6 |
| 19a | 27.21 | 23.6 | 3.60 | 15.2 |
| 20 | 13.32 | 11.4 | 1.92 | 16.8 |
| 20a | 19.43 | 16.5 | 2.93 | 17.7 |
| 21 | 18.43 | 15.5 | 2.93 | 18.9 |
| $21 a$ | 34.21 | 29.4 | 4.81 | 16.4 |
| 216 | 66.64 | 57.0 | 9.64 | 16.9 |
| 21 c | 126.23 | 108.2 | 18.03 | 16.7 |
| 22 | 15.07 | 12.1 | 2.97 | 24.5 |


| Product No. | Average <br> Retail <br> Price * <br> (pence) | Assumed <br> Buying <br> Price ${ }^{+}$ <br> (pence) | Derived <br> Average <br> Mark Up (pence) | Mark Up (\%) |
| :---: | :---: | :---: | :---: | :---: |
| 22a | 27.19 | 21.7 | 5.49 | 25.3 |
| 22 b | 50.78 | 41.1 | 9.68 | 23.5 |
| 22 c | 94.55 | 79.7 | 14.85 | 18.6 |
| 23 | 19.30 | 16.0 | 3.30 | 20.6 |
| 23a | 30.95 | 25.7 | 5.25 | 20.4 |
| 24 | 22.52 | 20.0 | 2.22 | 11.1 |
| 24a | 31.65 | 27.9 | 3.75 | 13.4 |
| 25 | 18.33 | 15.9 | 2.48 | 15.6 |
| 26 | 16.78 | 14.2 | 2.58 | 18.2 |
| 26a | 24.4 | 20.8 | 3.60 | 17.3 |
| 26b | 28.64 | 25.0 | 3.64 | 14.6 |
| 26 c | 35.41 |  |  |  |
| 27 | 14.77 | 12.5 | 2.27 | 18.2 |
| 27a | 20.34 | 17.5 | 2.84 | 16.2 |
| 27b | 26.86 | 24.2 | 2.48 | 10.2 |
| 27 c | 51.00 | 44.2 | 6.80 | 15.4 |
| 28 | 21.68 | 18.1 | 3.58 | 19.8 |
| 28a | 28.47 | 24.5 | 4.26 | 17.4 |
| 28b | - |  |  |  |
| 29 | 34.44 | 32.3 | 2.14 | 6.6 |
| A 29 | 27.31 |  |  |  |
| 29a | 65.44 | 61.7 | 3.74 | 6.1 |
| 30 | 35.71 | 31.5 | 4.21 | 13.4 |
| 30a | 66.05 | 59.3 | 6.75 | 11.4 |
| 31 | 12.85 | 11.8 | 1.05 | 8.9 |
| 32 | 14.14 | 13.0 | 1.14 | 8.8 |
| 33 | 14.33 |  |  |  |
| 34 | 22.41 |  |  |  |
| 34a |  |  |  |  |
| 35 | 33.10 | 28.9 | 4.20 | 14.5 |
| 36 | 29.44 |  |  |  |
| 37 | 14.00 | 12.7 | 1.50 | 11.8 |
| A 37 | 11.03 |  |  |  |
| 38 | 20.58 | 15.7 | 4.88 | 31.1 |
| 39 | 16.18 |  |  |  |
| 40 | 13.22 |  |  |  |
| 41 | 20.29 | 16.8 | 3.58 | 21.3 |
| 42 | 10.25 | 8.2 | 2.05 | 25.0 |
| 43 | 17.14 | 14.9 | 2.24 | 15.0 |
| 44 | 11.45 | 9.7 | 1.75 | 18.0 |
| 45 | 12.26 | 9.4 | 2.86 | 30.4 |
| 45a | 20.50 | 16.4 | 4.10 | 25.0 |
| 45 b | 38.74 | 30.9 | 7.84 | 25.4 |
| 46 | 9.32 | 7.8 | 1.52 | 19.4 |
| 46a | 21.20 | 20.9 | 0.30 | 1.4 |
| A $46 a$ | 17.18 |  |  |  |


| Product <br> No. | Average <br> Retail <br> Price * <br> (pence) | Assumed <br> Buying <br> Price ${ }^{+}$ <br> (pence) | Derived <br> Average <br> Mark Up <br> (pence) | Mark Up (\%) |
| :---: | :---: | :---: | :---: | :---: |
| 47 | 9.43 | 9.3 | 0.14 | 1.5 |
| 47a | 21.35 | 23.5 | -3.96 | -16.8 |
| 48 | 9.04 | 7.4 | 1.64 | 22.2 |
| 48a | 12.77 | 10.5 | 2.27 | 21.6 |
| 49 | 23.26 |  |  |  |
| 50 | 12.67 | 11.2 | 1.47 | 13.1 |
| 51 | 22.21 |  |  |  |
| 52 | 30.52 | 28.1 | 2.42 | 8.6 |
| 53 | 30.00 |  |  |  |
| 54 | 21.76 | 18.6 | 3.16 | 17.0 |
| 55 | 26.64 | 22.1 | 4.54 | 20.5 |
| A 56 | 17.43 |  |  |  |
| 57 | 18.82 | 18.2 | 0.62 | 3.4 |
| 58 | 23.78 | 21.9 | 1.88 | 8.6 |
| A 58 | 20.63 |  |  |  |
| 59 | 25.98 | 23.7 | 2.28 | 9.6 |
| A 59 | 23.64 |  |  |  |
| 60 | 54.44 | 61.3 | -6.83 | -11.1 |
| A 60 | 48.40 |  |  |  |
| 60a | 108.31 | 119.9 | -11.59 | -9.7 |
| 61 | 54.31 | 51.7 | 2.61 | 5.0 |
| 619 | 107.10 | 100.9 | 6.20 | 6.1 |
| 62 | 10.35 | 10.3 | 0.05 | 0.5 |
| A 62 | 9.03 |  |  |  |
| 63 | 11.08 | 10.5 | -0.24 | -2.3 |
| 64 | 16.70 | 14.1 | 2.60 | 18.4 |
| 64a | 32.13 | 27.8 | 4.33 | 15.6 |
| 64b | 61.84 | 55.8 | 6.64 | 11.9 |
| 65 | 16.73 | 14.5 | 2.23 | 15.4 |
| 65a | 30.86 | 26.2 | 4.66 | 17.8 |
| 65b | 61.36 | 56.6 | 4.78 | 8.4 |
| 66 | 30.95 | 28.8 | 2.15 | 7.5 |
| 66a | 60.89 |  |  |  |
| 67 | 57.80 | 51.9 | 5.90 | 11.4 |
| 68 | 34.16 | 26.1 | 8.06 | 30.9 |
| 68a | 45.76 | 34.6 | 11.16 | 32.2 |
| 69 | 31.41 | 23.8 | 7.61 | 31.9 |
| 70 | 32.00 | 23.9 | 8.30 | 34.7 |
| 71 | 11.66 | 8.5 | 3.16 | 37.2 |
| A 71 | 9.70 |  |  |  |
| 72 | 11.58 | 8.6 | 2.98 | 34.6 |
| A 72 | 10.69 |  |  |  |
| 73 | 25.5 | 20.6 | 4.90 | 23.8 |
| A 73 | 22.29 |  |  |  |
| 74 | 16.40 | 15.0 | 1.40 | 9.3 |
| A 74 | 15.27 |  |  |  |


| Product No. | Average <br> Retail <br> Price * <br> (pence) | Assumed <br> Buying <br> Price <br> (pence) | Derived <br> Average <br> Mark Up <br> (pence) | Mark Up (\%) |
| :---: | :---: | :---: | :---: | :---: |
| 75 | 16.00 |  |  |  |
| 76 | 14.48 | 12.7 | 1.78 | 14.0 |
| A 76 | 13.21 |  |  |  |
| 77 | 11.78 | 10.9 | 0.88 | 8.1 |
| A 77 | 10.27 |  |  |  |
| 78 | 10.98 | 9.9 | 1.08 | 10.9 |
| 79 | 18.98 | 16.3 | 2.70 | 16.6 |
| 80 | 23.46 | 18.0 | 5.46 | 30.3 |
| 81 | 15.83 | 12.8 | 3.03 | 23.7 |
| A 81 | 11.04 |  |  |  |
| 82 | 35.89 | 26.6 | 9.29 | 34.9 |
| 83 | 24.28 | 20.8 | 3.48 | 16.7 |
| 83a | 39.97 | 33.3 | 4.92 | 14.8 |
| 83b | 59.77 | 50.8 | 8.97 | 17.6 |
| 84 | 25.00 | 20.7 | 4.30 | 20.8 |
| 84a | 39.13 | 33.2 | 5.93 | 17.9 |
| 84b | 55.00 | 45.7 | 9.30 | 20.3 |
| 85 | 15.45 | 12.7 | 2.75 | 21.6 |
| 85a | 25.59 | 21.7 | 3.89 | 17.9 |
| 85b | 42.20 | 41.5 | 0.70 | 1.7 |
| 86 | 16.50 | 13.5 | 3.00 | 22.2 |
| 86a | 24.77 | 21.7 | 3.06 | 14.1 |
| 86b | 46.17 |  |  |  |

* From Appendix 1, Table 4. Column 1.
+ Extracted from "The Grocer" 3rd July 1976. Where no buying price has been assumed, none was available in this publication.

APPENDIX 1, TABLE 7
RANK ORDER OF PERCENTAGE MARK UP
FIRST PRICES SURVEY

| Rank | Product No. | Product Name | \% Mark Up |
| :---: | :---: | :---: | :---: |
| 1 | 70 | Robinsons Barley Water | 35.9 |
| 2 | 34 | McVitie's Chocolate Homewheat 8 oz | 35.4 |
| 3 | 71 | Coca-Cola 11.5 fl oz | 33.8 |
| 4 | (82 | Kraft Processed Cheddar Cheese 7 oz | (32.5 |
| 4 | (68 | Ribena Blackcurrant 12 fl oz | (32.5 |
| 6 | 38 | Penguin Chocolate Count Line | 32.0 |
| 7 | 69 | Lucozade Large | 31.4 |
| 8 | 79 | Flora Soft Margarine 8 oz | 25.6 |
| 9 | 81 | Dairylea Cheese Spread | 25.5 |
| 10 | 25 | H.P. Brown Sauce 9 oz | 21.5 |
| 11 | 23 | Colman's English Mustard 321 oz | 20.2 |
| 12 | 43 | Ry-king Starch Reduced Crispbread 6i oz | 18.4 |
| 13 | 26a | Heinz Tomato Ketchup 12 oz | 17.4 |
| 14 | 42 | Ryvita Crispbread 61 ${ }^{\text {oz }}$ | 17.1 |
| 15 | 54 | Batchelors Savoury Rice Std | 16.6 |
| 16 | 31 | Cookeen Cooking Fat 8 oz | 15.7 |
| 17 | 6 a | Heinz Baked Beans 73 ${ }^{4}$ oz | 14.7 |
| 18 | 22a | Marmite 40 oz | 14.4 |
| 19 | 18 | Knorr Vegetable Soup Packet $1 \frac{3}{4}$ pints | 13.9 |
| 20 | 30 | Mazola Corn Oil 16 oz/ $\frac{1}{2}$ litre | 13.8 |
| 21 | 17 | Heinz Vegetable Soup Tin 10 oz | 13.5 |
| 22 | (2la | Bovril 4 oz | (12.7 |
| 22 | (24 | Branston Pickle 11 oz | (12.7 |
| 24 | 20 | Surprise Peas 2-3 servings | 12.1 |
| 25 | 59 | Robertsons Jam (Raspberry) 1 lb | 11.4 |
| 26 | 50 | Rowntrees Jelly 1 pint | 11.1 |
| 27 | 13 | Heinz Strained Dessert 4 $\frac{1}{2}$ oz | 10.8 |
| 28 | 78 | Echo Margarine 8 oz | 10.7 |
| 29 | 76 | Nestles Sterilised Cream | 10.1 |
| 30 | 52 | Scotts Porage Oats | 7.9 |
| 31 | 14 | Heinz Junior Meal 4i 0 oz | 7.5 |
| 32 | 37 | Jacobs Cream Crackers 7 oz | 7.1 |
| 33 | 74 | Carnation Evaporated Milk $1 \frac{3}{4}$ pints | 6.9 |
| 34 | 77 | Stork Margarine 8 oz | 4.5 |
| 35 | 58 | Robertsons Golden Shred 1 lb | 3.4 |
| 36 | 46a | McDougalls S.R. Flour 31b | 3.0 |
| 37 | 63 | Typhoo Tea 4 oz | 1.6 |
| 38 | 62 | PG Tips Tea 4 oz | -1.1 |
| 39 | 61 | Maxwell House Instant Coffee 4 oz | -2.1 |
| 40 | 51 | Kelloggs Cornflakes 375g | -8.0 |
| 41 | 47a | Homepride S.R. Flour 3lbs | -9.0 |
| 42 | 49 | Tate \& Lyle Sugar (gran) 2lb | ... |

APPENDIX 1, TABLE 8
RANK ORDER OF PERCENTAGE MARK UPS
SECOND PRICES SURVEY

| Rank | Product No. | Product Name | \% Mark Up |
| :---: | :---: | :---: | :---: |
| 1 | 68a | Ribena $17 \frac{1}{2} \mathrm{fl}$ oz | 32.2 |
| 2 | 69 | Lucozade Large | 31.9 |
| 3 | 38 | Penguin Chocolate Count Line 6 pack | 31.1 |
| 4 | 22a | Marmite 4 oz | 25.3 |
| 5 | (42 | Ryvita Crispbread 6 $\frac{1}{2}$ oz | (25.0 |
|  | ( 45 a | Birds Custard Powder 11 oz | ( 25.0 |
| 7 | 22 | Marmite 2 oz | 24.5 |
| 8 | 81 | Dairylea Cheese Spread 31 oz | 23.7 |
| 9 | 22b | Marmite 8 oz | 23.5 |
| 10 | 41 | McVities Ginger Cake | 21.3 |
| 11 | 23 | Colmans English Mustard 3i i oz | 20.6 |
| 12 | 23a | Colmans English Mustard 6 oz | 20.4 |
| 13 | 21 | Bovril 2 oz | 18.9 |
| 14 | 26 | Heinz Tomato Ketchup 7 oz | 18.2 |
| 15 | 44 | Greens Cake Mix 6 ${ }^{\frac{1}{2} \text { oz }}$ | 18.0 |
| 16 | 65a | PG Tips Tea Bags 72 bags | 17.8 |
| 17 | 20a | Surprise Peas 4 servings | 17.7 |
| 18 | 26a | Heinz Tomato Ketchup 12 oz | 17.3 |
| 19 | 17 | Heinz Vegetable Soup Tin 10 oz | 17.2 |
| 20 | 54 | Batchelors Savoury Rice | 17.0 |
| 21 | 21 b | Bovril 8 oz | 16.9 |
| 22 | 79 | Flora Soft Margarine 8 oz | 16.6 |
| 23 | 21 a | Bovril 4 oz | 16.4 |
| 24 | ( 25 | H.P. Sauce 9 oz | (15.6 |
|  | (64a | Tetley Tea Bags 72 bags | ( 15.6 |
| 26 | 65 | PG Tips Tea Bags 36 bags | 15.4 |
| 27 | 6 a | Heinz Baked Beans 73 l oz | 15.3 |
| 28 | 43 | Ry-king Starch Reduced Crispbread $6 \frac{1}{2}$ oz | 15.0 |
| 29 | 17a | Heinz Vegetable Soup Tin 151 $\frac{1}{4}$ oz | 14.6 |
| 30 | (18 | Knorr Vegetable Soup Packet $1 \frac{3}{4}$ pints | (14.0 |
|  | (76 | Nestles Sterilised Cream 6 oz | (14.0 |
| 32 | 50 | Rowntrees Jelly 1 pint | 13.1 |
| 33 | 37 | Jacobs Cream Crackers | 11.8 |
| 34 | 30a | Mazola Corn Oil 1 litre | 11.4 |
| 35 | 24 | Branston Pickle 11 oz | 11.1 |
| 36 | 78 | Echo Margarine 8 oz | 10.9 |
| 37 | 59 | Robertsons Jam (Raspberry) 1 lb | 9.6 |
| 38 | 74 | Carnation Evaporated Milk $1 \frac{3}{4}$ pints | 9.3 |
| 39 | 31 | Cookeen Cooking Fat 8 oz | 8.9 |
| 40 | 52 | Scotts Porage Oats 1 $1 \frac{1}{2} \mathrm{lb}$ | 8.6 |
| 41 | 58 | Robertsons Golden Shred 1lb | 8.6 |
| 42 | 65b | PG Tips Tea Bags 144 bags | 8.4 |


| Rank | Product <br> No. | Product Name | \% Mark Up |
| :--- | :--- | :--- | :--- |
| 43 | 77 | Stork Margarine 8 oz |  |
| 44 | 66 | Typhoo Tea Bags 72 bags |  |
| 45 | $6 l a$ | Maxwell House Instant Coffee 8 oz | 8.1 |
| 46 | $6 b$ | Heinz Baked Beans 153 oz | 7.5 |
| 47 | 61 | Maxwell House Instant Coffee 4 oz | 6.1 |
| 48 | 62 | PG Tips Tea 4 oz | 5.4 |
| 49 | 63 | Typhoo Tea 4 oz | 5.0 |
| 50 | $47 a$ | Homepride S.R. Flour 3 lb | 0.5 |
| 51 | 33 | Trex Cooking Fat 8 oz | -2.3 |
| 52 | 34 | McVities Chocolate Homewheat 8 oz | -16.8 |
| 53 | $34 a$ | McVities Chocolate Homewheat 12 oz | $\cdots$ |
| 54 | $46 a$ | McDougalls S.R. Flour 3lb | $\cdots$ |
| 55 | 49 | Tate \& Lyle Sugar (gran) | $\cdots$ |
| 56 | 51 | Kelloggs Cornflakes 375g | $\cdots$ |

APPENDIX 2, TABLE 1

The following retail distribution companies completed the questionnaire and are thanked for their cooperation.

Tesco Stores (Holdings) Ltd.
Booker McConnell Ltd.
J. Sainsbury Ltd.

Safeway Food Stores Ltd.
South Suburban Co-operative Society
F.W. Woolworth \& Co. Ltd.

Bishops Food Stores Ltd.
Fine Fare Ltd.
Oakeshotts Ltd.

* International Stores Ltd.
*Key Markets Ltd.
for one Sales Point
for one Sales Point
for two Sales Points
for one Sales Point
for three Sales Points
for one Sales Point
for one Sales Point
for one Sales Point
for one Sales Point
for Group
for two Sales Points
* Unfortunately, the replies from these two companies were received too late to be incorporated in the analysis presented in Section 4. Only one company expressly refused to cooperate.

Please indicate $(\checkmark)$ which of the following Branded (and/or Own Label) lines you stock at present


Please indicate ( $\downarrow$ ) which of the following Branded (and/or Own Label) lines you stock at present.


Please indicate ( $\checkmark$ ) which of the following Branded (and/or Own Label) lines you stock at present.

| COOKEEN <br> Cooking Fat |  | SAXA Salt |  | McDOUGALL'S Self Raising Flour |  | BIRD'S Custard Powder |  | McVITIE <br> Chocolate Homewheat |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| RANGE | TICK | RANGE | TICK | RANGE | TICK | RANGE | TICK | RANGE | TICK |
| 8 oz pkt |  | 1 lb pkt |  | 1 lb |  | 6 pint pkt |  | 8 oz |  |
|  |  | $1 \frac{1}{2} \mathrm{lb}$ drum |  | 316 |  | $\begin{gathered} 11 \text { oz tin } \\ \text { (Family) } \\ \hline \end{gathered}$ |  | 12 oz |  |
|  |  |  |  |  |  | 20 oz tin (Economy) |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
| EQU | LABEL <br> NT (if any) | OWN EQUIVAL | ABEL <br> T (if any) | OWN EQUIVAL | ABEL <br> (if any) | OWN EQUIVALE | ABEL <br> (if any) | OW <br> EQUIVAL | ABEL <br> (if any) |
| RANGE | TICK | RANGE | TICK | RANGE | TICK | RANGE | TICK | RANGE | TICK |
|  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
| Any Com | nts? | Any Comm |  | Any Comm |  | Any Comme |  | Any Com |  |

Please indicate $(\checkmark)$ which of the following Branded (and/or Own Label) lines you stock at present.

| JACOBS Cream Crackers |  | KELLOGG'S <br> Corn Flakes |  | $\begin{aligned} & \text { SCOTT'S } \\ & \text { Porage Oats } \end{aligned}$ |  | ROBERTSON'S <br> Golden Shred |  | CARNATION Evaporated Milk |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| RANGE | TICK | RANGE | TICK | RANGE | TICK | RANGE | TICK | RANGE | TICK |
| $7 \frac{1}{2}$ oz |  | 8 oz |  | $\frac{3}{4} \mathrm{lb}$ |  | Ilb |  | $\frac{3}{4} \mathrm{pt}$ |  |
| 101 l oz |  | 375 g |  | $1 \frac{1}{2} \mathrm{lb}$ |  |  |  | $1 \frac{3}{4} \mathrm{pt}$ |  |
|  |  | 500 g |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
| OWN EQUIVAL | ABEL <br> (if any) | OWN EQUIVAL | ABEL <br> (if any) | OWN EQUIVALE | LABEL <br> (if any) | OWN EQUIVALE | ABEL <br> (if any) | OW EQUIVAL | ABEL <br> (if any) |
| RANGE | TICK | RANGE | TICK | RANGE | TICK | RANGE | TICK | RANGE | TICK |
|  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
| Any Comm |  | Any Comm |  | Any Comm |  | Any Comme |  | Any Con |  |

Please indicate $(\checkmark)$ which of the following Branded (and/or Own Label) lines you stock at present.


Please indicate $(\checkmark)$ which of the following Branded (and/or Own Label) lines you stock at present.


PLEASE RETURN TO:
Development Analysts Limited, 49 Lower Addiscombe Road, Croydon, CRO 6PQ
Tel: 01-681 2249
APPENDIX 3

APPENDIX 3, TABLE 1
BRANDED PRODUCTS WITH 20 + OBSERVATIONS
aVERAGE RETAIL PRICES, NUMBER OF OBSERVATIONS (N), STANDARD
DEVIATIONS AND STANDARD ERRORS
FIRST PRICES SURVEY

| Product No. | Product Name | Average <br> Retail <br> Price <br> (pence) | N | Standard Deviation | Standard Error |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $6 a$ | Heinz Baked Beans 73 ${ }^{\frac{3}{4} \text { oz }}$ | 9.06 | 27 | 0.533 | 0.163 |
| 13 | Heinz Strained Dessert 41 $\frac{1}{2}$ oz | 7.20 | 20 | 0.224 | 0.05 |
| 14 | Heinz Junior Main Meal $4 \frac{1}{2} \mathrm{oz}$ | 8.28 | 20 | 0.766 | 0.171 |
| 17 | Heinz Vegetable Soup. Tin 10 oz | 11.35 | 27 | 0.677 | 0.130 |
| 18 | Knorr Vegetable Soup Pkt $1 \frac{3}{4}$ pts | 11.73 | 20 | 0.559 | 0.125 |
| 20 | Surprise Peas 2-3 servings | 12.32 | 20 | 0.952 | 0.213 |
| 21 a | Bovril 4 oz | 33.14 | 21 | 1.566 | 0.341 |
| 22a | Marmite 4 oz | 23.83 | 20 | 1.890 | 0.422 |
| 23 | Colmans English Mustard 32 oz | 19.31 | 24 | 0.674 | 0.138 |
| 24 | Branston Pickle 11 oz | 22.54 | 25 | 1.892 | 0.378 |
| 25 | H.P. Brown Sauce 9 oz | 17.27 | 22 | 1.145 | 0.244 |
| $26 a$ | Heinz Tomato Ketchup 12 oz | 24.43 | 21 | 0.583 | 0.130 |
| 30 | Mazola Corn Oil $\frac{1}{2}$ litre | 35.85 | 20 | 1.442 | 0.323 |
| 31 | Cookeen Cooking Fat 8 oz | 12.15 | 24 | 0.307 | 0.063 |
| 34 | McVities Chocolate Homewheat 8 oz | 21.33 | 23 | 1.464 | 0.365 |
| 37 | Jacobs Cream Crackers 7 oz | 12.08 | 24 | 1.532 | 0.313 |
| 38 | Penguin Chocolate Count Line 6 pack | 20.63 | 23 | 1.195 | 0.249 |
| 42 | Ryvita Crispbread 61 oz | 9.59 | 22 | 0.596 | 0.127 |
| 43 | Ry-king Starch Reduced Crispbread 6 ${ }_{2} \mathrm{O}$ z | 15.87 | 23 | 0.638 | 0.133 |
| 46a | McDougalls Self-Raising Flour 31b | 21.52 | 23 | 0.994 | 0.207 |
| 47a | Homepride Self-Raising Flour 31b | 21.38 | 21 | 1.204 | 0.263 |
| 49 | Tate \& Lyle Sugar (gran) 21bs | 22.86 | 25 | 0.782 | 0.156 |
| 50 | Rowntrees jelly 1 pint | 12.00 | 27 | 0.732 | 0.141 |
| 51 | Kelloggs Cornflakes 375g | 20.7 | 20 | 0.967 | 0.216 |
| 52 | Scotts Porage Oats $1 \frac{1}{2} 1 \mathrm{lbs}$ | 26.02 | 24 | 2.143 | 0.437 |
| 54 | Batchelors Savoury Rice Std | 20.18 | 20 | 0.507 | 0.113 |
| 58 | Robertson's Golden Shred 1/b | 22.65 | 26 | 2.350 | 0.461 |
| 59 | Robertson's Jam (Raspberry) 1 lb | 26.4 | 21 | 1.623 | 0.354 |
| 61 | Maxwell House Instant Coffee(powder) 4 oz | 41.5 | 21 | 3.911 | 0.853 |
| 62 | PG Tips Tea 40 oz | 10.2 | 26 | 0.822 | 0.161 |
| 63 | Typhoo Tea 4 oz | 10.72 | 23 | 0.791 | 0.165 |
| 68 | Ribena Blackcurrant 12 fl oz | 34.62 | 20 | 3.687 | 0.824 |
| 69 | Lucozade Large | 29.31 | 21 | 1.508 | 0.329 |
| 70 | Robinsons Barley Water | 29.11 | 23 | 1.103 | 0.230 |
| 71 | Coca Cola 11.5 fl oz | 11.37 | 23 | 0.594 | 0.124 |


| Product <br> No. | Product Name | Average <br> Retail <br> Price <br> (pence) | N | Standard <br> Deviation | Standard <br> Error |
| :--- | :--- | :--- | :--- | :--- | :--- |
| 74 | Carnation Evaporated Milk 13 pts | 16.04 | 24 | 1.146 | 0.234 |
| 76 | Nestles Sterilised Cream 6 oz | 13.98 | 20 | 1.512 | 0.338 |
| 77 | Stork Margarine pkt 8 oz | 11.5 | 28 | 0.850 | 0.161 |
| 78 | Echo Margarine pkt 8 oz | 10.96 | 23 | 0.488 | $0.1 C 2$ |
| 79 | Flora Soft Margarine 8 oz | 18.61 | 22 | 0.354 | 0.075 |
| 81 | Dairylea Cheese Spread 32 oz | 16.14 | 28 | 0.817 | 0.154 |
| 82 | Kraft Processed Cheddar Cheese 7 oz | 35.21 | 21 | 2.185 | 0.477 |

APPENDIX 3, TABLE 2
BRANDED PRODUCTS WITH 20 + OBSERVATIONS
AVERAGE RETAIL PRICES, NUMBER OF OBSERVATIONS (N), STANDARD
DEVIATIONS AND STANDARD ERRORS
SECOND PRICES SURVEY

| Product <br> No. | Product Name | Average <br> Retail <br> Price <br> (pence) | N | Standard <br> Deviation | Standard Error |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $6 a$ | Heinz Baked Beans 73 ${ }^{\frac{3}{4} \text { oz }}$ | 9.57 | 27 | 0.352 | 0.068 |
| 6b | Heinz Baked Beans 154 l oz | 14.54 | 27 | 1.283 | 0.247 |
| 17 | Heinz Vegetable Soup Tin 10 oz | 11.72 | 27 | 0.313 | 0.060 |
| 17a | Heinz Vegetable Soup Tin 151 $\frac{1}{4}$ oz | 14.32 | 28 | 0.643 | 0.122 |
| 18 | Knorr Vegetable Soup Pkt $1 \frac{3}{4}$ pts | 12.54 | 24 | 1.030 | 0.210 |
| 20a | Surprise Peas 4 servings | 19.43 | 20 | 0.746 | 0.167 |
| 21 | Bovril 2 oz | 18.43 | 20 | 0.239 | 0.053 |
| 21 a | Bovril 40 oz | 34.21 | 26 | 1.076 | 0.211 |
| 21 b | Bovril 8 oz | 66.64 | 25 | 1.792 | 0.358 |
| 22 | Marmite 2 oz | 15.07 | 23 | 0.812 | 0.169 |
| 22a | Marmite 4 oz | 27.19 | 26 | 1.415 | 0.278 |
| 22b | Marmite 8 oz | 50.78 | 25 | 2.950 | 0.590 |
| 23 | Colmans English Mustard 3i oz | 19.30 | 20 | 1.017 | 0.227 |
| 23a | Colmans English Mustard 6 oz | 30.95 | 22 | 1.901 | $0.4 C 5$ |
| 24 | Branston Pickle 11 oz | 22.52 | 22 | 1.442 | 0.307 |
| 25 | H.P. Brown Sauce 9 oz | 18.33 | 21 | 0.630 | 0.137 |
| 26 | Heinz Tomato Ketchup 7 oz | 16.78 | 20 | 0.487 | 0.169 |
| 26a | Heinz Tomato Ketchup 12 oz | 24.40 | 21 | 0.766 | 0.167 |
| 30a | Mazola Corn Oil 1 litre | 66.05 | 20 | 3.363 | 0.752 |
| 31 | Cookeen Cooking Fat 8 oz | 12.85 | 26 | 0.744 | 0.146 |
| 33 | Trex Cooking Fat 8 oz | 14.33 | 20 | 0.811 | 0.181 |
| 34 | McVities Chocolate Homewheat 8 oz | 19.78 | 23 | 1.712 | 0.357 |
| 34a | McVities Chocolate Homewheat 12 oz | 28.93 | 23 | 2.071 | 0.432 |
| 37 | Jacobs Cream Crackers 7 oz | 14.00 | 25 | 1.327 | 0.265 |
| 38 | Penguin Chocolate Count Line 6 pack | 20.58 | 24 | 1.047 | 0.214 |
| 41 | McVities Ginger Cake | 20.29 | 21 | 1.105 | 0.241 |
| 42 | Ryvita Crispbread 62 ${ }^{\frac{1}{2} \text { oz }}$ | 10.25 | 24 | 0.936 | 0. 191 |
| 43 | Ry-king Starch Reduced Crispbread 62 ${ }^{\frac{1}{2}} \mathbf{0 z}$ | 17.14 | 21 | 1.311 | 0.286 |
| 44 | Greens Cake Mix 61 l oz | 11.45 | 20 | 0.789 | 0.176 |
| 45 a | Birds Custard Powder 11 oz | 20.50 | 26 | 1.056 | 0.297 |
| 46a | McDougalls S.R. Flour 31b | 21.20 | 26 | 1.591 | 0.312 |
| 47a | Homepride S.R. Flour 3lb | 21.35 | 24 | 1.565 | 0.319 |
| 49 | Tate \& Lyle sugar (gran) 2lbs | 23.26 | 23 | 0.792 | 0.165 |
| 50 | Rowntrees Jelly 1 pint | 12.67 | 21 | 0.418 | 0.091 |
| 51 | Kellogg Cornflakes 375g | 22.21 | 21 | 0.971 | 0.212 |
| 52 | Scotts Porage Oats $1 \frac{1}{2} \mathrm{lb}$ | 30.52 | 22 | 1.861 | 0.397 |


| Produc $\dagger$ No. | Product Name | Average <br> Retail <br> Price <br> (pence) | N | Standard Deviation | Standard Error |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 54 | Batchelors Savoury Rice Std | 21.76 | 23 | 0.572 | 0.119 |
| 58 | Robertson's Golden Shred 1lb | 23.78 | 27 | 2.386 | 0.459 |
| 59 | Robertson's Jame (Raspberry) 1lb | 25.98 | 26 | 2.050 | 0.402 |
| 61 | Maxwell House Instant Coffee(powder) $4 o z$ | 54.31 | 21 | 3.929 | 0.857 |
| 6la | Maxwell House Instant Coffee 8 oz | 107.10 | 20 | 6.949 | 1.554 |
| 62 | PG Tips Tea 40z | 10.35 | 27 | 0.844 | 0.162 |
| 63 | Typhoo Tea 40z | 10.26 | 27 | 0.986 | 0.190 |
| 64a | Tetley Tea Bags 72 bags | 32.13 | 20 | 1.572 | 0.352 |
| 65 | PG Tips Tea Bags 36 bags | 16.73 | 20 | 0.782 | 0.175 |
| 65a | PG Tips Tea Bags 72 bags | 30.86 | 21 | 2.105 | 0.459 |
| 65b | PG Tips Tea Bags 144 bags | 61.36 | 22 | 3.938 | 0.840 |
| 66 | Typhoo Tea Bags 72 bags | 30.95 | 20 | 2.274 | 0.548 |
| 68a | Ribena $17 \frac{1}{2} \mathrm{fl} \mathrm{oz}$ | 45.76 | 21 | 1.750 | 0.382 |
| 69 | Lucozade Large | 31.41 | 23 | 0.210 | 0.461 |
| 74 | Carnation Evaporated Milk Large 1 $\frac{3}{4}$ pts | 16.40 | 26 | 0.721 | 0.141 |
| 76 | Nestles Sterilised Cream 6 oz | 14.48 | 25 | 0.888 | 0.178 |
| 77 | Stork Margarine pkt 8 oz | 11.78 | 27 | 0.711 | 0.137 |
| 78 | Echo Margarine pkt 8 oz | 10.98 | 25 | 0.519 | 0.164 |
| 79 | Flora Soft Margarine 8 oz | 18.98 | 20 | 0.335 | 0.075 |
| 81 | Dairylea Cheese Spread 3 ${ }^{\frac{1}{2} \text { oz }}$ | 15.83 | 27 | 1.326 | 0.255 |

## APPENDIX 3, TABLE 3

$\underline{\text { Implied Retail Pricing Policies }}{ }^{+}$
First Prices Survey

|  | \% | \% |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Rank <br> (1) | Mean Deviation on Basis of Branded items (2) | Mean Deviation after substitution of Own-Labels <br> (3) | Operator <br> (4) | Sales <br> Point <br> No. <br> (5) |
| 1 | + 4.514 | + 4.238 | Oakeshotts | 10 |
| 2 | + 3.809 | + 3.620 | Londis | 22 |
| 3 | + 3.548 | + 3.548 | Old Coulsdon Stores | 24 |
| 4 | + 3.387 | + 3.387 | Walton, Hassell \& Port | 21 |
| 5 | + 3.146 | + 2.702 | Spar | 23 |
| 6 | + 3.098 | + 4.450 | W.H. Cullen | 19 |
| 7 | + 1.924 | + 1.850 | Oakeshotts | 5 |
| 8 | + 1.453 | + 0.010 | International Stores | 25 |
| 9 | + 1.306 | - 1.461 | Sainsbury | 8 |
| 10 | + 0.794 | +0.147 | Bishops | 16 |
| 11 | + 0.646 | + 0.213 | Caters | 7 |
| 12 | + 0.605 | + 0.847 | International Stores | 11 |
| 13 | + 0.080 | - 0.567 | Co-op | 26 |
| 14 | - 0.220 | - 0.512 | Co-op | 27 |
| 15 | - 0.281 | + 0.905 | Foodrite | 20 |
| 16 | - 0.315 | + 1.399 | Budgen | 15 |
| 17 | - 0.440 | - 1.617 | Sainsbury | 1 |
| 18 | - 0.579 | - 0.238 | Tesco | 6 |
| 19 | - 0.924 | + 1.525 | Waitrose | 12 |
| 20 | - 1.441 | - 1.852 | Wallis | 17 |
| 21 | - 1.515 | - 0.418 | Woolworth | 3 |
| 22 | - 1.765 | - 1.764 | Co-op | 28 |
| 23 | - 1.787 | - 2.211 | Liptons | 18 |
| 24 | - 1.814 | - 1.814 | Safeway | 4 |
| 25 | - 2.674 | - 2.647 | Key Markets | 9 |
| 26 | - 2.973 | - 3.051 | Tesco | 13 |
| 27 | - 3.498 | - 3.141 | Fine Fare | 14 |
| 28 | - 4.386 | - 4.136 | Key Markets | 2 |

* BASIS: Sample of Products with $20+$ observations.
Ranked according to Column (2).


## APPENDIX 3, TABLE 4

Change in Ranking after Substitution of Own-Labels
First Prices Survey

| Ranking <br> (1) | Sales Point No. and Operator <br> (2) | Ranking after substitution of Own-Labels (3) | Column (3) c.f.Column (1) |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | Same | Within 3 |
|  |  |  | (4a) | (4b) |
| 1 | 10 Oakeshotts | 2 |  | $\times$ |
| 2 | 22 Londis | 3 |  | $\times$ |
| 3 | 24 Old Coulsdon Stores | 4 |  | $\times$ |
| 4 | 21 Walton, Hassell \& Port | 5 |  | $\times$ |
| 5 | 23 Spar | 6 |  | $\times$ |
| 6 | 19 W.H. Cullen |  |  |  |
| 7 | 5 Oakeshotts | 7 | $\times$ |  |
| 8 | 25 International Stores | 14 |  |  |
| 9 | 8 J. Sainsbury | 19 |  |  |
| 10 | 16 Bishops | 13 |  | $\times$ |
| 11 | 7 Caters | 12 |  | $\times$ |
| 12 | 11 International Stores | 11 |  | $\times$ |
| 13 | 26 Co -op | 18 |  |  |
| 14 | 27 Co-op | 17 |  | $\times$ |
| 15 | 20 Foodrite | 10 |  |  |
| 16 | 15 Budgen | 9 |  |  |
| 17 | 1 J. Sainsbury | 20 |  | $\times$ |
| 18 | 6 Tesco | 15 |  | $\times$ |
| 19 | 12 Waitrose | 8 |  |  |
| 20 | 17 F.J. Wallis | 23 |  | $\times$ |
| 21 | 3 Woolworth | 16 |  |  |
| 22 | 28 Co-op | 21 |  | $\times$ |
| 23 | 18 Liptons | 24 |  | $\times$ |
| 24 | 4 Safeway | 22 |  | $\times$ |
| 25 | 9 Key Markets | 25 | $\times$ |  |
| 26 | 13 Tesco | 26 | $\times$ |  |
| 27 | 14 Fine Fare | 27 | $\times$ |  |
| 28 | 2 Key Markets | 28 | $\times$ |  |

* Ranked according to Column (2).

APPENDIX 3, TABLE 5
Implied Pricing Policies - (Branded Goods) - \% Mean Deviations
Analysed by Sales Point Category Size, Location and Function

First Prices Survey

|  | Small Self <br> Service <1999 sq.ft. <br> Sales Area | Large Self Service 2000-3999 sq. ft. Sales Area | Supermarket 4000-7999 <br> sq. ft. <br> Sales Area | Large <br> Supermarket $8000+$ sq.ft. <br> Sales Area |
| :---: | :---: | :---: | :---: | :---: |
| TOWN CENTRE |  |  |  |  |
| Multiple <br> Voluntary/Independent Co-op <br> Food Hall | $+1.924$ | - | $\begin{array}{r} -1.814 \\ +\quad 0.080 \end{array}$ | $\begin{gathered} -1.297 \\ - \\ - \\ -1.515 \end{gathered}$ |
| $\begin{aligned} & \text { PRIMARY SUBURBAN } \\ & \hline \text { CENTRE } \end{aligned}$ |  |  |  |  |
| Multiple <br> Voluntary/Independent Co-op | $+1.845$ | -0.315 - -0.220 | $-1.696$ | $\begin{gathered} -0.924 \\ - \\ - \end{gathered}$ |
| $\begin{aligned} & \text { SECONDARY } \\ & \hline \text { SUBURBAN CENTRE } \end{aligned}$ |  |  |  |  |
| Multiple <br> Voluntary/Independent Co-op | $\begin{aligned} & +3.098 \\ & +3.536 \end{aligned}$ | $\begin{gathered} -0.824 \\ - \\ -1.765 \end{gathered}$ | $\begin{aligned} & -1.441 \\ & -0.281 \end{aligned}$ | - |

## APPENDIX 3, TABLE 6

Implied Pricing Policies - (after substitution of own-labels) - \% Mean Deviations
Analysed by Sales Point Category Size, Location and Function

First Prices Survey

|  | Small Self <br> Service < 1999 sq.ft. <br> Sales Area | Large Self Service 2000-3999 sq. ft. Sales Area | Supermarket 4000-7999 <br> sq. ft. <br> Sales Area | Large <br> Supermarket $8000+$ sq.ft. <br> Sales Area |
| :---: | :---: | :---: | :---: | :---: |
| TOWN CENTRE |  |  |  |  |
| Multiple <br> Voluntary/Independent <br> Co-op <br> Food Hall | $\begin{gathered} 1.850 \\ - \\ - \\ - \end{gathered}$ | - | $\begin{gathered} -1.814 \\ - \\ -0.567 \end{gathered}$ | $\begin{gathered} -1.444 \\ - \\ - \\ -0.418 \end{gathered}$ |
| $\begin{aligned} & \text { PRIMARY SUBURBAN } \\ & \hline \text { CENTRE } \end{aligned}$ |  |  |  |  |
| Multiple <br> Voluntary/Independent Co-op | $+1.356$ | $\begin{aligned} & +1.399 \\ & -0.512 \end{aligned}$ | $\begin{gathered} -1.850 \\ - \end{gathered}$ | $+1.525$ |
| $\begin{aligned} & \text { SECONDARY } \\ & \text { SUBURBAN CENTRE } \end{aligned}$ |  |  |  |  |
| Multiple <br> Voluntary/Independent <br> Co-op | $\begin{aligned} & +4.450 \\ & +3.290 \end{aligned}$ | $\begin{gathered} -1.252 \\ -\quad 1.764 \end{gathered}$ | $\begin{array}{r} -1.852 \\ +0.905 \end{array}$ | - |

MATRIX OF SALES POINT CATEGORIES AND DEFINITIONS

APPENDIX 4, TABLE 1
MATRIX OF SALES POINT CATEGORIES

|  | Small Self <br> Service $\text { < } 1999 \text { sq.ft. }$ <br> Sales Area | Large Self Service 2000-3999 sq. ft. Sales Area | Supermarket 4000-7999 sq. ft. Sales Area | Large <br> Supermarket $8000+\mathrm{sq} \cdot \mathrm{ft}$ <br> Sales Area |
| :---: | :---: | :---: | :---: | :---: |
| TOWN CENTRE |  |  |  |  |
| Multiple | 01 | 02 | 03 | 04 |
| Voluntary/Independent | 05 | 06 | 07 | 08 |
| Co-op | 09 | 10 | 11 | 12 |
| Food Hall | 13 | 14 | 15 | 16 |
| $\frac{\text { PRIMARY SUBURBAN }}{\text { CENTRE }}$ |  |  |  |  |
| Multiple | 17 | 18 | 19 | 20 |
| Voluntary/Independent | 21 | 22 | 23 | 24 |
| Co-op | 25 | 26 | 27 | 28 |
| $\frac{\text { SECONDARY }}{\text { SUBURBAN CENTRE }}$ |  |  |  |  |
| Multiple | 29 | 30 | 31 | 32 |
| Voluntary/Independent | 33 | 34 | 35 | 36 |
| Co-op | 37 | 38 | 39 | 40 |

APPENDIX 4, TABLE 2
The shops included in the Sales Point Categories are as follows:

| Sales Point Category 01 | Oakeshotts, George St., Croydon. |
| :---: | :---: |
| Sales Point Category 03 | Safeway, George St., Croydon. |
| Sales Point Category 04 | Sainsbury, Whitgift Centre, Croydon Key Markets, Whitgift Centre, Croydon Caters, Surrey St., Croydon Tesco, Church St., Croydon |
| Sales Point Category 11 | Co-op, London Rd., Croydon |
| Sales Point Category 16 | Woolworths, Whitgift Centre, Croydon |
| Sales Point Category 17 | *Liptons, Coulsdon Walton, Hassell and Port, Purley International Stores, Purley *Oakeshotts, Purley |
| Sales Point Category 18 | Budgen, Selsdon |
| Sales Point Category 19 | Key Markets, VolkswagenCentre, Purley Bishops, Mitcham Tesco, Coulsdon |
| Sales Point Category 20 | Waitrose, Coulsdon |
| Sales Point Category 26 | Co-op, Coulsdon |
| Sales Point Category 29 | W.H. Cullen, Old Coulsdon |
| Sales Point Category 30 | Fine Fare, Hamsey Green International Stores, Warlingham Green Sainsbury, Addiscombe |
| Sales Point Category 31 | Wallis, Portland Rd., S. Norwood |
| Sales Point Category 33 | Londis, Cherry Orchard Rd., Croydon Spar, near Volkswagen Centre, Purley Old Coulsdon Stores, Old Coulsdon +Alliance, South Croydon |
| Sales Point Category 34 | +Wavy Line |
| Sales Point Category 35 | Foodrite, Caterham Hill |
| Sales Point Category 38 | Co-op, Morland Road, Croydon |

[^12]
## APPENDIX 4

## Definition of Sales Point Categories

## LOCATION:

(1) Town Centre - that part of a town which is perceived by the shopper to offer the greatest relative attraction for shopping by virtue of the range and choice of both convenience and comparison shopping facilities. (Such centres may be characterised by the presence of one or more department stores as well as the larger stores of nationally known retailers. Furthermore, the trading activity of such centres may be readily identified by reference to the official statistics of the Census of Distribution for Great Britain).
(2) Primary Suburban Centre - a shopping area located away from the Town Centre which is relatively less attractive in overall shopping terms through the reduced choice of comparison shopping facilities. (Such centres may, however, have equal attraction with Town Centres in terms of convenience or food shopping and it is possible to identify some of these in relation to the G.B. Census of Distribution statistics).
(3) Secondary Suburban Centre - a shopping area orientated essentially to serve localised residential populations.

TYPE OR FORM OF TRADING
(1) Multiple - a retail distribution enterprise having 10 or more branches (establishments).
(2) Voluntary/Independent
(i) Voluntary - a retail outlet that is a member of a Voluntary Group; that is, an arrangement under which a single wholesaler, or group of wholesalers, cooperates with retail members in both buying and retailing activity.

## (ii) Independent - single establishment traders and businesses having 9 or less branches.

(3) Co-op - a retail co-operative society is an organisation engaged in retail trade and registered under the Industrial and Provident Societies Acts 1893 and 1961.
(4) Food Hall - an area of a store exclusively devoted to food sales in a store operated basically as a non-food outlet e.g. Department Store.

SIZE
(1) Small Self-Service - up to 1,999 sq. ft. of sales area.
(2) Large Self-Service - between 2,000 and $3,999 \mathrm{sq}$. ft. of sales area.
(3) Supermarket - between 4,000 and 7,999 sq. ft. of sales area.
(4) Large Supermarket $-8,000+\mathrm{sq}$. ft . of sales area.

## Sales Offices

## Belgique - België

Moniteur belge - Belgisch Staatsblad
Rue de Louvain 40-42 -
Leuvenseweg 40-42
1000 Bruxelles - 1000 Brussel
Tél. (02) 5120026
CCP 000-2005502-27 -
Postrekening 000-2005502-27
Sous-dépôt - Agentschap:
Librairie europeenne -
Europese Boekhandel
Rue de la Loi 244 - Wetstraat 244
1040 Bruxelles - 1040 Brussel

## Danmark

J.H. Schutiz - Boghandel

Montergade 19
1116 Kebenhavn K
Tel. 141195
Girokonto 1195

## BR Deutschland

Vertag Bundesenzeiger
5 Köln 1 - Breite Straße - Postfach 108006
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[^0]:    * The following teams did the research in the four largest Community countries:

    France: Institut Agronomique de Montpellier (IAM), the team being made up of J.L. Rastoin (in charge), G. Ghersi, M. Castagnos, D. Boulet and J.P. Laporte, United Kingdom: Development Analysts Ltd. (Professors P.E. Hart, J.S. Prais, Mr. R.W. Evely, Mrs. J.A. Carter, Miss B.A. Playll),

[^1]:    + See Dr. R. Linda: Concurrence oligopolistique et planification concurrentielle in Economie Appliquee, ISEA Archives, 1972, nn. 2-3, Librairie Droz, Geneve; Metodologia della Concentrazione, 1975, op cit; Static and Dynamic Methods for Analysing Industrial Concentration: the Italian Case, in Markets, corporate behaviour and the State, edited by A.P. JACQUEMIN-H.W. de JONG, Stenfert Kroese, 1976, Leiden (Holland), pages 143, et ss.

[^2]:    + The market share can, of course, be computed and expressed in the form of a bracket.

[^3]:    * "Retailers under Pressure" - seminar theme. P.T.R.C. Education and Research Services Ltd. Summer Annual Meeting, University of Warwick, July 1976.
    + Trade and Industry. HMSO 6th August 1976. Page 370.
    * Trade and Industry. HMSO 13th February 1976. Page 418.

[^4]:    * The Grocer is published weekly by William Reed Ltd.

[^5]:    * These 7 cases are Products No's. 4, 24, 48, 60, 61, 66 and 85.

[^6]:    * The base (100) for the Unit Price Index is set against the Size Category for which the greatest number of observations was recorded, the exceptions being for Product No's 9/9a, and 86/86a, where the number of observations was equal.

[^7]:    * The "depth" of a product range is taken to mean the different number of sizes available for each product.

[^8]:    * However, "Which?" (the magazine of the Consumer Association) indicates in its October 1976 edition that tests on Own-Label goods often show little difference in quality compared to their Branded equivalents.

[^9]:    * Ranked according to Column (2).

[^10]:    * Ceased trading between First and Second Price Surveys.
    $+\quad$ Substituted for *

[^11]:    * PRODUCT NO. - relates to products listed in Appendix 1, Table 1, and Suffix ' A ' identifies own-label items. Subscripts identify different size category of same product.

[^12]:    * closed between 1st and 2nd Price Surveys.
    $+\quad$ substituted at 2 nd Price Survey for *.

